Persons who address the board are reminded that the board may <u>not</u> take formal action on matters that are not part of the meeting agenda, and, may <u>not</u> discuss or deliberate on any topic that is not specifically named in the agenda that was posted 72 hours in advance of the meeting today. For any non-agenda topic that is introduced during this meeting, there are only three permissible responses: 1) to provide a factual answer to a question, 2) to cite specific Board of Trustees policy relevant to the topic, or 3) to place the topic on the agenda of a subsequent meeting.

Speakers shall direct their presentations ONLY to the Board Chair or the Board as a whole.

## MEETING OF THE BOARD OF TRUSTEES DALLAS COUNTY COMMUNITY COLLEGE DISTRICT AND RICHLAND COLLEGIATE HIGH SCHOOL

District Office 1601 South Lamar Street Lower Level, Room 007 Dallas, TX 75215 Tuesday, July 5, 2011 3:00 PM

#### **AGENDA**

- I. Certification of notice posted for the meeting
- II. Citizens desiring to address the Board regarding agenda items
- III. Richland Collegiate High School status report presented by Superintendent Donna Walker (Informative Report No. 23, p. 57)
- IV. Opportunity for Chancellor and Board Members to declare conflicts of interest specific to this agenda (p. 6)
- V. Consideration of Bids
  - 1. <u>Low Overall Proposal:</u> Recommendation for price agreement with R4 Industries, Inc. in an amount estimated not to exceed \$76,000 over a 2-year period, for industrial uniforms and clothing, District-wide (RFP No. 11853) *p. 12*
  - 2. Only Proposal: Recommendation for price agreement with Docucon Imaging Services, Inc. in an amount estimated not to exceed \$200,000 over a 5-year period, for imaging source documents, District Service Center (RFP No. 11857) p. 14
  - 3. <u>Best Proposals</u>: Recommendation for price agreement to Arthur J. Gallagher Risk Management Services, in estimated amount of \$3,201,342 over a 73-month period, for general, auto, educator's

- legal, professional, and umbrella liability. McGriff Seibels & Williams of Texas recommended award is estimated to be \$50,808, over a 72-month period, for commercial crime insurance. Arthur J. Gallagher Risk Management Services, recommended award is estimated to be \$462,050.70, over a 72-month period, for law enforcement, District-wide (RFP No. 11860) *p. 16*
- 4. <u>Sole Response:</u> Recommendation for price agreement to Kaltura, Inc., in an amount estimated not to exceed \$126,000 over a 3-year period, for video streaming services, LeCroy Center (RFP No. 11870) *p. 19*
- 5. <u>Sole Source:</u> Recommendation for price agreement to Concept Media, Films Media Group, Insight-Media, Inc., in the amount estimated not to exceed \$95,000 over a three-year period for proprietary educational video materials, District-wide *p. 20*
- 6. <u>Sole Source:</u> Recommendation for price agreement to Blackboard Collaborate, Inc., in an amount estimated not to exceed \$180,000 over a 3-year period, for virtual live classroom service, LeCroy Center *p*. 21
- VI. Consent Agenda: If a trustee wishes to remove an item from the consent agenda, it will be considered at this time.

#### Minutes

- 7. Approval of Minutes of the June 7, 2011 Special Meeting (1 of 2) *p*. 22
- 8. Approval of Minutes of the June 7, 2011 Special Meeting (2 of 2) *p.* 24
- 9. Approval of Minutes of the June 7, 2011 Work Session p. 26
- 10. Approval of Minutes of the June7, 2011 Regular Meeting p. 28

#### Policy Report

11. Amendment to Board of Trustees Calendar of Meetings p. 31

#### **Financial Reports**

- 12. Approval of Expenditures for May 2011 p. 32
- 13. Acceptance of Gifts p. 33
- 14. Approval of Schedule for Tax Rate and Budget Adoption p. 35
- 15. Approval of Interlocal Contracts with Dallas Independent School District and City of Mesquite (2) p. 37
- 16. Approval of Dual Credit Agreements with Cistercian Preparatory School, Irving Independent School District, and Richardson Independent School District *p. 39*
- 17. Approval of Agreement with North Texas Electrical Joint

- Apprenticeship Training Center p. 42
- 18. Approval of Agreement with Dallas Joint Apprentice Committee for the Plumbing and Pipefitting Industry *p. 43*

#### VII. Individual Items

- 19. Adoption of Resolution Urging Members of Congress to Take Action to Ensure that the Pell Grant Program Receives the Necessary Funding to Continue to Help Millions of Americans Enroll in and Complete College *p. 44*
- 20. Adoption of Resolution Regarding Eastfield College Presidential Search *p. 47*
- 21. Acceptance of Resignations p. 49
- 22. Employment of Contractual Personnel p. 50

#### VIII. Informative Reports

- 23. Richland Collegiate High School p. 57
- 24. Presentation of Current Funds Operating Budget Report for May 2011 p. 63
- 25. Monthly Award and Change Order Summary p. 71
- 26. Payments for Goods and Services p. 76
- 27. Progress Report on Construction Projects p. 79
- 28. Report of M/WBE Participation of Maintenance and SARS Report on Projects *p. 84*
- 29. Facilities Management Project Report p. 93
- 30. Notice of Grant Awards p. 116
- 31. Presentation of Contracts for Educational Services p. 119
- 32. Report of Compliance with Board Policy Concerning Employee Ethnicity *p. 122*
- 33. Voluntary Retirement Incentive Participants as of June 30, 2011 *p.* 125
- 34. Presentation of  $3^{rd}$  Quarter Financial Statements p. 126
- 35. Presentation of 3<sup>rd</sup> Quarter Investment Transactions p. 141
- 36. Increase to Institutional Support in Spring 2011 Budget Revision *p.* 155
- 37. Supplemental Lease Agreement 301 N. Market Street p. 156
- 38. Business Continuity Plans p. 157
- 39. Rising Star Program p. 158
- 40. Centralization of Student Financial Aid p. 161
- 41. Effect of Reduced State Appropriations on Operating Budgets p. 163
- 42. Educational Program Accreditations p. 172
- 43. Academic Freedom Policy p. 173

#### IX. Questions/comments from the Board and Chancellor

X. Citizens desiring to appear before the Board

#### XI. Executive session

The Board may conduct an executive session as authorized under §551.074 of the Texas Government Code to deliberate on personnel matters, including commencement of annual evaluation of the chancellor and any prospective employee who is noted in Employment of Contractual Personnel.

As provided by §551.072 of the Texas Government Code, the Board of Trustees may conduct an executive session to deliberate regarding real property since open deliberation would have a detrimental effect upon negotiations with a third person.

The Board may conduct an executive session under §551.071 of the Texas Government Code to seek the advice of its attorney on a matter in which the duty of the attorney under the Rules of Professional Conduct clearly conflict with the Open Meetings Act.

The Board may conduct an executive session under §551.076 of the Texas Government Code to deliberate regarding the deployment or specific occasions for implementation of security personnel or devices.

XII. Adjournment of regular meeting

## CERTIFICATION OF NOTICE POSTED FOR THE

#### **JULY 5, 2011**

# REGULAR MEETING OF THE DALLAS COUNTY COMMUNITY COLLEGE DISTRICT AND RICHLAND COLLEGIATE HIGH SCHOOL BOARD OF TRUSTEES

I, Wright L. Lassiter, Jr., Secretary of the Board of Trustees of the Dallas County Community College District, do certify that a copy of this notice was posted on the 1<sup>st</sup> of July 2011, in a place convenient to the public in the District Office Administration Building, and a copy of this notice was provided on the 1<sup>st</sup> of July 2011, to John F. Warren, County Clerk of Dallas County, Texas, and the notice was posted on the bulletin board at the George Allen, Sr. Courts Building, all as required by the Texas Government Code §551.054.

## IV. Opportunity for Chancellor and Board Members to Declare Conflicts of Interest Specific to this Agenda

Texas Local Government Code, Chapter 176, provides that local government officers shall file disclosure statements about potential conflict(s) of interest in certain defined circumstances. "Local government officers" are the chancellor and trustees. The penalty for violating Chapter 176 accrues to the chancellor or trustee, not to DCCCD.

Names of providers considered and/or recommended for awards in this agenda appear following this paragraph. If uncertain about whether a conflict of interest exists, the chancellor or trustee may consult with DCCCD Legal Counsel Robert Young.

Arthur J. Gallagher

Assessment Technologies Institute

Blackboard Collaborate, Inc.

Cistercian Preparatory School

City of Mesquite

Concept Media

Dallas Independent School District

Dallas Joint Apprentice Committee for the Plumbing and Pipefitting Industry

Docucon Imaging Services, Inc.

Films Media Group

Frontrange Solutions USA, Inc.

Insight-Media, Inc.

Irving Independent School District

Kaltura, Inc.

McGriff, Seilbels & Williams of Texas, Inc.

North Texas Electrical Joint Apprenticeship Training Center

R4 Industries, Inc.

Red Dog Studio

Richardson Independent School District

Roach Howard Smith and Hunter

The Jenkins Agency

#### Chapter 176 of the Texas Local Government Code Disclosure of Certain Relationships with Local Government Officers; Providing Public Access to Certain Information

Chapter 176 of the Texas Local Government Code was approved by the Legislature and it is effective January 2006. In an effort to comply with this law, the District provides annual training to the Board of Trustees, the Superintendent and its employees that are involved in the monitoring and approval of contracts with vendors.

Applicable to:

- 1. Board of Trustees
- 2. Superintendent
- 3. Principal, Director level and above [ See Policy DBD Local]
- 4. Vendors and potential vendors

On May 23, 2005, the Texas Senate passed House Bill No. 914, adding Chapter 176 to the Local Government Code, and imposing new disclosure and reporting obligations on vendors and potential vendors to local government entities beginning on January 1, 2006. This includes School Districts.

Failure to abide by these new statutory requirements can result in possible criminal penalties.

#### Legal FAQs

The following has been provided by the Texas Association of School Boards

#### **Q:** What is HB 914?

A: Adopted by the 79th Legislature, House Bill 914 (HB 914) added chapter 176 to the Texas Local Government Code. HB 914 requires the disclosure of certain conflicts of interest by local government officers and by vendors who sell goods or services to local government entities.

#### Q: What does HB 914 require from local government officers?

A: HB 914 requires "local government officers" (LGOs) to complete forms disclosing their relationships with actual or potential vendors. In a school district, LGOs must file these forms with the district's superintendent.

#### Q: What is a "local government officer"?

A: An LGO is a member of the governing body of a local government entity (LGE). An LGO is also a director, superintendent, administrator, president, or other person designated as the executive officer of the LGE. For school districts, "local government officers" are board members and superintendents.

#### Q: What are the forms called and where can we find them?

A: The form for LGOs is a conflicts disclosure statement, or "CIS." The form for vendors is a "questionnaire," or "CIQ." The Texas Ethics Commission was charged with developing these forms. The forms are posted at www.ethics.state.tx.us/whatsnew/conflict\_forms.htm.

#### Q: When do LGOs have to file CIS forms?

A: An LGO must file a CIS regarding a specific vendor if the LGO has an employment or business relationship with the vendor and the district has contracted with the vendor or is considering doing business with the vendor. The form must be filed within seven days of the date the LGO becomes aware of facts requiring disclosure.

#### Q: What relationships must be disclosed?

A: An LGO must disclose a relationship with a vendor if the officer or a member of his family (see below) receives taxable income because of an employment or business relationship with the vendor. An LGO must also disclose gifts offered to the LGO or his family members by a vendor within the past 12 months if the value of the gifts was \$250 or more.

#### Q: What family relationships are covered?

A: For purposes of the disclosure requirements, family relationships include first-degree relatives, both by consanguinity (blood) and by affinity (marriage). This includes the LGO's parents, children, spouse, the spouses of the LGO's parents and children, and the parents and children of the LGO's spouse. See DBE(EXHIBIT).

#### Q: When does an LGO have to disclose gifts?

A: An LGO must disclose a vendor's offer of gifts worth \$250 or more. The CIS form requires an LGO to disclose an offer of a gift even if the officer refused the gift. However, an LGO does not have to disclose food, lodging, transportation, or

entertainment accepted as a guest, even if the value exceeded \$250.

## Q: Does the LGO still have to file the "substantial interest" affidavit under Texas Local Government Code chapter 171?

A: Yes. These are separate and independent requirements. Thus, an LGO who has a substantial interest in a transaction involving the district may need to complete both the CIS and the substantial interest affidavit. See BBFA(LEGAL).

## Q: What if I or a family member has an interest-bearing savings account at the district's depository bank?

A: Under a conservative reading of the statute, an LGO must disclose that he or a family member receives taxable income from the district's bank, even if the LGO or family member receives only \$.01 of interest income each year. The statute refers to "taxable income" and does not contain a threshold dollar amount. Recently, state representatives Beverly Woolley and John Smithee submitted a request to the attorney general for clarification of several issues, including this one.

### Q: What if an LGO owns a business that is entering into a contract with the district?

A: An LGO who owns a business that contracts with the district must file a CIS, in his capacity as a board member or superintendent, and a CIQ, in his capacity as a vendor.

#### Q: What if the LGO or vendor has nothing to disclose?

A: The statute does not require an LGO to file a CIS if he has nothing to disclose. Unfortunately, however, the statute does not clarify whether vendors with nothing to disclose have to file CIQ with school districts. This is one of the many questions asked in the pending Attorney General request. Until further clarification, vendors may submit "blank" CIQs out of an abundance of caution.

#### Q: Does HB 914 apply to employees of the district?

A: The only employee to whom the statute directly applies is the superintendent. A board of trustees may extend the disclosure requirements, subject to criminal penalties, to all or a group of district employees. Because of the additional administrative burden this may create, TASB Legal Services recommends that a board consult with its school attorney before extending these requirements to additional employees.

## Q: Does an LGO have to file a CIS if one of the LGO's relatives is employed by the district?

A: No. HB 914 does not apply when a district employs a relative of an LGO as a district employee. Such relationships continue to be regulated by the nepotism laws. See BBFB(LEGAL).

#### Q: What is the penalty for a violation?

A: There is a criminal penalty for failing to file a required disclosure statement. Knowing failure to file the conflicts disclosure statement is a Class C misdemeanor. It is a defense to prosecution if the officer files the statement within seven business days of receiving notice of a violation.

#### Q: What forms are vendors required to file?

A: An individual or business entity that contracts or seeks to contract for the sale or purchase of property, goods, or services with a district must file a CIQ. This includes individuals and entities that seek to purchase goods and services from school districts, as well as those who seek to sell goods and services to school districts. An "agent" of a vendor in the vendor's business with the district must also file a CIQ.

#### Q: When and where must a vendor file the CIQ?

A: The CIQ must be filed with the superintendent within seven days of beginning contract negotiations, or submitting an application, bid, response to a request for proposal, correspondence, or other writing related to a potential agreement with a district. The forms must be updated annually.

#### Q: What should the superintendent do with the forms he receives?

A: The district has a responsibility to make public the information received under this statute. The superintendent must post CIS forms received from LGOs and CIQ forms received from vendors on the district's internet Web site. The superintendent is also responsible for maintaining a list of LGOs at the district and making that list available to the public.

#### Q: What is the district's obligation to notify vendors of this requirement?

A: The statute does not require school districts or other LGEs to inform vendors of the disclosure requirements, nor does the statute impose a penalty on districts for doing business with vendors who fail to file CIQs. However, the vendors face criminal liability. TASB Legal Services recommends that districts take reasonable steps to notify vendors of the requirement through bid documents, website postings, and other avenues of communication.

## Q: If the district does business with another district or an ESC, does it have to complete a CIQ?

A: No. The State of Texas, a political subdivision of the state, the federal government, and foreign governments are not subject to the disclosure requirements.

#### Q: Why did TASB send our district a CIQ?

A: In addition to the services and resources TASB provides to school districts as a benefit of membership, TASB provides a number of products and services to school districts and other LGEs for a fee. For this reason, TASB is complying with the new requirements like any other vendor. After the January 1, 2006 effective date of the new requirements, TASB sent school districts and other LGEs its completed CIQ. In many cases, TASB was unable to identify an actual or potential conflict, but TASB submitted a form to ensure compliance. Districts should post the TASB CIQ in the same manner as other CIQs. If you have questions about TASB's CIQ, contact Mary Ann Briley, TASB Associate Executive Director, Member Services, 800-580-8272, extension 3594.

#### **Q:** Where can I get more information?

A: In the October 2005 Texas Lone Star, TASB Legal Services overviewed these new requirements. The requirements of House Bill 914 are also reflected in Update 77 at BBFA(LEGAL) and DBD(LEGAL).

February 2006

This document is provided for educational purposes only and contains information to facilitate a general understanding of the law. It is not an exhaustive treatment of the law on this subject nor is it intended to substitute for the advice of an attorney. It is important for you to consult with your own attorneys in order to apply these legal principles to specific fact situations.

#### (Tab 1) RECOMMENDATION FOR AWARD – RFP NO. 11853 INDUSTRIAL UNIFORMS AND CLOTHING PRICE AGREEMENT, DISTRICT-WIDE

SEPTEMBER 1, 2011 THROUGH AUGUST 31, 2013

RESPONSE: Requests for proposals were sent to 46 companies, and two

responses were received.

#### COMPARISON OF PROPOSALS:

discount from list price

Red Dog Studio 30% R4 Industries, Inc. 20%

#### RECOMMENDATION FOR AWARD:

(2-year estimate)

R4 INDUSTRIES, INC.

\$76,000

#### LOW OVERALL PROPOSAL

#### JUSTIFICATION:

Proposals were evaluated based on the following key criteria as set forth in the request: (a) service and delivery capabilities, (b) warranty offered, (c) website and electronic ordering capabilities, (d) management plan, (e) completeness of response to the solicitation, and (f) product cost.

Benchmark pricing was requested in the solicitation. Based on 63 items listed, a comparative analysis of the aggregate annual cost for R4 Industries, Inc., is \$13,898.34 and for Red Dog Studio is \$15,388.25. The two year estimate is based on current usage.

The recommended company, in the opinion of evaluators, best meets the needs of the district in that they provide apparel from all four of the manufacturers currently used by the district, perform all supplier functions with their own staff, include on-site measurement of employees, do alterations and embroidery services in-house, have a highly efficient order processing system, and offer the best overall pricing across all product lines included in the bid.

COMMENTS: This award is for industrial uniforms and clothing worn by facilities staff in such areas as receiving as well as buildings and grounds maintenance, technology areas including communications and customer service personnel, and other departments that have a need for garments.

> Administration further recommends the district director of purchasing be authorized to execute contracts for this project.

RECOMMENDATION FOR AWARD – RFP NO. 11857 (Tab 2) **IMAGING OF SOURCE DOCUMENTS** PRICE AGREEMENT, DISTRICT SERVICE CENTER SEPTEMBER 1, 2011 THROUGH AUGUST 31, 2016

RESPONSE: Requests for proposals were sent to 39 companies, and one

response was received.

#### RECOMMENDATION FOR AWARD:

(5-year estimate) \$200,000

DOCUCON IMAGING SERVICES, INC.

#### ONLY PROPOSAL

#### JUSTIFICATION:

The proposal was evaluated based on the following criteria as set forth in the request: (a) service capabilities, (b) technology and equipment capabilities, (c) diverse project portfolio, (d) reputation, (e) references, (f) economic considerations, and (g) clarity and completeness of the response. In the opinion of the evaluators, the recommended company meets the district's requirements.

COMMENTS: This award is for microfilming paper or digital image to film, developing or duplicating microfilm, electronic imaging, plus storage and destruction of documents as required by record retention statutes.

> These services operate in a highly specialized educational environment. In the opinion of evaluators, rebidding is unlikely to result in any additional competitive responses.

Administration further recommends the district director of purchasing be authorized to execute contracts for this project. Bid No. 11857 – Imaging of Source Documents

There/Description	
Item/Description	Docucon
1 0 '	Imaging Services
1. Scanning:	
a.) Paper Source Document – up to 11" x 17"	Φ.Ο.Ο7/
Bi-tonal, 100% QA	\$ 0.07/image
Color/Gray-scale 100% QA	\$0.185/image
Assumes indexing up to 25 characters and 10 pages	
per document	
b.) Engineering Drawings – per each 8.5" x 11" segment	
Bi-tonal, Color, Gray-scale 100% QA	\$ 1.48/image
Assumes D size drawing (22" x 34") billing	
\$ 0.185 per 8.5" x 11" segment equals 8 segment x	
\$0.185 = \$1.48	
c.) 16mm Microfilm	
Bi-tonal, Gray-scale, 100% QA	\$ 0.07/image
Assumes indexing up to 25 characters and 10 pages per	
document	
d.) 35mm Microfilm	
Bi-tonal, Gray-scale, 100% QA	\$0.09/image
Assumes indexing up to 25 characters and 10	
pages per document	
e.) Computer Output Microfilm/Fiche	
Bi-tonal, Gray-scale, 100% QA	\$ 0.05/image
Assumes indexing up to 25 characters from eye	
readable fiche header	
f.) Jacket Fiche	\$ 0.05/image
Assumes indexing up to 25 characters from eye	
readable fiche header	
Apperture Cards	\$ 0.24/image
g.) Photographs of Various Sizes	\$ 0.185/image
Bi-tonal, Color, Gray-scale 100% QA	+ 01-00/g
2. Filming:	
a.) Paper Source Document (plus \$ 10.00 per roll of	\$ 0.086/image
16mm or 35mm microfilm)	Ф 0.000/ mage
b.) Digital Document (TIFF or PDF), plus \$10.00/roll of	\$ 0.016/image
16mm or 35mm microfilm	ψ 0.010/image
3. Processing/Developing	Included in image price
4. Duplicating 16mm (plus \$ 10.00 per roll of 16mm or	\$ 0.016/roll
35mm microfilm)	\$ 0.010/10H
5. Pick-up/Delivery (assumes no more than 12 trips/year)	No charge
6. Additional Services:	140 charge
	\$ 0.05/how
a.) Shredding (assumes \$ 0.14 per lb. & 35 lbs. per box)	\$ 0.05/box
b.) File Box Storage (assumes standard box 12" x 15" x	\$ 1.00/box/mo.
18" storage box	NT1
c.) File Pull – 48 Hr Request	No charge
d.) Rush File Pull – Same Day	No charge

(Tab 3) RECOMMENDATION FOR AWARD – RFP NO. 11860 COMMERCIAL CRIME, PROFESSIONAL, LAW ENFORCEMENT, GENERAL, EDUCATOR'S LEGAL, AUTOMOBILE, AND UMBRELLA LIABILITY PRICE AGREEMENT, DISTRICT-WIDE AUGUST 1, 2011 THROUGH AUGUST 31, 2017

RESPONSE: In the insurance business when a carrier quotes a price to an agent/broker for a specific customer, the carrier will not quote a price to any other agent/broker for that customer. To eliminate the possibility of a single agent/broker tying up the market, this RFP involved a two-step process. In the first step, 46 agents/brokers were requested to identify the major carrier(s) they represented and the scope and value of the insurance placed with the carrier(s). Twelve agent/brokers responded. In step two, the interested agent/brokers were assigned markets and were issued the RFP documents to provide pricing from the designated carriers they represent. Four proposals were received from the following agent/brokers. The carriers and type of coverage quoted are listed beside the agent/broker:

> Arthur J. Gallagher: United Educators Insurance Company for general, automobile, professional, educator's legal, and umbrella liability. Travelers Insurance for Crime Insurance. Indian Harbor for law enforcement liability.

McGriff, Seibels & Williams of Texas, Inc.: Lexington Insurance Company for general liability, umbrella liability and law enforcement liability. Great American Insurance for Crime. National Union Fire Insurance Company for professional and employment practices liability. No automobile liability coverage was quoted.

Roach Howard Smith and Hunter: Cincinatti Insurance Company for general, auto, law enforcement, educator's legal, umbrella liability and commercial crime as a package.

<u>The Jenkins Agency:</u> Through strategic partner Aon Cornerstone quoted Genesis Insurance Company for general, automobile, professional, and educator's legal liability including law enforcement.

#### **COMPARISON OF PROPOSALS:**

Tabulation of proposals attached.

#### RECOMMENDATION FOR AWARD:

For general, auto, educator's legal, professional, and umbrella liability:

ARTHUR J. (73-month GALLAGHER RISK estimate)
MANAGEMENT \$3,201,342
SERVICES, INC.

For commercial crime insurance:

MCGRIFF, SEIBELS & (72-month WILLIAMS OF TEXAS estimate) \$50,808

For law enforcement:

ARTHUR J. (72-month 6 GALLAGHER RISK \$462,050.70 MANAGEMENT SERVICES, INC.

#### **BEST PROPOSALS**

COMMENTS:To synchronize the coverage with our fiscal years, the initial term of the general, auto, educator's legal, professional and umbrella coverage is for 13 months. The estimated total premium amounts recommended are based on the 2011-2012 undiscounted premium. For general, auto, educator's legal, professional, and umbrella liability, the undiscounted premium is \$533,557 but has discounts totaling \$40,121 for a net premium of \$493,436 for FY 2011-2012. For crime insurance, the premium is \$8,468 per year. For law enforcement liability, the premium is \$77,008.45.

After the initial year, the annual premium may vary dependent upon the District's loss history, dividends received, market conditions, and carrier rates. Any annual increases over twenty (20%) will be presented to the Board for approval.

Administration further recommends the district director of purchasing be authorized to execute contracts for this project.

#### RFP NO. 11860

KIT NO. 110	100											
	<u>A</u>	rthur Gallaghe	<u>r</u>	McGriff Se	ibels Wil	<u>liams</u>	Roach How	ard Smith	<u>Hunter</u>	<u>J</u> .	<u>enkins</u>	
	<u>Premium</u>	Limit	SIR	<u>Premium</u>	<u>Limit</u>	SIR	<u>Premium</u>	<u>Limit</u>	SIR	<u>Premium</u>	<u>Limit</u>	SIR
GL	221,043.00	900K	100K	164,798.00	1M	100K	144,939.00	1M/3M	100K	316,050.00	4.8/9.6	200K
Auto	Inc			None			37,292.00	1M	100K	Inc		
ELL	168,960.00	5M	100/200K	117,877.00			162,165.00	5M	100K	Inc		
Professional	13,187.00	1M	10K	31,805.00		25K	Inc			-		
Terrorism	Inc.			Inc			3,526.00			6,281.00		
<u>Umbrella</u>	130,367.00	4M	1M	210,260.62			76,424.00	4M	1M	<u>Inc</u>		
TOTAL LIAB	<u>533,557.00</u>			524,740.62			<u>424,346.00</u>			322,331.00		
			<u>Ded</u>						Ded			
CRIME	8,531.00	500K	25K	8,468.00	500K	10K	7,775.00	500K	25K			
	12,810.00	1M	25K	6,990.00	500K	25K	8,184.00	500K	10K			
				14,887.00	1M	25K						
LEL	83,382.13	1M	15K	75,211.22	1M	25K	41,811.88	1M	100K			
	77,008.45	1M	25K	145,409.57	5M	50K	51,809.80	1M	25K			
Liahility - 13 mc	onths with discou	nts		Total Packa	ne e		Requires To	al Packan	ρ			
Liability - 13 ilic	minis with discoul	ins		Total Lacka	gc		12 month po		C			
533,557.00				524,740.62			424,346.00	Crime				
-19,359.00	dividend			8.468.00			8.184.00	LEL on				
-20,762.00	RMPC			75,211.22			41.811.88	LEL off				
493,436.00	0			608,419.84			51,809.80	LLL 0				
1707100100				000/11/101			526,151.68					
Total with Discou	unts	Unbundled										
493,436.00	liab	493,436.00										
8,531.00		8,468.00										
77,008.45	LEL	77,008.45										
578,975.45		578,912.45										

#### (Tab 4) RECOMMENDATION FOR AWARD – BID NO. 11870 VIDEO STREAMING SERVICES PRICE AGREEMENT, LECROY CENTER

JULY 6, 2011 THROUGH JUNE 30, 2014

RESPONSE: Requests for proposals were sent to 13 companies, and one

response was received.

#### RECOMMENDATION FOR AWARD:

(3-year estimate) \$126,000

KALTURA, INC

#### **SOLE RESPONSE**

COMMENTS: This award is for online vendor-hosted video streaming services over the internet, with implementation and training services, to provide on-demand video through the LeCroy facility. The streaming service will be used for local and distance learning, campus websites, libraries and preservation, and for college clubs and events. This outsourced solution will replace current in-house Microsoft and Cisco technology which are becoming obsolete.

> These services operate in a highly specialized educational environment. In the opinion of evaluators, rebidding is unlikely to result in any additional competitive responses.

Administration further recommends the district director of purchasing be authorized to execute contracts for this project.

# (Tab 5) RECOMMENDATION FOR AWARD – PROPRIETARY EDUCATIONAL VIDEO MATERIALS PRICE AGREEMENT, DISTRICT-WIDE SEPTEMBER 1, 2011 THROUGH AUGUST 31, 2014

#### RECOMMENDATION FOR AWARD:

(3-year estimate) \$95,000

CONCEPT MEDIA FILMS MEDIA GROUP INSIGHT-MEDIA, INC.

#### **SOLE SOURCES**

OMMENTS:

Various academic departments purchase proprietary educational video program materials from the referenced companies to enhance the learning process for a specified curriculum. Each company produces and distributes its video programs in various formats such as VHS, DVD, and CD, and includes such subjects as "Cause of Heart Failure" for the Nursing & Allied Health program, "The Color of Sound" for the Arts & Humanities program, and "Academic Success: Smart Tips For Serious Students" for the Social Sciences program.

Administration further recommends the district director of purchasing be authorized to execute contracts for this project.

#### (TAB 6) RECOMMENDATION FOR AWARD – REQ NO. LD688828 VIRTUAL LIVE CLASSROOM SERVICE LECROY CENTER

#### RECOMMENDATION FOR AWARD:

(3-year estimate) \$180,000

BLACKBOARD COLLABORATE, INC.

#### SOLE SOURCE

COMMENTS: This system is a web-based online vendor-hosted collaborative environment for faculty and students and is used throughout the district in conjunction with the Blackboard system.

At its meeting on July 10, 2007, per advertised RFP 11241, the board approved the award of a three year contract to Horizon Wimba, Inc. for the Wimba Internet Virtual Live Classroom system. On April 7, 2009, the board approved an amendment of the award to add instant messaging and voice chat capabilities via Wimba Pronto. Since the previous RFP, Horizon Wimba, Inc. has been purchased by Blackboard Collaborate, Inc., a unit of Blackboard, Inc. As a result of this acquisition, the former Wimba/Pronto applications have become the exclusive collaboration tool for Blackboard, Inc.

The term for this award is for 12 months plus the option to extend for up to two additional 12-month periods.

Administration further recommends the district director of purchasing be authorized to execute contracts for this project.

#### CONSENT AGENDA NO. 7

#### Approval of Minutes of the June 7, 2011 Special Meeting (1 of 2)

It is recommended that the Board approve the minutes of the June 7, 2011 Board of Trustees special meeting (mini-retreat).

#### **Board Members and Officers Present:**

Mr. Jerry Prater (chair, arrived 10:15 a.m.)

Ms. Charletta Rogers Compton (vice chair)

Mrs. Kitty Boyle

Mr. Bob Ferguson

Ms. Diana Flores

Mr. Bill Metzger (arrived 10:07 a.m.)

Dr. Wright Lassiter (secretary and chancellor)

Mr. JL Sonny Williams

**Board Members and Officers Absent:** None

Guests: Dr. Belle Wheelan

Vice Chair Charletta Compton convened the meeting at 9:27 a.m. Dr. Wright Lassiter certified the meeting notice had been posted.

#### CERTIFICATION OF NOTICE POSTED FOR THE JUNE 7, 2011

## SPECIAL MEETING OF THE DALLAS COUNTY COMMUNITY COLLEGE DISTRICT AND RICHLAND COLLEGIATE HIGH SCHOOL BOARD OF TRUSTEES

I, Wright L. Lassiter, Jr., Secretary of the Board of Trustees of the Dallas County Community College District, do certify that a copy of this notice was posted on the 3<sup>rd</sup> day of June 2011, in a place convenient to the public in the District Office Administration Building, and a copy of this notice was provided on the 3<sup>rd</sup> day of June 2011, to John F. Warren, County Clerk of Dallas County, Texas, and the notice was posted on the bulletin board at the George Allen Sr. Courts Building, all as required by the Texas Government Code, §551.054.

#### **Regional accreditation**

Dr. Wheelan, president of Southern Association of Colleges and Schools - Commission on Colleges, described accreditation in national and regional contexts. She also discussed specific core requirements and comprehensive standards with trustees.

When it becomes available, Chancellor Lassiter will send trustees the newly revised SACSCOC committee resource manual. The manual will have additional information about Core Requirement 2.2 and Comprehensive Standard 3.2.4.

He will also provide a list of individual program accreditations at the colleges (requested by Vice Chair Compton) and a description of how articulation agreements are developed (requested by Trustee Flores).

#### **Executive Session**

Board Chair Prater recessed the meeting at 12:10 p.m. for lunch and an executive session to deliberate on personnel matters.

#### **Adjournment**

Chairman Prater adjourned the special meeting at 1:45 p.m.

Approved:

#### CONSENT AGENDA NO. 8

#### Approval of Minutes of the June 7, 2011 Special Meeting (2 of 2)

It is recommended that the Board approve the minutes of the June 7, 2011 Board of Trustees special meeting.

#### **Board Members and Officers Present:**

Mr. Jerry Prater (chair)

Ms. Charletta Rogers Compton (vice chair)

Mrs. Kitty Boyle

Mr. Bob Ferguson

Ms. Diana Flores

Dr. Wright Lassiter (secretary and chancellor)

Mr. Bill Metzger

Mr. JL Sonny Williams

**Board Members and Officers Absent:** None

Chairman Prater convened the meeting at 2:00 p.m. Dr. Wright Lassiter certified the meeting notice had been posted.

#### CERTIFICATION OF NOTICE POSTED FOR THE

JUNE 7, 2011 SPECIAL MEETING OF THE

#### DALLAS COUNTY COMMUNITY COLLEGE DISTRICT AND RICHLAND COLLEGIATE HIGH SCHOOL BOARD OF TRUSTEES

I, Wright L. Lassiter, Jr., Secretary of the Board of Trustees of the Dallas County Community College District, do certify that a copy of this notice was posted on the 3rd day of June 2011, in a place convenient to the public in the District Office Administration Building, and a copy of this notice was provided on the 3rd day of June 2011, to John F. Warren, County Clerk of Dallas County, Texas, and the notice was posted on the bulletin board at the George Allen Sr. Courts Building, all as required by the Texas Government Code, §551.054.

#### **Executive Session**

Board Chair Prater recessed the meeting at 2:00 p.m. to go into an executive session for the chancellor's annual evaluation.

#### **Adjournment**

Chairman Prater adjourned the special meeting at 3:10 p.m.

Approved:

#### CONSENT AGENDA NO. 9

#### Approval of Minutes of the June 7, 2011 Work Session

It is recommended that the Board approve the minutes of the June 7, 2011 Board of Trustees work session.

#### **Board Members and Officers Present:**

Mr. Jerry Prater (chair)

Ms. Charletta Rogers Compton (vice chair)

Mrs. Kitty Boyle

Mr. Bob Ferguson

Ms. Diana Flores

Dr. Wright Lassiter (secretary and chancellor)

Mr. Bill Metzger

Mr. JL Sonny Williams

**Board Members and Officers Absent:** None

**Guest:** Mr. David Mendez (Bickerstaff Heath Delgado Acosta LLP)

Chairman Prater convened the meeting at 3:15 p.m. Dr. Wright Lassiter certified the meeting notice had been posted.

# CERTIFICATION OF NOTICE POSTED FOR THE JUNE 7, 2011 WORK SESSION OF THE DALLAS COUNTY COMMUNITY COLLEGE DISTRICT AND RICHLAND COLLEGIATE HIGH SCHOOL BOARD OF TRUSTEES

I, Wright L. Lassiter, Jr., Secretary of the Board of Trustees of the Dallas County Community College District, do certify that a copy of this notice was posted on the 3rd day of June 2011, in a place convenient to the public in the District Office Administration Building, and a copy of this notice was provided on the 3rd day of June 2011, to John F. Warren, County Clerk of Dallas County, Texas, and the notice was posted on the bulletin board at the George Allen Sr. Courts Building, all as required by the Texas Government Code, §551.054.

#### <u>Presentation and discussion of illustrative plans for redistricting and timeline</u> <u>for public outreach and public hearings for redistricting process</u>

Mr. Mendez displayed and discussed a revised plan that, contrasted to the previous one, restored District 7 to its present configuration and balanced all other districts within municipal boundaries, to the extent possible.

Mr. Mendez asked trustees to provide him with names and contact information for anyone they know who needs to give feedback about this illustrative plan. He advised his company will issue a press release about the public hearing to be held July 5.

Mr. Mendez will send large maps in canisters for delivery to trustees.

#### **Adjournment**

Chairman Prater adjourned the work session at 3:50 p.m.

Approved:

#### CONSENT AGENDA NO. 10

#### Approval of Minutes of the June 7, 2011 Regular Meeting

It is recommended that the Board approve the minutes of the June 7, 2011 Board of Trustees regular meeting.

#### **Board Members and Officers Present:**

Mr. Jerry Prater (chair)

Ms. Charletta Rogers Compton (vice chair)

Mrs. Kitty Boyle

Mr. Bob Ferguson

Ms. Diana Flores

Dr. Wright Lassiter (secretary and chancellor)

Mr. Bill Metzger

Mr. JL Sonny Williams

**Board Members and Officers Absent:** None

Guests: Daniel Marold, Eastfield College Men's Baseball Team and coaches

Chairman Jerry Prater convened the meeting at 4:05 p.m. Dr. Wright Lassiter certified the meeting notice had been posted.

# CERTIFICATION OF NOTICE POSTED FOR THE JUNE 7, 2011 REGULAR MEETING OF THE DALLAS COUNTY COMMUNITY COLLEGE DISTRICT AND RICHLAND COLLEGIATE HIGH SCHOOL BOARD OF TRUSTEES

I, Wright L. Lassiter, Jr., Secretary of the Board of Trustees of the Dallas County Community College District, do certify that a copy of this notice was posted on the 3rd day of June 2011, in a place convenient to the public in the District Office Administration Building, and a copy of this notice was provided on the 3rd day of June 2011, to John F. Warren, County Clerk of Dallas County, Texas, and the notice was posted on the bulletin board at the George Allen Sr. Courts Building, all as required by the Texas Government Code, §551.054.

#### **Special presentation (1 of 2)**

Interim President Jean Conway presented the 2011 NJCAA Division III Men's Baseball National Champions – the Eastfield College Harvesters.

#### **Special presentation (2 of 2)**

Brookhaven Vice President for Student Services and Enrollment Management Oscar Lopez presented Mr. Daniel Marold, president, Texas Junior College Student Government Association.

#### Citizens desiring to address the board regarding agenda items

There were none.

#### <u>Richland Collegiate High School status report presented by Superintendent</u> Donna Walker

Supt. Walker reported about activities celebrating the 2011 graduating class.

## Opportunity for chancellor and board members to declare conflicts of interest specific to this agenda

There were none.

#### **Consideration of bids**

Ms. Compton moved and Ms. Flores seconded a motion to approve Item 1. Motion passed. (See June 7, 2011, Board Meeting, Consideration of Bids, Agenda Item 1, which is made part of and incorporated into the approved minutes as though fully set out in the minutes).

#### Consent agenda

Ms. Flores moved and Mr. Ferguson seconded a motion to approve Items 2-11 in the Consent Agenda. Motion passed. (See June 7, 2011, Board Meeting, Consent Agenda, Items 2-11 which are made a part of and incorporated into the approved minutes as though fully set out in the minutes).

#### **Individual items**

Mr. Metzger moved and Ms. Flores seconded a motion to approve Item 12. Motion passed. Ms. Flores moved and Mr. Ferguson seconded a motion to approve Item 13. Motion passed. Mr. Ferguson moved and Mrs. Boyle seconded a motion to approve Item 14. Motion passed. Ms. Compton moved and Mr. Ferguson seconded a motion to approve Item 15. Motion passed. Mr. Metzger moved and Ms. Flores seconded a motion to approve Item 16. Motion passed. Ms. Flores moved and Mr. Ferguson seconded a motion to approve Item 17. Motion passed. (See June 7, 2011, Board Meeting Individual Items, Items 12-17 which are made a part of and incorporated into the approved minutes as though

fully set out in the minutes).

Dr. Lassiter will provide an informative report about enrollment capacity of nursing programs at DCCCD colleges.

#### **Informative reports**

There were no questions concerning the informative reports. Dr. Lassiter will submit a corrected Monthly Award and Change Order Summary (Informative Report No. 20) on the July 5, 2011 agenda.

#### **Questions/comments from the board and chancellor**

Chancellor Lassiter recognized Dr. Jones for his recent selection as chancellor of Coast Community College District, Dr. Eggleston for Richland's receipt of platinum LEED designation for its science building and a third \$50,000 grant from NIST for Baldrige ambassadorship, Ms. Reid for six-figure gifts received last week by DCCCD Foundation, Inc., and Ms. Ehrich, 2011-12 president of Dallas Community College Faculty Association (DCCFA). Ms. Ehrich introduced fellow officers Tommy Thompson (vice president), John Wadhams (secretary), Gay Michelle (political information chair), Steve Billingslea (welfare and benefits chair), John Hitt (treasurer), and Amy Bell (communications chair).

Dr. Lassiter invited Mr. Rick Renshaw, district director of financial aid, to speak about status of centralization initiatives presently underway. For the July 5 agenda, Dr. Lassiter will provide an informative report about financial aid centralization, including a comparison of pre- and post-centralization costs.

#### **Executive session**

There was none.

#### **Adjournment**

Chairman Prater adjourned the regular meeting at 5:02 p.m.

Approved:

#### POLICY REPORT NO. 11

#### Amendment to Board of Trustees Calendar of Meetings

The Board of Trustees makes provision, should a second public hearing about re-districting be indicated, to conduct the second public hearing on Tuesday, July 19, 2011, at 4 PM.

The Board of Trustees also makes provision, should a business meeting of the Board be indicated before the next regular meeting on August 2, to convene a special meeting at 8:30 AM on Tuesday, July 19, 2011.

The Board directs the chancellor to make the determination as to whether either or both meetings are needed.

#### FINANCIAL REPORT NO. 12

#### Approval of Expenditures for May 2011

The chancellor recommends approval of expenditures in the amount of \$40,065,217 in the month of May 2011.

#### **Policy Reminders**

Board policies pertinent to evaluating a recommendation for approval of expenditures include:

Act as a fiduciary in the management of funds under the control of institutions subject to the Board's control and management. BAA (LEGAL), MANAGEMENT OF COLLEGE DISTRICT FUNDS, Education Code 51.352(e)

The College District shall not lend its credit or gratuitously grant public money or things of value in aid of any individual, association, or corporation. CC (LEGAL), AUTHORIZED EXPENDITURES, Tx. Const. Art. III, Sec 52; Brazoria County v. Perry, 537 S.W.2d 89 (Civ. App. 1976)

The College District shall not grant any extra compensation, fee, or allowance to a public officer, agent, servant, or contractor after service has been rendered or a contract entered into and performed in whole or in part. Nor shall the College district pay or authorize the payment of any claim against the College District under agreement or contract made without authority of law. CC (LEGAL), AUTHORIZED EXPENDITURES, Tx. Const. Art III, Sec 53; Harlingen ISD v. C.H. Page and Bro., 48 S.W.2d 983 (Comm. App. 1932)

Board responsibilities shall be to...provide ways and means of financial support; approve the annual budget; review and approve expenditures. BAA (LOCAL), BOARD LEGAL STATUS – POWERS, DUTIES, RESPONSIBLITIES

The adopted budget provides authority to expend funds for the purposes indicated and in accordance with state law, board policy, and the College District's approved purchasing procedures. The expenditure of funds shall be under the direction of the Chancellor or designee who shall ensure that funds are expended in accordance with the adopted budget. CC (LOCAL), BUDGET ADOPTION

#### FINANCIAL REPORT NO. 13

#### Acceptance of Gifts

Administration recommends the Board accept the gifts, summarized in the following table, under the donors' conditions.

		orted in Jui	<u>ne</u>	
		<u> 2011</u>		
<b>Beneficiary</b>	<u>Purpose</u>	<b>Quantity</b>	<b>Range</b>	<u>Total</u>
	Equipment	1	100 - 5,000	\$ 220
	Equipment	2	5,001 - 40,000	46,369
DCCCD	Chancellor's Council	3	100 - 5,000	2,417
	Programs and Services	12	100 - 5,000	9,224
	Programs and Services	2	5,001 - 50,000	60,000
	Rising Star	1	100 - 5,000	1,000
	Rising Star	1	5,001 -175,000	175,000
	Scholarships <sup>1</sup>	15	100 - 5,000	6,879
Total	n/a	37	n/a	\$301,109

<sup>&</sup>lt;sup>1</sup>The "Scholarships" category does not include gifts to the Rising Star program, which are reported as a separate line item.

	Gifts Reported	l in Fiscal Yea	r 2010-11				
Month Reported	Amount by Category						
Monui Reported	Equipment	Rising Star	Other Gifts	<u>Total</u>			
September 2010	\$17,639	\$ 3,100	\$ 44,960	\$ 65,699			
October 2010	0	9,059	27,110	36,169			
November 2010	0	868	49,305	50,173			
December 2010	0	275,200	61,402	336,602			
January 2011	15,518	650	124,442	140,610			
February 2011	0	1,200	95,243	96,443			
March 2011	780	175,100	247,357	423,237			
April 2011	7,791	0	69,879	77,670			
May 2011	59,795	0	69,113	128,908			
June 2011	46,589	176,000	78,520	301,109			
July 2011							
August 2011							
Total To Date	<u>\$148,112</u>	<u>\$641,177</u>	<u>\$867,331</u>	<u>\$1,656,620</u>			

<u>Type</u>	2003-04	2004-05	<u>2005-06</u>	2006-07	2007-08	2008-09	2009-10
Equipment	\$ 187,915	\$ 137,643	\$ 396,503	\$ 64,830	\$ 220,565	\$ 791,041	\$ 96,567
Rising Star	439,556	728,836	492,032	57,068	163,227	978,546	1,327,400
Other Gifts	1,135,653	939,058	1,432,358	972,010	879,876	1,204,822	1,382,297
Total	\$1,763,124	\$1,805,537	\$2,320,893	\$1,093,908	\$1,263,668	\$2,974,409	\$2,806,264

In May 2011, DCCCD Foundation, Inc. made the following expenditures on behalf of DCCCD:

<u>Purpose</u>	<b>Quantity</b>	<u>Total</u>
Chancellor's Fund	4	\$ 3,734
Programs and Services	27	\$ 29,825
Total	31	\$ 33,559

#### FINANCIAL REPORT NO. 14

#### Approval of Schedule for Tax Rate and Budget Adoption

Tuesday, July 5	Approval of Schedule for 2011 Tax Rate and Budget Adoption by DCCCD Board
Monday, July 25	Dallas Central Appraisal District certifies tax roll
Friday, July 29	72-hour notice for August 2 Board meeting. (Open Meetings Notice)
Tuesday, August 2	Public hearing on Richland Collegiate High School (RCHS) budget for 2011-12.
Tuesday, August 2	Regular Board meeting with agenda item to discuss the proposed tax rate. Take a record vote and schedule a public hearing if the proposed tax rate will exceed the effective tax rate.
Tuesday, August 2	Regular Board meeting to include an agenda item to adopt Richland Collegiate High School (RCHS) budget for 2011-12.
Monday, August 8	Publication of effective and rollback tax rates, statements and schedules and send to governing body on this date or as soon as practical.
Tuesday, August 16	"Notice of Public Hearing" on tax increase if required (1 <sup>st</sup> quarter-page ad published in newspaper and website at least seven (7) days before August 23 public hearing).
Friday, August 19	72-hour notice for August 23 public hearing on tax rate. (Open Meetings Notice)
Tuesday, August 23	First of two public hearings on the tax rate, if required.
Tuesday, August 23	"Notice of Public Hearing" on tax increase if required (2 <sup>nd</sup> quarter-page ad published in newspaper and website at least seven (7) days before August 30 public hearing).

Friday, August 26	72-hour notice for August 30, the second of two public hearings on tax rate, if required.
Friday, August 26	"Notice of Public Hearing" on adoption of the budget posted 10 days prior to September 6 Board meeting.
Tuesday, August 30	Second of two public hearings on the tax rate, if required. Schedule and announce meeting to adopt tax rate 3-14 days from this date.
Tuesday, August 30	"Notice of Tax Revenue Increase" if required (quarter-page ad published in newspaper and website at least seven (7) days before meeting to adopt tax rate).
Friday, Sept 2	72-hour notice for September 6 Board meeting at which the tax rate and budget will be adopted. (Open Meetings Notice)
Tuesday, September 6	Regular Board meeting with agenda to include public hearing on the budget for 2011-12, adoption of the 2011-12 budget and approval of resolutions levying ad valorem and debt service tax rates for 2011-12.

The calendar for adoption of the tax rate and budget is largely determined by requirements set forth in the Texas Property Tax Code, which was enacted in 1979. The Texas Comptroller of Public Accounts publishes a Truth in Taxation Manual each year that includes an up-to-date history of amendments to the code.

The Property Tax Code establishes target dates for many truth-in-taxation activities. Although circumstances may force appraisal districts or taxing units to alter their timetables, the target dates provide a framework for activities.

#### FINANCIAL REPORT NO. 15

Approval of Interlocal Contracts with Dallas Independent School District and City of Mesquite (2)

The chancellor recommends approval of the following interlocal contracts::

- The chancellor recommends approval of an interlocal contract for services with Dallas Independent School District for a period of five years from date of Board approval. No money is involved. The purpose of this interlocal agreement is to outline the responsibilities and commitments of each organization in providing data about students who are concurrently and formerly enrolled in both organizations.
- The chancellor recommends approval of an interlocal contract for services provided by DCCCD: City of Mesquite in an amount not to exceed \$25,000 for the period September 1, 2011 through August 31, 2012 on behalf of Eastfield College.
- The chancellor recommends approval of an interlocal contract for services provided by DCCCD: City of Mesquite in an amount not to exceed \$840 for the period of July 1, 2011 through August 31, 2011 on behalf of Eastfield College. There is one class session on July 23, 2011 beginning at 8:00am and ending at 4:00pm.

#### **Policy Reminders**

Board policies pertinent to evaluating a recommendation for approval of interlocal contracts include:

To increase efficiency and effectiveness, the College District may contract or agree with other local governments and with state agencies, including the comptroller, to perform some of its purchasing functions.

An interlocal contract must be authorized by the Board and the governing body of each contracting party; must state the purpose, terms, rights, and duties of the contracting parties; and must specify that each party paying for the performance of governmental functions or services shall make those payments from current revenues available to the paying party.

An interlocal contractual payment must be in an amount that fairly compensates the performing party for the services or functions performed under

the contract. The contract may be renewed annually. CF (LEGAL), PURCHASING AND ACQUISITION, INTERLOCAL AGREEMENTS, Gov't Code 791.001, 791.011, 791.025, 791.011(d)–(f)

#### FINANCIAL REPORT NO. 16

Approval of Dual Credit Agreements with Cistercian Preparatory School, Irving Independent School District, and Richardson Independent School District

The chancellor recommends that authorization be given to approve the following dual credit agreements:

- With Cistercian Preparatory School in an amount not to exceed \$50,000 for the period August 29, 2011 through August 9, 2012, to provide dual credit academic courses for Cistercian Preparatory School for North Lake College. Since the opening in 1977, North Lake College has offered dual credit enrollment in college-level English, government, calculus, biology, chemistry, and physics courses for seniors enrolled in Cistercian Preparatory School. Approximately 345 students each semester will enroll in these dual credit courses
- With Irving Independent School District in an amount not to exceed \$90,000 for the period August 29, 2011 through August 09, 2012, to provide dual credit academic and technology courses for high school students in the Irving Independent School District on behalf of Irving High School, MacArthur High School, Nimitz High School, Jack E. Singley Academy, and the Cardwell Career Preparatory Center, for North Lake College. Since the opening in 1977, North Lake College has offered dual credit enrollment in college-level English, government, mathematics, and history courses for juniors and seniors enrolled in the Irving Independent School District high schools. In 2001, North Lake College also began offering technology courses to juniors and seniors in the Irving Independent School District. Approximately 500 students each semester will enroll in these dual credit courses.
- With Richardson Independent School District in an amount not to exceed \$80,000 for the period August 22, 2011 through August 13, 2012, to provide dual credit courses for Richland College.

#### Policy Reminder

Board policies pertinent to evaluating a recommendation for a dual credit agreement include

If requested by a school district, the College District must assist the school

district in developing and implementing a program under which students may earn the equivalent of at least 12 semester credit hours of college credit in high school. The college credit may be earned through:

- 1. International baccalaureate, advanced placement, or dual credit courses;
- 2. Articulated postsecondary courses provided for local credit or articulated postsecondary advanced technical credit courses provided for state credit; or
- 3. Any combination of the courses described above.

A school district is not required to pay a student's tuition or other associated costs for taking a course under this section. This provision expires September 1, 2011. GH (LEGAL), RELATIONS WITH SCHOOLS AND DISTRICTS, PAYMENT OF COSTS, EDUCATION CODE 28.009(a), (a-2)

For any instructional partnership between a secondary school and the College District, an agreement must be approved by the governing boards of both the public school district or private secondary school and the College district prior to the offering of courses. Any partnership agreement must address the following elements:

- 1. Student eligibility requirements
- 2. Faculty qualifications
- 3. Location and student composition of classes
- 4. Provision of student learning and support services
- 5. Eligible courses
- 6. Grading criteria
- 7. Transcripting of credit
- 8. Funding provisions. GH (LEGAL), RELATIONS WITH SCHOOLS AND DISTRICTS, AGREEMENTS REQUIRED, 19 TAC 9.144.

Under an agreement with a school district or, in the case of a private high school, with the organization or other person that operates the high school, the College District may offer a course in which a student attending a high school operated in this state by the school district, organization, or other person may enroll and for which the student may simultaneously receive both:

1. Course credit toward the student's high school academic requirements; and

2. Course credit as a student of the College District, if the student has been admitted to the College District or becomes eligible to enroll in and is subsequently admitted to the College District.

The College District may waive all or part of the tuition and fees for a high school student enrolled in a course for which the student may receive joint credit.

The contact hours attributable to the enrollment of a high school student in a course offered for joint high school and College District credit shall be included in the contact hours used to determine the College District's proportionate share of the state money appropriated and distributed to College Districts under Sections 130.002 and 130.0031, even in the College District waives all or part of the tuition or fees for the student.

The College District may enter into an agreement with a school district, organization, or other person that operates a high school to offer a courses as provided by the section regardless of whether the high school is located within the service area of the College District; but only if the other college District is unable to provide the requested course to the satisfaction of the school district. GH (LEGAL), RELATIONS WITH SCHOOLS AND DISTRICTS, CONCURRENT ENROLLMENT, EDUCATION CODE 130.008

The state funding for dual credit courses shall be available to both public school districts and the College District based upon the current funding rules of the State Board of Education and the Coordinating Board. The college District may claim funding for all students getting college credit in dual credit courses. GH (LEGAL), RELATIONS WITH SCHOOLS AND DISTRICTS, FUNDING, 19 TAC 4.85 (i)(1)-(2)

By written agreement with various high schools, the College District is authorized to offer dual credit enrollment classes to high school students. The Chancellor or designee is authorized to enter into these agreements. The Board shall waive tuition for students enrolled in course for which they receive joint credit under Section 130.008 of the Texas Education Code. This provision shall apply to public and private high schools, including home schools. GH (LOCAL), RELATIONS WITH SCHOOLS AND DISTRICTS, TUITION WAIVER FOR DUAL CREDIT

#### FINANCIAL REPORT NO. 17

Approval of Agreement with North Texas Electrical Joint Apprenticeship Training Center

It is recommended that authorization be given to approve an agreement with North Texas Electrical Joint Apprenticeship Training Center in an amount not to exceed \$134,363 for the period September 1, 2011 through August 31, 2012, to provide credit and non-credit instruction for North Lake College.

The North Texas Electrical Joint Apprenticeship Training Center has requested the delivery of credit and non-credit electrical construction instruction for the apprentices at its facility. This instruction is offered through the electrical technology program at North Lake College. Approximately 600 apprentices (300 per semester) will enroll for this instruction.

#### Policy Reminder

Board policies pertinent to evaluating a recommendation for approval of a contract or agreement include:

Board approval is required of all contracts, unless authority is delegated to the Chancellor or designee by CF(LOCAL). The Chancellor or designee is authorized to approve all proposed contracts that require the expenditure of less than \$50,000 or the contribution of in-kind services, materials, or equipment that have a value of less than \$50,000 unless otherwise provided herein or unless a quotation, proposal, or competitive bid is required under CF(LOCAL). Prior to approval by the Chancellor, any contract (other than an employment contract) shall be submitted to the Vice Chancellor of Business Affairs for recommendation to the Chancellor. CF(Regulation)

The power to contract on behalf of the College District is vested in the Board and no contract or agreement shall be entered into without approval of the Board unless the authority to contract is expressly delegated in this policy. Delegations of contractual authority to various personnel who are specified in this policy are necessary and appropriate for the timely, efficient administration of the College District. The following guidelines should be rigidly adhered to and strictly construed to prevent unauthorized transactions and activities. CF (LOCAL)

#### FINANCIAL REPORT NO. 18

Approval of Agreement with Dallas Joint Apprentice Committee for the Plumbing and Pipefitting Industry

It is recommended that authorization be given to approve an agreement with Plumbing and Pipefitting Industry in an amount not to exceed \$59,760 for the period September 1, 2011 through August 31, 2012, to provide credit and non-credit instruction for North Lake College.

The Dallas Joint Apprentice Committee for the Plumbing and Pipefitting Industry has requested the delivery of credit and non-credit plumbing and pipefitting instruction for the apprentices at its facility. This instruction is offered through the construction technology program at North Lake College. Approximately 710 apprentices (360 per semester) will enroll for this instruction.

#### Policy Reminder

Board policies pertinent to evaluating a recommendation for approval of a contract or agreement include:

Board approval is required of all contracts, unless authority is delegated to the Chancellor or designee by CF(LOCAL). The Chancellor or designee is authorized to approve all proposed contracts that require the expenditure of less than \$50,000 or the contribution of in-kind services, materials, or equipment that have a value of less than \$50,000 unless otherwise provided herein or unless a quotation, proposal, or competitive bid is required under CF(LOCAL). Prior to approval by the Chancellor, any contract (other than an employment contract) shall be submitted to the Vice Chancellor of Business Affairs for recommendation to the Chancellor. CF(Regulation)

The power to contract on behalf of the College District is vested in the Board and no contract or agreement shall be entered into without approval of the Board unless the authority to contract is expressly delegated in this policy. Delegations of contractual authority to various personnel who are specified in this policy are necessary and appropriate for the timely, efficient administration of the College District. The following guidelines should be rigidly adhered to and strictly construed to prevent unauthorized transactions and activities. CF (LOCAL)

#### POLICY REPORT NO. 19

Adoption of Resolution Urging Members of Congress to Take Action to Ensure that the Pell Grant Program Receives the Necessary Funding to Continue to Help Millions of Americans Enroll in and Complete College

DCCCD's Board of Trustees joins with other member institutions of Association of Community College Trustees and American Association of Community Colleges in adopting a resolution urging members of Congress to continue funding for Pell grants at the \$5,550 maximum award level.

# A RESOLUTION OF THE BOARD OF TRUSTEES DALLAS COUNTY COMMUNITY COLLEGE DISTRICT URGING MEMBERS OF CONGRESS TO TAKE ACTION TO ENSURE THAT THE PELL GRANT PROGRAM RECEIVES THE NECESSARY FUNDING TO CONTINUE TO HELP MILLIONS OF AMERICANS ENROLL IN AND COMPLETE COLLEGE

WHEREAS, community colleges educate and train nearly half of all undergraduates in America, and more than 40 percent of those undergraduates are the first in their families to attend college; and

WHEREAS, Dallas County Community College District enrolled 72,639 students in Fall 2010 and has served more than 1,500,000 students since its founding in 1965; and

WHEREAS, Postsecondary education is rapidly becoming a minimum requirement for employers seeking to hire trained personnel, and by 2018, the United States workforce will need 22 million new workers with college degrees, according to a June 2010 report by the Georgetown University Center on Education and the Workforce; and

WHEREAS, The Pell Grant program is by far the largest source of financial aid for community college students, many of whom would be unable to afford college without it; and

WHEREAS, There were 20,605 Pell Grant recipients at Dallas County Community College District in academic year 2009-2010, with each recipient receiving on average a \$3,352 Pell Grant; and

WHEREAS, A total of \$69 million in Pell Grants were awarded to Dallas County Community College District in 2009-2010; and

WHEREAS, Community college leaders have resolved to increase college completion rates in a nationwide call to action, and the Pell Grant remains an essential resource for students to stay in school and complete their degrees;

RESOLVED, THAT THE BOARD OF TRUSTEES OF DALLAS COUNTY COMMUNITY COLLEGE DISTRICT urges Members of Congress to take action to ensure that the Pell Grant program for college students remains vital, including maintaining a \$5,550 maximum award, so that the program may continue to help

millions of Americans receive the critical financial aid they need to enroll in and complete college.

Adopted on this 5<sup>th</sup> day of July, 2011.

#### DALLAS COUNTY COMMUNITY COLLEGE DISTRICT

Prater, Chairman Board of Trustees

#### POLICY REPORT NO. 20

#### Approval of Resolution Regarding Eastfield College Presidential Search

As the seven colleges of DCCCD are governed by a single board of trustees, a violation by the Board of a requirement for regional accreditation at a single college jeopardizes the standing of all seven colleges.

The regional accrediting agency for DCCCD's seven colleges, Southern Association of Colleges and Schools – Commission on Colleges, expects member institutions to make reasonable and responsible decisions consistent with the spirit of integrity in all matters. Evidence of withholding information, providing inaccurate information to the public, failing to provide timely and accurate information to the agency, or failing to conduct a candid self-assessment of compliance with SACSCOC Principles of Accreditation and to submit the assessment to the agency, are seen as the lack of a full commitment to integrity. Failure of an institution to adhere to SACSCOC integrity principle may result in loss of accreditation.

In the matter concerning a member of the Board's involvement in Spring 2011 in the Eastfield College presidential search, DCCCD's Board of Trustees adopts the attached resolution.

# A RESOLUTION OF THE BOARD OF TRUSTEES DALLAS COUNTY COMMUNITY COLLEGE DISTRICT REGARDING THE EASTFIELD COLLEGE PRESIDENTIAL SEARCH

WHEREAS, a member of Dallas County Community College District Board of Trustees ("the Board") was party to an attempt to influence the Eastfield College presidential search; and

WHEREAS, such attempt breached Board policy; and

WHEREAS, such attempt may also have breached requirements for regional accreditation of DCCCD's seven colleges;

NOW THEREFORE BE IT RESOLVED BY THE BOARD OF TRUSTEES OF DALLAS COUNTY COMMUNITY COLLEGE DISTRICT:

Section 1. That the Secretary to the Board place in the minutes of this meeting that, in the matter of the Eastfield College presidential search, the offending trustee acted independently and without knowledge or consent of the Board.

Section 2. That the Board take action to avoid future episodes of non-compliance with policies and requirements by undertaking to evaluate, and amend if indicated, its policies and practices relative to proper roles of the Board and the Chancellor.

Section 3. That as soon as practical, the Chancellor officially disclose in writing the potential breach of requirements for regional accreditation to the President of Southern Association of Colleges and Schools - Commission on Colleges; and subsequently, that the Chancellor provide the President with a written report of the Board's actions relative to its policies and practices.

Adopted on this 5<sup>th</sup> day of July, 2011.

#### DALLAS COUNTY COMMUNITY COLLEGE DISTRICT

	Ву:	
		Jerry Prater, Chairman Board of Trustees
ATTEST		
By:		
Wrig	ght L. Lassiter, Jr., Secretary  Board of Trustees	

#### PERSONNEL REPORT NO. 21

#### Acceptance of Resignations

The Chancellor recommends that the Board of Trustees accept the following requests of resignation from the following employees:

#### **RESIGNATIONS - 2**

Anna Gann Effective Date: August 11, 2011 Instructor, ESOL Campus: El Centro College

Length of Service: 4 years

Reason for resigning: Personal reasons.

Felicia Williams Effective Date: May 31, 2011 Instructor, Developmental Writing- Campus: Mountain View College

Visiting Scholar

Length of Service: 5 years

Reason for resigning: Relocation to another state.

#### PERSONNEL REPORT NO. 22

#### **Employment of Contractual Personnel**

The Chancellor recommends that the Board of Trustees authorizes execution of written contracts of employment with the following persons on the terms and at the compensations stated.

#### REGULAR APPOINTMENT ADMINISTRATOR - 4

Brian Borski Campus: Brookhaven College

Annual Salary: \$54,250/Band II Effective Dates: August 1, 2011 through

August 31, 2011

Monthly Business and Travel Allowance: \$125 Director, Student Programs and Resources II

Biographical Sketch: M.S., University of Akron, Akron, OH; B.S., Carroll College,

Waukesha, WI

Experience: Director of Student Activities, Teikyo Westmar University, Le Mars, IA; Assistant Director of Student Life, Austin College, Sherman, TX; Director,

Student Activities, University of Dallas, Irving, TX

Patricia Webb Campus: Mountain View College Annual Salary: \$68,452/Band IV Effective Dates: July 6, 2011 through

August 31, 2011

Monthly Business and Travel Allowance: \$180

Executive Dean of Corporate and Continuing Education

Biographical Sketch: M.S., Amber University, Garland, TX; B.A., Bishop College,

Dallas, TX

Experience: Adjunct Faculty, Brookhaven and Cedar Valley Colleges; Assistant Dean, Continuing Education and Contract Training, Mountain View College

DeAira Kennemer Campus: North Lake College

Annual Salary: \$50,718/Band II Effective Dates: July 6, 2011 through

August 31, 2011

Monthly Business and Travel Allowance: \$125

Director, Academic Advising, Career and Educational Planning

Biographical Sketch: M.S., University of Central Arkansas, Conway, AR; B.A.,

University of Wisconsin Parkside, Kenosha, WI

Experience: Resident Advisor, University of Wisconsin-Parkside, Kenosha, WI; Program Coordinator, University of Central Arkansas, Conway, AR; Coordinator

Student Success, Arkansas State University-Beebe, Beebe, AR

Rebecca Witherspoon Campus: Richland College

Annual Salary: \$57,394/Band III Effective Dates: July 6, 2011 through

August 31, 2011

Monthly Business and Travel Allowance: \$150 Associate Dean, Learning Support Services

Biographical Sketch: B.S., Indiana University, Bloomington, IN

Experience: College Degree Audit Specialist, Senior Degree Audit Specialist and Associate Dean, Learning Support Services (Special Administrative Appointment),

Richland College

#### SPECIAL ADMINISTRATIVE APPOINTMENT - 1

Melodie Morris Campus: District Office

Annual Salary: \$46,108/Band II Effective Dates: July 6, 2011 through

August 31, 2011

Monthly Business and Travel Allowance: \$125 Coordinator of Development – Foundation Office

Biographical Sketch: B.B.A., University of Texas at Arlington, Arlington, TX Experience: School District Mentor, Arlington Independent School District, Arlington, TX; Assistant Coordinator, North Central Tech Prep, Tarrant County College District, Fort Worth, TX; Assistant to the Director, North Central Tech Prep,

**District Office** 

#### REGULAR APPOINTMENT FACULTY - 4

Rhonda Bitner Campus: Brookhaven College

Annual Salary (Range): \$40,800/F01 Effective Dates: Academic Year 2011-

2012

Instructor, English

Biographical Sketch: M.A. and B.A., Sam Houston State University, Huntsville, TX Experience: Instructor, Alpha Omega Christian Academy, Huntsville, TX; Teacher,

Caney Creek High School-Conroe Independent School District, Conroe, TX;

Adjunct Faculty, Lone Star College, Conroe, TX

Victor Ramirez Campus: Cedar Valley College

Annual Salary (Range): \$43,740/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Residential and Commercial Building Performance Technology

Biographical Sketch: M.A. and B.S., University of Texas at Arlington, Arlington,

TX

Experience: Adjunct Faculty, University of Texas at Arlington, Arlington, TX; Adjunct Faculty, Tarrant County College, Arlington, TX; Owner, VARDES,

#### Waxahachie, TX

Karen Wear Campus: El Centro College

Annual Salary (Range): \$44,300/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Developmental Reading

Biographical Sketch: M.Ed., Texas Woman's University, Denton, TX; B.S., Stephen

F. Austin State University, Nacogdoches, TX

Experience: Instructor, Navarro College, Corsicana, TX; Teacher, Forest Meadow Junior High School-Richardson Independent School District, Dallas, TX; Visiting

Scholar- Faculty and Adjunct Faculty, El Centro College

Charles Siegel Campus: North Lake College

Annual Salary (Range): \$46,200/F02 Effective Dates: Academic Year 2011-

2012

Instructor, Biology

Biographical Sketch: M.S. and B.S., University of Illinois, Champaign-Urbana, IL

Experience: Zoo Animal Curator/Zoologist and Deputy Director of Animal Management, City of Dallas, Dallas, TX; Instructor, University of North Texas,

Denton, TX; Adjunct Faculty, Eastfield College

#### TEMPORARY APPOINTMENT FACULTY - 3

Thomas Burns Campus: Brookhaven College

Annual Salary (Range): \$40,000/F01 Effective Dates: Academic Year 2011-

2012

Instructor, English

Biographical Sketch: M.A., Southern Methodist University, Dallas, TX; B.A.,

Evergreen State College, Olympia, WA

Experience: Adjunct Faculty, Brookhaven and Eastfield Colleges

Daniel Rodrigue Campus: Brookhaven College

Annual Salary (Range): \$40,000/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Journalism/Photography

Biographical Sketch: M.A. and B.A., University of North Texas, Denton, TX Experience: Adjunct Faculty, Brookhaven College; Teachers Assistant, University of North Texas, Denton, TX; Editing Fellow/Contributing Writer, Dallas Observer,

Dallas, TX

Lloyd Gregory Campus: El Centro College

Annual Salary (Range): \$40,000/F01 Effective Dates: Fall Semester 2011

only

Instructor, ESOL

Biographical Sketch: M.S., Reformed Theological Seminary, Jackson, MS; B.A.,

University of Texas at Austin, Austin, TX

Experience: Teacher, James Hogg Elementary School-Dallas Independent School District, Dallas, TX; Adjunct Faculty and Instructional Support Associate, El Centro

College

#### **GRANT-FUNDED APPOINTMENT FACULTY - 1**

Damon Johnson Campus: Brookhaven College

Annual Salary (Range): \$42,650/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Emergency Medical Service

Biographical Sketch: A.A.S., Brookhaven College

Experience: Emergency Medical Technician, Fort Worth Medstar, Fort Worth, TX;

Tutor and Adjunct Faculty, Brookhaven College

#### <u>VISITING SCHOLAR APPOINTMENT FACULTY - 7</u>

Jason Cates Campus: Brookhaven College

Annual Salary (Range): \$43,600/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Mathematics

Biographical Sketch: M.S., Texas State University, San Marcos, TX; B.S.,

Midwestern State University, Wichita Falls, TX

Experience: Graduate Teaching Assistant, Texas State University, San Marcos, TX; Adjunct Faculty, Brookhaven College; Instructor, Lone Star College, Conroe, TX

Lisa Cook Campus: Brookhaven College

Annual Salary (Range): \$43,500/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Child Development

Biographical Sketch: M.A., University of Phoenix, Prescott Valley, AZ; B.S.,

University of Maryland, College Park, MD

Experience: Coordinator, Family Child Care Office and Adjunct Faculty, Central Texas College-Ramstein, Ramstein Air Base, Ramstein, Germany; Temporary

Faculty, Brookhaven College

Joanna Cattanach Campus: Mountain View College

Annual Salary (Range): \$41,200/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Developmental Writing (Grant-Funded)

Biographical Sketch: M.A. and B.A., Baylor University, Waco, TX

Experience: Writer/News Clerk, The Dallas Morning News, Dallas, TX; Adjunct

Faculty, Mountain View College

Sarah Molly Peterson Campus: North Lake College

Annual Salary (Range): \$48,300/F04 Effective Dates: Academic Year 2011-

2012

Instructor, Chemistry

Biographical Sketch: Ph.D. and M.S., University of Oregon, Eugene, OR; B.S.,

University of Dallas, Irving, TX

Experience: Chemist/Technician, Xenco Laboratories, Dallas, TX; Petroleum

Analyst, Netherland, Sewell & Associates, Inc., Dallas, TX; Adjunct Faculty, Tarrant

County College, Hurst, TX

Amy Boltrushek Campus: Richland College

Annual Salary (Range): \$44,000/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Developmental Writing

Biographical Sketch: M.A., Stephen F. Austin State University, Nacogdoches, TX;

B.A., University of Texas at Dallas, Richardson, TX

Experience: Lecturer, University of Texas at Dallas, Richardson, TX; Adjunct

Faculty and Instructional Specialist III, Richland College

Adriana Kallas Campus: Richland College

Annual Salary (Range): \$49.795/F04 Effective Dates: Academic Year 2011-

2012

Instructor, Computer Science

Biographical Sketch: Ph.D., University of Texas at Dallas, Richardson, TX; M.S.

and B.S., University of Bucharest, Bucharest, Romania

Experience: Research Scientist/Software Engineer, Lymba Corporation, Richardson,

TX; Adjunct Faculty, Collin County Community College-Spring Creek Campus,

Plano, TX; Adjunct Faculty, Richland College

Scott Long Campus: Richland College

Annual Salary (Range): \$44,000/F01 Effective Dates: Academic Year 2011-

2012

Instructor, Drama

Biographical Sketch: M.A. and B.F.A., Stephen F. Austin State University,

Nacogdoches, TX

Experience: Director of Acting, Lon Morris College, Jacksonville, TX; Artist in

Residence, Dallas Children's Theater, Dallas, TX; Stage Director, Pocket Sandwich

Theatre, Dallas, TX

#### PROFESSIONAL SUPPORT STAFF RETURNING TO ORIGINAL POSITION - 1

Monique Crittendon Campus: Cedar Valley College Annual Salary: \$39,439 Effective Date: May 31, 2011

Program Services Specialist

Note: It is recommended that Ms. Crittendon return to her professional support staff

position.

#### CORRECTION TO JUNE 7, 2011 PERSONNEL REPORT - 2

Thomas Chesney Campus: Brookhaven College

College President

Note: It is recommended that Dr. Chesney's business and travel allowance be corrected from \$450 to \$510 beginning August 15, 2011 through August 31, 2011 and corrected from \$510 to \$255 beginning September 1, 2011.

Priscilla Jean Conway Campus: Eastfield College

College President

Note: It is recommended that Dr. Conway's business and travel allowance be corrected from \$450 to \$510 beginning June 8, 2011 through August 31, 2011 and corrected from \$510 to \$255 beginning September 1, 2011.

#### CORRECTION TO VOLUNTARY RETIRMENT INCENTIVE - 4

Raymond Attner Campus: Brookhaven College

Instructor, Marketing/Management

Note: It is recommended that Professor Attner's Voluntary Retirement Incentive be

rescinded.

Tyler Moore Campus: Eastfield College

Director, College Police

Note: It is recommended that Mr. Moore's Voluntary Retirement Incentive date be

changed from August 31, 2011 to January 31, 2012.

Diana Moore Campus: El Centro College

Instructor, Developmental Math/Math

Note: It is recommended that Professor Moore's Voluntary Retirement Incentive

date be changed form August 31, 2011 to July 31, 2011.

Viola Madewell Campus: North Lake College

Instructor, English

Note: It is recommended that Professor Madewell's Voluntary Retirement Incentive

#### CORRECTION TO FULL-TIME FACULTY CONTRACTS - 2

Last Name	First Name	Campus	Range	Year	
Nair	Nimmy	2	F02	3	
Skorick	J. Mark	2	F04	3	

Note: It is recommended that Professor Nair's range be corrected from F01 to F02. It is recommended that Dr. Skorick's contract status be corrected from one-year to three-years beginning Academic Year 2011-2012.

#### INFORMATIVE REPORT NO. 23

#### Richland Collegiate High School

The 2011 RCHS Senior Class of 151 students had 127 graduates by the end of May Term and 24 additional graduates are scheduled to complete their high school requirements by the end of summer.

Fifty seniors maintained a 3.0 GPA, 37 seniors maintained a 3.5 GPA, and 7 seniors maintained a 4.0 GPA during their RCHS enrollment.

The 2011 Senior Class complete 9,067 service learning hours during their two years with RCHS. Sixty-nine students completed more than the required 60 hours. Thirteen students completed 100 or more hours and one student completed 377 hours.

Seventy-three of the 151 seniors have received scholarship offers in a total amount of \$10,657,608 compared to \$9,427,844 in scholarship offers to members of the 2010 graduating class. Of the 79 graduates being offered scholarships in 2011, 10 % are African-American, 39 % Anglo, 33 % Asian, and 18 % Hispanic compared to 22% African American, 49% Anglo, 15% Asian, and 19% Hispanic for the 2010 graduating class.

Graduates of the class of 2011 have been accepted to the following colleges and universities: Abilene Christian University, Arizona University, Austin College, Asbury University, Barry University, Baylor University, California State University, Colorado School of Mines, Cornell University, Criswell College, Drexel University, Emory University, Evergreen State University, Florida State University, Franklin and Marshall College, George Mason University, Georgia Tech University, Hamilton College, Hardin Simmons University, Hood College, Houston Baptist University, Indiana Wesleyan University, Iowa State University, John Brown University, Kansas University, Macalester College, Michigan State University, Midwestern State University, Moody Bible College, Lafayette University, Liberty University, Louisiana State University, Lyon University, Massachusetts Institute of Technology, Mount St. Mary College, New College of Florida, New York University, Northern Arizona University, Northeastern University, Oklahoma Baptist University, Oklahoma State University, Point Loma Nazarene University, Prairie View A&M University, Purdue University, Robert Morris University, Rosemont College, San Jose State University, Southern Methodist University, Southern Wesleyan University, Stephen F. Austin University, St. John's University, St. Louis University, St.

Mary's University, Tarleton State University, Texas A&M University, Texas Christian University, Texas Tech University, Texas Woman's University, Tulane University, University of Arkansas, University of Houston, University of Illinois, University of Louisville, University of Mary Hardin Baylor, University of Miami, University of Minnesota, University of Nebraska, University of New Mexico, University of North Carolina, University of North Texas, University of Oregon, University of Puget Sound, University of the Incarnate Word, University of Southern California, The University of Texas at Arlington, The University of Texas at Austin, The University of Texas at Dallas, The University of Texas at San Antonio, University of the Pacific, Washington University, Westminster University, Willamette University, Wisconsin State University, and Xavier University.

			TOTAL
RACE/ETHNICITY	<u>UNIVERSITY/COLLEGE</u>	<u>OFFERS</u>	<u>OFFERS</u>
Caucasian	University of Texas at Dallas	62,000	62,000
Asian	University of Texas at Arlington	36,000	36,000
Asian	University of Arkansas	20,000	20,000
Asian	Independent scholarship	8,000	8,000
Asian	Texas Woman's University	40,000	40,000
Hispanic	University of Texas at Dallas	28,000	28,000
Hispanic	University of Texas at Arlington	32,000	32,000
Asian	University of North Texas	32,000	32,000
Asian	University of Texas at Dallas	20,000	20,000
Asian	Southern Methodist University	64,000	
	Baylor University	60,000	
	University of Texas at Dallas	62,000	278,000
	University of Texas at Austin	20,000	
	Austin College	72,000	
African-American	Baylor University	120,000	120,000
Caucasian	University of Texas at Dallas	80,000	80,000
	Midwestern State University	40,000	
Asian	St. John's University	188,000	408,000
Asian	Houston Baptist University	80,000	408,000
	Florida State University	100,000	
	Baylor University	148,000	
Asian	University of Houston	54,000	226,000
	Georgia Tech University	24,000	
Asian	University of Texas at Dallas	20,000	20,000
Caucasian	University of Texas at Austin	3,600	3,600
African-American	Drexel University	66,400	66,400
Caucasian	University of Texas at Austin	84,000	92,000

	University of Texas at Arlington	8,000	
	Texas A&M University - College	20.000	
	Station	20,000	
Caucasian	University of Southern California	80,000	206,000
	University of Texas at Dallas	80,000	
	Independent scholarship	26,000	
Caucasian	University of Texas at Arlington	16,000	16,000
Hispanic	Baylor University	36,000	36,000
Hispanic	Tarleton State University	1,000	1,000
	Oklahoma State University	28,000	
Hispanic	Northern Arizona University	112,000	240,000
	Mary Hardin Baylor University	100,000	
Coversion	University of Texas at Dallas	72,000	102 000
Caucasian	Drexel University	30,000	102,000
	University of Louisville	40,000	
Asian	University of Texas at Austin	76,000	172,000
	Baylor University	56,000	
	Robert Morris University	48,000	
	Lyon College	62,000	
Asian	Tulane University	55,400	332,936
	Tulane University - ROTC	167,536	
	University of Texas at Dallas	1,000	40.000
Hispanic	Baylor University	48,000	49,000
Hispanic	University of North Texas	2,500	2,500
Caucasian	Southern Methodist University	2,000	2,000
Asian	University of Texas at Dallas	16,000	16,000
1 101411	University of Texas at Dallas	46,000	10,000
Caucasian	Southern Methodist University	48,000	158,000
	Austin College	64,000	
	University of Texas at Dallas	72,800	
Asian	Baylor University	106,000	178,800
Caucasian	University of Texas at Arlington	16,000	16,000
Caucasian	University of North Texas	20,000	10,000
Caucasian	•		48,000
	University of Texas at Dallas	28,000	
Hispanic	University of North Texas	19,900	77,900
	Drexel University	58,000	
A. F	University of Houston	20,000	01 < 000
African-American	Mount St. Mary College	104,000	216,000
	California State University	92,000	
~ .	University of May Hardin Baylor	22,472	
Caucasian	Texas Christian University	20,816	75,288
	Baylor University	32,000	

Caucasian	Southern Methodist University	48,000	101,908
	University of Texas at Dallas	53,908	
	University of Texas at Arlington	15,000	
	University of Texas at Tyler	8,000	
Hispanic	University of Texas at Austin	18,000	60,000
	University of North Texas	8,000	
	University of Texas at Dallas	11,000	
	University of Texas at Dallas	36,000	
Caucasian	University of North Texas	12,000	132,000
	Independent scholarship	84,000	
Asian	Austin College	64,000	66,000
Asiali	Independent scholarship	2,000	00,000
Caucasian	Texas Christian University	30,000	30,000
	University of Texas at Dallas	20,000	
Caucasian	Hardin Simmons University	40,328	62,328
	Independent scholarship	2,000	
	New York University	60,000	
Asian	Willamette University	148,000	354,000
	Drexel University	146,000	
. ·	John Brown University	64,000	144,000
Caucasian	Liberty University	80,000	144,000
	University of Minnesota	60,000	
	University of North Carolina	72,000	
	St. Louis University	56,000	
Caucasian	Washington University	92,000	399,000
	Kansas University	38,000	
	University of Texas at Dallas	28,000	
	Independent scholarship	53,000	
	Moody Bible Institute	14,000	46,000
African-American	Independent scholarship	32,000	46,000
	Texas A&M University - College	,	
	Station	14,500	
	Arizona University	120,000	
	Boston University	65,000	
	Barry University	62,000	
***	New College at Florida	70,000	1 (04 500
Hispanic	University of Nebraska	108,000	1,604,500
	Texas A&M University - Corpus Christi	80,000	
	University of Puget Sound	68,000	
	Colorado College	60,000	
	-		
	George Mason University	72,500	

	Stephen F. Austin University	32,000		
	University of North Texas	42,500		
	Northeastern University	120,000		
	Franklin and Marshall College	110,000		
	University of New Mexico	60,000		
	Lafayette College	58,000		
	Iowa State University	60,000		
	Wisconsin State University	42,000		
	Westminster College	102,000		
	Macalester College	46,000		
	Hood College	76,000		
	Indiana Wesleyan University	36,000		
Asian	Austin College	54,000	110,000	
Asian	University of Texas at Arlington	56,000	110,000	
Canadaian	Texas Christian University	86,000	254.000	
Caucasian	Southern Methodist University	168,000	254,000	
	Southern Methodist University	48,000		
Ilianauia	Austin College	64,000	208 000	
Hispanic	Mary Hardin Baylor University	64,000	208,000	
	Michigan State University	32,000		
Hispania	Texas Woman's University	48,000	06.000	
Hispanic	Baylor University	48,000	96,000	
	Austin College	72,000		
Caucasian	University of Texas at Dallas	54,976	142,976	
	Midwestern State University	16,000		
Asian	Southern Methodist University	58,000	159,000	
Asiaii	New York University	100,000	158,000	
African-American	University of Texas at Arlington	22,300	22,300	
Asian	University of Texas at Dallas	12,000	12,000	
Lianania	Southern Methodist University	48,000	104,000	
Hispanic	Texas Christian University	56,000	104,000	
	Abilene Christian University	74,000		
Asian	Baylor University	80,000	193,860	
	University of Arkansas	39,860		
Asian	Texas Woman's University	12,000	12,000	
Acion	Evergreen State University	48,000	79,000	
Asian	Baylor University	30,000	78,000	
Caucasian	University of the Incarnate Word	40,000	40,000	
Caucasian	Baylor University	84,000	84,000	
Caucasian	University of Miami	80,000	80,000	
Caucasian	Louisiana State University	36,928	44,928	
	<del>_</del>			

	<ul> <li>University of Arkansas</li> </ul>	8,000	
African-American	University of Texas at Arlington	24,000	24,000
Asian	Southern Methodist University	58,000	09 226
Asian	University of Texas at Dallas	40,336	98,336
	University of Arkansas	18,464	
Caucasian	Point Loma Nazarene University	52,000	138,464
	Asbury University	68,000	
	Southern Nazarene University	104,000	
Caucasian	University of Arkansas	104,000	244,928
	Independent scholarship	36,928	
Caucasian	Southern Methodist University	40,000	40,000
African-American	Baylor University	272,000	272,000
	Southern Methodist University	224,000	_,_,,,,,,
	University of Minnesota - Duluth	72,000	
African-American	University of Minnesota - Rochester	72,000	
	University of Minnesota - West	72,000	688,000
	University of Minnesota - Cookston	72,000	,
	University of Texas at Dallas	96,000	
	University of Texas at Arlington	80,000	
Hispanic	Southern Wesleyn University	28,000	28,000
Asian	University of North Texas	1,000	1,000
Caucasian	Southern Methodist University	34,000	34,000
	University of Texas at Dallas	88,000	
Caucasian	Southern Methodist University	173,600	261,600
	University of Texas at Dallas	80,656	
Caucasian	Southern Methodist University	40,000	124,656
	Independent scholarship	4,000	•
	Baylor University	60,000	
	Austin College	72,000	
	University of Texas at Dallas	32,000	
Asian	Southern Methodist University	120,000	352,000
	Texas Tech University	20,000	,
	University of Texas at Arlington	38,000	
	Independent scholarship	10,000	
	Baylor University	27,200	
Asian	University of Texas at Arlington	36,000	63,200
	Massachusetts Institute of Technology	64,000	
Caucasian	University of Illinois	64,000	130,200
	Independent scholarship	2,200	-20,200
Total	macpendent senoidisinp	10,657,608	10,657,608
1 Otal		10,057,008	10,037,008

#### INFORMATIVE REPORT NO. 24

#### Presentation of Current Funds Operating Budget Report for May 2011

The chancellor presents the report of the current funds operating budget for May 2011 for review.

#### **Policy Reminders**

Board policies pertinent to evaluating a current funds operating budget report include:

Act as a fiduciary in the management of funds under the control of institutions subject to the Board's control and management. BAA (LEGAL), MANAGEMENT OF COLLEGE DISTRICT FUNDS, Education Code 51.352(e)

In the execution of his or her duties, the Chancellor must: ... Operate the College District with a budget balanced by current funds revenue except in instances when the Board approves use of fund balance for specific purposes. BAA (LOCAL), PROVIDE DIRECTION

In the execution of his or her duties, the Chancellor must: ...Promote fiscal integrity by avoiding material deviations of actual expenditures from the budget. BAA (LOCAL), PROVIDE DIRECTION

The College District should operate on a budget balanced with current funds except as the Board may give specific approval to use fund balance for nonrecurring expenses. BAA (LOCAL), ANNUAL BUDGET

Budget planning shall be an integral part of overall program planning so that the budget effectively reflects the College District's programs and activities and provides the resources to implement them. In the planning process, general educational goals, specific program goals, and alternatives for achieving program goals shall be considered. Budget planning and evaluation are continuous processes and should be part of each month's activities. CC (LOCAL), BUDGET PLANNING

Periodic financial reports shall be submitted to the Board outlining the progress of the budget to that date and reporting on the status of all District funds and District accounts. These financial and budget progress reports shall indicate all receipts and their sources for the period, expenditures and their classification for the period, and the various fund balances at the beginning and the end of the period. CDA (LOCAL)

#### **REVENUES & ADDITIONS**

Year-to-Date May 31, 2011 75.0% of Fiscal Year Elapsed

	Approved Budget	Year-to-Date Actuals	Remaining Balance	Percent Budget	Control Limits	Notes
UNRESTRICTED FUND						
State Appropriations	\$ 89,227,028	\$ 64,386,467	\$ 24,840,561	72.2%	65.9-80.3%	
Tuition	87,484,608	84,213,251	3,271,357	96.3%	92.8-100.9%	
Taxes for Current Operations	120,222,660	119,448,931	773,729	99.4%	97.9-101.0%	
Federal Grants & Contracts	1,037,885	909,261	128,624	87.6%	67.8-108.5%	
State Grants & Contracts	126,452	129,613	(3,161)	102.5%	n/a	
General Sources:						
Investment Income	2,726,000	1,865,058	860,942	68.4%	61.7-106.6%	
General Revenue	3,084,574	2,299,702	784,872	74.6%	n/a	
Subtotal General Sources	5,810,574	4,164,760	1,645,814	71.7%	67.4-101.9%	
SUBTOTAL UNRESTRICTED	303,909,207	273,252,283	30,656,924	89.9%	n/a	
Use of Fund Balance & Transfers-in	27,270,150	-	27,270,150	0.0%	n/a	
TOTAL UNRESTRICTED	331,179,357	273,252,283	57,927,074	82.5%	78.5-87.2%	
AUXILIARY FUND						
Sales & Services	5,167,128	3,415,556	1,751,572	66.1%	58.5-69.4%	
Investment Income	210,977	128,359	82,618	60.8%	55.5-95.2%	
Transfers-in	4,290,797	4,290,797	-	100.0%	n/a	
Use of Fund Balance	1,175,854	-	1,175,854	0.0%	n/a	
TOTAL AUXILIARY	10,844,756	7,834,712	3,010,044	72.2%	43.9-89.0%	
RESTRICTED FUND						
State Appropriations:						
Insurance & Retirement Match	27,573,949	20,081,158	7,492,791	72.8%	n/a	
SBDC State Match	2,514,616	1,209,774	1,304,842	48.1%	n/a	
ARRA	938,265	601,927	336,338	64.2%	n/a	
Subtotal State Appropriations	31,026,830	21,892,859	9,133,971	70.6%	n/a	
Grants, Contracts & Scholarships:						
Federal	112,191,629	70,210,918	41,980,711	62.6%	n/a	
State	10,937,743	5,181,854	5,755,889	47.4%	n/a	
Local	8,520,584	8,899,888	(379,304)	104.5%	n/a	(1)
Transfers-in	489,613	267,363	222,250	54.6%	n/a	
Subtotal Grants, Contracts & Scholarships	132,139,569	84,560,023	47,579,546	64.0%	n/a	
Richland Collegiate High School	169,259	59,227	110,032	35.0%	n/a	
TOTAL RESTRICTED	163,335,658	106,512,109	56,823,549	65.2%	n/a	
RICHLAND COLLEGIATE HIGH SCH	OOL					
State Funding	2,921,536	1,776,821	1,144,715	60.8%	n/a	
Investment Income	8,000	5,841	2,159	73.0%	n/a	
TOTAL COLLEGIATE HIGH SCHOOL	2,929,536	1,782,662	1,146,874	60.9%	n/a	
TOTAL REVENUES & ADDITIONS	\$ 508,289,307	\$ 389,381,766	\$ 118,907,541	76.6%	n/a	

#### **EXPENDITURES & USES BY FUNCTION**

Year-to-Date May 31, 2011 75.0% of Fiscal Year Elapsed

	75.0% (	of Fiscal Year Elaps	ed			
	Approved Budget	Year-to-Date Actuals	Remaining Balance	Percent Budget	Control Limits	Notes
UNRESTRICTED FUND						
Instruction	\$ 138,110,140	\$ 109,941,317	\$ 28,168,823	79.6%	77.9-80.8%	
Public Service	6,517,478	3,612,590	2,904,888	55.4%	57.7-74.9%	(2)
Academic Support	18,271,817	12,934,344	5,337,473	70.8%	67.6-74.7%	
Student Services	28,720,430	20,830,752	7,889,678	72.5%	70.4-73.9%	
Institutional Support	62,376,607	44,845,380	17,531,227	71.9%	65.0-73.0%	
Staff Benefits	11,512,900	11,449,480	63,420	99.4%	7.9-157.4%	
Operations & Maintenance of Plant	32,559,735	23,866,508	8,693,227	73.3%	69.8-75.1%	
Repairs & Rehabilitation	22,531,305	8,936,527	13,594,778	39.7%	8.2-55.5%	
Special Items:						
Reserve - Campus	732,982	-	732,982	n/a	n/a	
Reserve - Compensation	-	-	-	n/a	n/a	
Reserve - Retention	-	-	-	n/a	n/a	
Reserve - State Funding Reduction	-	-	-	n/a	n/a	
Reserve - Operating	208,993	-	208,993	n/a	n/a	
Reserve - Enrollment Growth	-	-	-	n/a	n/a	
Reserve - New Campuses	-	-	-	n/a	n/a	
Reserve - New Buildings	-	-	-	n/a	n/a	
Reserve - Non-operating		-	-	n/a	n/a	
TOTAL UNRESTRICTED	321,542,387	236,416,898	85,125,489	73.5%	68.6-74.1%	_
AUXILIARY FUND						
Student Activities	7,537,368	5,100,063	2,437,305	67.7%	66.1-74.1%	
Sales & Services	2,623,435	1,885,325	738,110	71.9%	57.6-79.9%	
Reserve - Campus	411,807	-	411,807	n/a	n/a	
Reserve - District	150,596	-	150,596	n/a	n/a	
Transfers-out	121,550	96,905	24,645	79.7%	33.3-110.2%	
TOTAL AUXILIARY	10,844,756	7,082,293	3,762,463	65.3%	58.6-75.0%	-
RESTRICTED FUND						
State Appropriations	27,573,949	20,081,158	7,492,791	72.8%	9.7-132.8%	
Grants & Contracts	36,973,616	19,978,373	16,995,243	54.0%	n/a	
Scholarships	98,618,834	66,393,351	32,225,483	67.3%	n/a	
Subtotal Grants, Contracts & Scholarships	163,166,399	106,452,882	56,713,517	65.2%	n/a	
Richland Collegiate High School	169,259	59,227	110,032	35.0%	n/a	
TOTAL RESTRICTED	163,335,658	106,512,109	56,823,549	65.2%	n/a	-
RICHLAND COLLEGIATE H.S.						
Expenditures	2,929,536	1,236,518	1,693,018	42.2%	n/a	
TOTAL COLLEGIATE HIGH SCHOOL	2,929,536	1,236,518	1,693,018	42.2%	n/a	_
SUBTOTAL EXPENDITURES & USES	498,652,337	351,247,818	147,404,519	70.4%	n/a	
TRANSFERS & DEDUCTIONS:						
Mandatory Transfers:						
Tuition to Debt Service Fund	2,529,623	2,290,005	239,618	90.5%	68.5-101.9%	
Institutional Matching-Contracts/Grants Non-Mandatory Transfers & Deductions:	240,555	351,372	(110,817)	) 146.1%	45.8-132.6%	
Auxiliary Fund	4,290,797	4,290,797	0	100.0%	n/a	
Unexpended Plant Fund	.,2,0,,,,,	21,464	(21,464		n/a	
Debt Service Fund	2,575,995	1,931,996	643,999		n/a	
TOTAL TRANSFERS & DEDUCTIONS	9,636,970	8,885,634	751,336		n/a	-
					22.44	-
TOTAL EXPENDITURES & USES	\$ 508,289,307	\$ 360,133,452	\$ 148,155,855	70.9%	n/a	

#### **EXPENDITURES & USES BY ACCOUNT CLASSIFICATION**

Year-to-Date May 31, 2011 75.0% of Fiscal Year Elapsed

	Approved Budget	Year-to-Date Actuals	Remaining Balance	Percent Budget
UNRESTRICTED FUND				
Salaries & Wages	\$216,400,402	\$ 168,532,418	\$ 47,867,984	77.9%
Staff Benefits	11,512,900	11,449,480	63,420	99.4%
Purchased Services	21,014,037	14,529,308	6,484,729	69.1%
Operating Expenses	69,397,261	40,669,565	28,727,696	58.6%
Supplies & Materials	11,670,181	8,286,576	3,383,605	71.0%
Minor Equipment	3,836,111	1,860,948	1,975,163	48.5%
Capital Outlay	5,971,647	2,911,178	3,060,469	48.8%
Charges	(19,202,127)	(11,822,575)	(7,379,552)	61.6%
SUBTOTAL UNRESTRICTED	320,600,412	236,416,898	84,183,514	73.7%
Reserve - Campus	732,982	-	732,982	n/a
Reserve - Compensation	-	-	-	n/a
Reserve - Retention	-	-	-	n/a
Reserve - State Funding Reduction	-	-	-	n/a
Reserve - Operating	208,993	-	208,993	n/a
Reserve - Enrollment Growth	-	-	-	n/a
Reserve - New Campuses	-	-	-	n/a
Reserve - New Buildings	-	-	-	n/a
Reserve - Non-operating	-	-	-	n/a
Transfers & Deductions:				
Mandatory Transfers:				
Tuition to Debt Service Fund	2,529,623	2,290,005	239,618	90.5%
Institutional Matching - Contracts/Grants	240,555	351,372	(110,817)	146.1%
Non-Mandatory Transfers & Deductions:				
Auxiliary Fund	4,290,797	4,290,797	0	100.0%
Unexpended Plant Fund	-	21,464	(21,464)	n/a
Debt Service Fund	2,575,995	1,931,996	643,999	75.0%
TOTAL UNRESTRICTED	331,179,357	245,302,532	85,876,825	74.1%
AUXILIARY FUND	10,844,756	7,082,293	3,762,463	65.3%
RESTRICTED FUND	163,335,658	106,512,109	56,823,549	65.2%
RICHLAND COLLEGIATE HIGH SCHOOL	2,929,536	1,236,518	1,693,018	42.2%
TOTAL EXPENDITURES & USES	\$508,289,307	\$ 360,133,452	\$148,155,855	70.9%

#### **REVENUES & ADDITIONS**

Year-to-Date - 75.0% of Fiscal Year Elapsed

		May 31, 2011			May 31, 2010	
	Approved Budget	Year-to-Date Actuals	Percent Budget	Approved Budget	Year-to-Date Actuals	Percent Budget
UNRESTRICTED FUND						
State Appropriations	\$ 89,227,028	\$ 64,386,467	72.2%	\$ 96,381,533	\$ 69,060,665	71.7%
Tuition	87,484,608	84,213,251	96.3%	81,979,935	80,014,585	97.6%
Taxes for Current Operations	120,222,660	119,448,931	99.4%	126,151,795	125,303,930	99.3%
Federal Grants & Contracts	1,037,885	909,261	87.6%	1,267,405	1,046,907	82.6%
State Grants & Contracts	126,452	129,613	102.5%	125,661	123,890	98.6%
General Sources:						
Investment Income	2,726,000	1,865,058	68.4%	4,400,000	3,126,572	71.1%
General Revenue	3,084,574	2,299,702	74.6%	2,915,507	2,438,098	83.6%
Subtotal General Sources	5,810,574	4,164,760	71.7%	7,315,507	5,564,670	76.1%
SUBTOTAL UNRESTRICTED	303,909,207	273,252,283	89.9%	313,221,836	281,114,647	89.7%
Use of Fund Balance & Transfers-in	27,270,150	-	0.0%	44,306,632	92,440	0.0%
TOTAL UNRESTRICTED	331,179,357	273,252,283	82.5%	357,528,468	281,207,087	78.7%
AUXILIARY FUND						
Sales & Services	5,167,128	3,415,556	66.1%	5,487,965	3,526,486	64.3%
Investment Income	210,977	128,359	60.8%	230,899	176,800	76.6%
Transfers-in	4,290,797	4,290,797	100.0%	5,182,064	5,182,064	100.0%
Use of Fund Balance	1,175,854	-	0.0%	1,054,040		0.0%
TOTAL AUXILIARY	10,844,756	7,834,712	72.2%	11,954,968	8,885,350	74.3%
RESTRICTED FUND						
State Appropriations:						
Insurance & Retirement Match	27,573,949	20,081,158	72.8%	26,411,849	19,143,330	72.5%
SBDC State Match	2,514,616	1,209,774	48.1%	2,016,483	1,537,296	76.2%
ARRA	938,265	601,927	64.2%	1,612,555	313,778	19.5%
Subtotal State Appropriations	31,026,830	21,892,859	70.6%	30,040,887	20,994,404	69.9%
Grants, Contracts & Scholarships:						
Federal	112,191,629	70,210,918	62.6%	76,981,721	62,964,124	81.8%
State	10,937,743	5,181,854	47.4%	7,160,093	5,921,687	82.7%
Local	8,520,584	8,899,888	104.5%	6,020,623	5,259,208	87.4%
Transfers-in	489,613	267,363	54.6%	319,528	224,589	70.3%
Subtotal Grants, Contracts & Scholarships	132,139,569	84,560,023	64.0%	90,481,965	74,369,608	82.2%
Richland Collegiate High School	169,259	59,227	35.0%	48,308	-	n/a
TOTAL RESTRICTED	163,335,658	106,512,109	65.2%	120,571,160	95,364,012	79.1%
RICHLAND COLLEGIATE HIGH SCHO	OOL					
State Funding	2,921,536	1,776,821	60.8%	2,593,141	1,759,934	67.9%
Investment Income	8,000	5,841	73.0%	9,000	10,643	118.3%
TOTAL COLLEGIATE HIGH SCHOOL	2,929,536	1,782,662	60.9%	2,602,141	1,770,577	68.0%
TOTAL REVENUES & ADDITIONS	\$ 508,289,307	\$ 389,381,766	76.6%	\$ 492,656,737	\$ 387,227,026	78.6%

#### **EXPENDITURES & USES BY FUNCTION**

Year-to-Date - 75.0% of Fiscal Year Elapsed

	Teal-to-Date - 73.0% of Fiscal Teal Etapsed			May 31, 2010			
	May 31, 2011 Approved Year-to-Date Percent		Approved	Percent			
	Approved Budget	Actuals	Budget	Budget	Year-to-Date Actuals	Budget	
UNRESTRICTED FUND							
Instruction	\$ 138,110,140	\$ 109,941,317	79.6%	\$ 136,624,937	\$ 110,181,911	80.6%	
Public Service	6,517,478	3,612,590	55.4%	7,028,525	4,925,335	70.1%	
Academic Support	18,271,817	12,934,344	70.8%	18,539,901	13,395,905	72.3%	
Student Services	28,720,430	20,830,752	72.5%	29,478,696	21,015,554	71.3%	
Institutional Support	62,376,607	44,845,380	71.9%	65,569,468	47,199,085	72.0%	
Staff Benefits	11,512,900	11,449,480	99.4%	11,503,462	9,602,748	83.5%	
Operations & Maintenance of Plant	32,559,735	23,866,508	73.3%	34,411,668	25,019,407	72.7%	
Repairs & Rehabilitation	22,531,305	8,936,527	39.7%	27,209,586	9,173,114	33.7%	
Special Items:	,	-,,-			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Reserve - Campus	732,982	n/a	n/a	4,176,083	n/a	n/a	
Reserve - Compensation	.02,702	n/a	n/a	1,110,000	n/a	n/a	
Reserve - Retention		n/a	n/a		n/a	n/a	
Reserve - State Funding Reduction		n/a	n/a	3,401,573	n/a	n/a	
Reserve - Operating	208,993	n/a	n/a	1,170,643	n/a	n/a	
Reserve - Enrollment Growth	200,773	n/a	n/a	1,170,043	n/a	n/a	
Reserve - New Campuses	-	n/a	n/a		n/a	n/a	
Reserve - New Buildings	-			-		n/a	
	-	n/a	n/a	221 202	n/a		
Reserve - Non-operating TOTAL UNRESTRICTED	221 542 297	n/a	73.5%	331,302	n/a 240,513,059	n/a 70.9%	
TOTAL UNRESTRICTED	321,542,387	236,416,898	/3.3%	339,443,844	240,513,039	/0.9%	
AUXILIARY FUND							
Student Activities	7,537,368	5,100,063	67.7%	7,760,608	5,477,452	70.6%	
Sales & Services	2,623,435	1,885,325	71.9%	3,236,082	2,271,083	70.2%	
Reserve - Campus	411,807	-,,	n/a	472,695	n/a	n/a	
Reserve - District	150,596	_	n/a	167,396	n/a	n/a	
Transfers-out	121,550	96,905	79.7%	318,187	149,104	46.9%	
TOTAL AUXILIARY	10,844,756	7,082,293	65.3%	11,954,968	7,897,639	66.1%	
RESTRICTED FUND							
State Appropriations	27,573,949	20,081,158	72.8%	26,411,848	19,143,330	72.5%	
Grants & Contracts	36,973,616	19,978,373	54.0%	36,718,771	22,984,601	62.6%	
Scholarships	98,618,834	66,393,351	67.3%	57,392,233	53,236,081	92.8%	
Subtotal Grants, Contracts & Scholarships	163,166,399	106,452,882	65.2%	120,522,852	95,364,012	79.1%	
Richland Collegiate High School	169,259	59,227	35.0%	48,308	-	n/a	
TOTAL RESTRICTED	163,335,658	106,512,109	65.2%	120,571,160	95,364,012	79.1%	
RICHLAND COLLEGIATE H.S.							
Expenditures	2,929,536	1,236,518	42.2%	2,602,141	1,416,487	54.4%	
TOTAL COLLEGIATE HIGH SCHOOL	2,929,536	1,236,518	42.2%	2,602,141	1,416,487	54.4%	
SUBTOTAL EXPENDITURES & USES	498,652,337	351,247,818	70.4%	474,574,113	345,191,197	72.7%	
TRANSFERS & DEDUCTIONS:							
Mandatory Transfers:							
Tuition to Debt Service Fund	2,529,623	2,290,005	90.5%	2,322,986	2,187,495	94.2%	
Institutional Matching-Contracts/Grants	240,555	351,372	146.1%	43,107	134,438	311.9%	
Non-Mandatory Transfers & Deductions:	2.0,000	201,012	2.01270	,	15.,.50		
Auxiliary Fund	4,290,797	4,290,797	100.0%	5,182,064	5,182,064	100.0%	
Unexpended Plant Fund	-,200,707	21,464	n/a	7,676,500	7,566,098	98.6%	
Debt Service Fund	2,575,995	1,931,996	75.0%	2,857,967	1,428,984	50.0%	
TOTAL TRANSFERS & DEDUCTIONS	9,636,970	8,885,634	92.2%	18,082,624	16,499,079	91.2%	
	-,000,010	-,,	- 2.2.0	20,002,021	,,,	- 1.270	
TOTAL EXPENDITURES & USES	\$ 508,289,307	\$ 360,133,452	70.9%	\$ 492,656,737	\$ 361,690,276	73.4%	

#### **EXPENDITURES & USES BY ACCOUNT CLASSIFICATION**

Year-to-Date - 75.0% of Fiscal Year Elapsed

	May 31, 2011			May 31, 2010			
	Approved Budget	Year-to-Date Actuals	Percent Budget	Approved Budget	Year-to-Date Actuals	Percent Budget	
UNRESTRICTED FUND							
Salaries & Wages	\$216,400,402	\$ 168,532,418	77.9%	\$209,881,435	\$ 166,946,623	79.5%	
Staff Benefits	11,512,900	11,449,480	99.4%	11,503,462	9,602,748	83.5%	
Purchased Services	21,014,037	14,529,308	69.1%	22,946,605	16,360,115	71.3%	
Operating Expenses	69,397,261	40,669,565	58.6%	76,151,083	42,209,165	55.4%	
Supplies & Materials	11,670,181	8,286,576	71.0%	14,860,679	10,923,005	73.5%	
Minor Equipment	3,836,111	1,860,948	48.5%	6,746,486	2,583,095	38.3%	
Capital Outlay	5,971,647	2,911,178	48.8%	6,840,650	3,955,081	57.8%	
Charges	(19,202,127)	(11,822,575)	61.6%	(18,564,157)	(12,066,773)	65.0%	
SUBTOTAL UNRESTRICTED	320,600,412	236,416,898	73.7%	330,366,243	240,513,059	72.8%	
Reserve - Campus	732,982	n/a	n/a	4,176,083	n/a	n/a	
Reserve - Compensation	-	n/a	n/a		n/a	n/a	
Reserve - Retention	-	n/a	n/a		n/a	n/a	
Reserve - State Funding Reduction	-	n/a	n/a	3,401,573	n/a	n/a	
Reserve - Operating	208,993	n/a	n/a	1,170,643	n/a	n/a	
Reserve - Enrollment Growth	-	n/a	n/a		n/a	n/a	
Reserve - New Campuses	-	n/a	n/a		n/a	n/a	
Reserve - New Buildings	-	n/a	n/a	-	n/a	n/a	
Reserve - Non-operating	-	n/a	n/a	331,302	n/a	n/a	
Transfers & Deductions:							
Mandatory Transfers:							
Tuition to Debt Service Fund	2,529,623	2,290,005	90.5%	2,322,986	2,187,495	94.2%	
Institutional Matching - Contracts/Grants	240,555	351,372	146.1%	43,107	134,438	311.9%	
Non-Mandatory Transfers & Deductions:							
Auxiliary Fund	4,290,797	4,290,797	100.0%	5,182,064	5,182,064	100.0%	
Unexpended Plant Fund	-	21,464	n/a	7,676,500	7,566,098	98.6%	
Debt Service Fund	2,575,995	1,931,996	75.0%	2,857,967	1,428,984	50.0%	
TOTAL UNRESTRICTED	331,179,357	245,302,532	74.1%	357,528,468	257,012,138	71.9%	
AUXILIARY FUND	10,844,756	7,082,293	65.3%	11,954,968	7,897,639	66.1%	
RESTRICTED FUND	163,335,658	106,512,109	65.2%	120,571,160	95,364,012	79.1%	
DICHEAND COLLECTATE HIGH SCHOOL	2 020 526	1,236,518	42.2%	2,602,141	1,416,487	54.4%	
RICHLAND COLLEGIATE HIGH SCHOO	L 2,929,536	1,230,316	72.270	2,002,111	1,110,107	01.170	

#### **NOTES**

A column titled "Control Limits" appears in the two spreadsheets, *Revenues & Additions* and *Expenditures & Uses by Function*, to illustrate the method of analysis. This column contains plus and minus two standard deviations of the mean for each line item. If the entry is "n/a", this is a line item that aggregates differently in the new format for the budget report and/or there is no historical data yet available.

- (1) Actual *Restricted Fund Grants-Local* is above control limits due to the fact that the District's Small Business Administration (SBA) division waived indirect costs by the non-DCCCD SBA sub-centers.
- (2) *Public Service* is below control limits because Bill J. Priest cancelled contracts with AT&T and Triple A.

#### INFORMATIVE REPORT NO. 25

#### Monthly Award and Change Order Summary

Listed below are the awards and change orders approved by the executive vice chancellor of business affairs in May 2011.

#### **AWARDS:**

159511 HEAT SOFTWARE LICENSING & MAINTENANCE – DSC & DO

Frontrange Solutions USA, Inc.

PO 159511 (DO) \$12,224.90 PO 159512 (DSC) 4,906.52 \$17,131.42

This request consists of additional licensing supporting the communications, department at the DSC, as well as new licensing for the Financial Aid call center activity at the District Office, which will be co-termed with the existing coverage for the District.

The HEAT system is used primarily for enterprise and communications system issue tracking at the DSC.

Note: This brings the total expenditures for this software for the fiscal year to \$40.871.12.

#### **CHANGE ORDERS:**

Infinity Contractors International Ltd. – Bid #11810 Chiller & Tower - BHC Purchase Order No. B17876 Change Order No. 02

Change: Modify control valve at K1 Bldg. Add DP sensor outlet and

additional electrical feeder to serve the Chiller. Substantial

completion date change to May 15, 2011. (This item is a correction

of inaccurate information submitted last month)

Original Contract Amount	\$317,916.45
Change Order Limit/Contingency	47,687.00
Prior Change Order Total Amounts	14,635.00
Net <b>Increase</b> this Change Order	24,882.15
Revised Contract Amount	\$357,433.60

Board approved original award 11/09/2010. This is for BHC project #4, *Progress Report on Construction Projects*.

Dallas Door & Supply Company – Bid #11754 Glass Replacement - CVC Purchase Order No. B16588 Change Order No. 02

Change: Adjustment is for a time increase of 60 days. Date of substantial

completion is July 22, 2011.

Original Contract Amount	\$360,500.00
Change Order Limit/Contingency	54,075.00
Prior Change Order Total Amounts	.00
Net <b>Increase</b> this Change Order	.00
Revised Contract Amount	\$360,500.00

Board approved original award 07/06/2010. This is for CVC project #2, *Progress Report on Construction Projects*.

C. D. Henderson Construction – Bid #11780 Improve paving & drainage - EFC Purchase Order No. B17218 Change Order No. 3 Change:

Excavate, expose, and raise 4-4" telecom conduits and 1-4" gas conduit to clear 27" storm rcp. Demolish and dispose existing sidewalk @ Byron McClenney entrance @ Oates. Add two more pairs of speed bumps and warning signage on loop road for safety per staff request. Remove and replace existing 5-ft x 190 LF sidewalk in conflict with road construction @ Bldg T.

Remove and replace failed pavement at E. C. Parkway driveway connection to parking lot E2. Contractor credit offered for specification change on root barrier, from 48" to 36" depth. Replace electrical feed and box to ex. Light pole near Bldg K.

Original Contract Amount	\$1,124,300.00
Change Order Limit/Contingency	168,645.00
Prior Change Order Total Amounts	32,256.80
Net Increase this Change Order	26,656.00
Revised Contract Amount	\$1,183,212.80

Board approved original award 09/07/2010. This is for EFC project #7, *Progress Report on Construction Projects*.

C. D. Henderson Construction – Bid #11781 Repair Upper Courtyard - EFC Purchase Order No. B17214, B17215, B17217 Change Order No. 04, 05

#### Change:

Revisions to the courtyard site utilities, landscaping and concrete. Addition of electrical conduit replacement, stucco repair, flowable fill, waterproofing in walls, 8'x10' concrete replacement, and Styrofoam removal and replacement with concrete. Connect downspout, remove bushes, lime coat at entrances, 2 cubic yards of flowable fill, remove eight trees add six trees, time extension. The contract time will be increased by 48 days. Substantial completion date is July 22, 2011. Flexbase transition in lot W3 and contract time extension of 83 days. Adjustment is for a time increase of 97 days.

Original Contract Amount	\$1,588,900.00
Change Order Limit/Contingency	238,335.00
Prior Change Order Total Amounts	28,824.00

Board approved original award 09/07/2010. This is for EFC project #3, *Progress Report on Construction Projects*.

Giles Engineering Associates, Inc. Sidewalk - BJP/ECC

Purchase Order No. B16530

Change Order No. 01

Change: Services causing (2) additional trips to site and (2) additional sets of

concrete cylinders at El Centro.

Original Contract Amount	\$3,810.00
Change Order Limit/Contingency	.00
Prior Change Order Total Amounts	.00
Net Increase this Change Order	410.00
Revised Contract Amount	\$4,220.00

EVCBA approved original agreement 05/01/2010. This is for BJP/ECC project #3, *Progress Report on Construction Projects*.

Infinity Contractors International, Ltd - Bid #11811

Chiller Replacement - MVC

Purchase Order No. B17879

Change Order No. 02

Change: General Construction. Substantial completion date is June 30, 2011.

Original Contract Amount	\$499,697.50
Change Order Limit/Contingency	74,954.50
Prior Change Order Total Amounts	27,924.14
Net <b>Increase</b> this Change Order	36,854.68
Revised Contract Amount	\$564,476.32

Board approved original award 11/09/2010. This is for MVC project #2, *Progress Report on Construction Projects*.

Imperial Construction Inc. – Bid #11759

Elevator Addition - NLC

Purchase Order No. B16930 Change Order No. 02

Change: General Construction. This change order also extends time by 107

days.

Original Contract Amount	\$629,000.00
Change Order Limit/Contingency	94,350.00
Prior Change Order Total Amounts	4,410.00
Net Increase this Change Order	63,124.54
Revised Contract Amount	\$696,534.54

Board approved original award 08/03/2010. This is for NLC project #1, *Progress Report on Construction Projects*.

Randall Scott Architects – Bid # NA Elevator Addition - NLC Purchase Order No. B14882 Change Order No. 02

Change: Conceptual design of a shade structure over office windows to

reduce heat gain/mechanical survey to determine causes of poor

performance of the AHU.

Original Contract Amount	\$80,250.00
Change Order Limit/Contingency	.00
Prior Change Order Total Amounts	3,300.00
Net Increase this Change Order	8,000.00
Revised Contract Amount	\$91,550.00

Board approved original award 08/07/2007. This is for NLC project #1, *Progress Report on Construction Projects*.

#### Payments for Goods and Services

This is an indicator report for the M/WBE participation provision in Policy BAA (LOCAL), which the Board of Trustees adopted on April 1, 2008. The policy statement is "The Board intends that the District, in the awarding of contracts for goods and services, shall make competitive opportunities available to all prospective suppliers including but not limited to new businesses, small businesses, and minority and woman-owned business enterprises (M/WBEs)." This report reflects the status as of May 2011.

#### Comparison September 2010/2009 & October 2010/2009

Ethnicity/	Septembe	er 10	September 09		October 10		October 09	9
<u>Gender</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>
American Indian/Alaskan Native	3,525	0.1	54,743	0.3	4,665	.2	9,455	0.1
Black/African-American	416,601	7.1	547,012	2.6	24,915	1.2	1,020,111	6.7
Asian Indian	199,940	3.4	1,030,571	5.0	258,915	12.3	494,339	3.3
Anglo-American, Female	1,202,989	20.4	1,726,382	8.4	311,628	14.8	1,648,059	10.9
Asian Pacific	753	0.0	10,439	0.1	352	0.0	36,715	0.2
Hispanic/Latino/Mex-American	733,242	12.4	1,982,617	9.6	198,253	9.4	1,566,096	10.3
Other Female	10,137	0.2	56,882	0.3	133,143	6.3	85,006	0.6
Total M/WBE	2,567,187	43.5	5,408,645	26.2	931,872	44.3	4,859,780	32.1
Not Classified	3,330,616	56.5	15,239,773	73.8	1,171,910	55.7	10,283,161	67.9
Subtotal for Discretionary Payments	5,897,803	100.0	20,648,418	100.0	2,103,782	100.0	15,142,941	100.0
Non-discretionary Payments	8,301,695		2,950,476		6,456,873		2,546,863	
Total Payments	14,199,498		23,598,893		8,560,655		17,689,804	·

#### Comparison November 2010/2009 & December 2010/2009

Ethnicity/	Novembe	er 10	November 09		December 10		December 09	
<u>Gender</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>
American Indian/Alaskan Native	18,861	0.4	5,634	0.1	8,647	0.4	1,683	0.0
Black/African-American	470,032	10.1	435,464	4.6	225,707	10.3	429,581	3.5
Asian Indian	216,676	4.7	988,845	10.4	98,553	4.5	949,305	7.8
Anglo-American, Female	531,972	11.4	1,346,777	14.1	148,449	6.8	1,498,802	12.2
Asian Pacific	8,174	0.2	5,072	0.1	2,665	.1	13,221	0.1
Hispanic/Latino/Mex-American	585,142	12.6	579,192	6.1	483,937	22.1	1,174,661	9.6
Other Female	19,320	0.4	399,182	4.2	3,880	0.1	59,229	0.5
Total M/WBE	1,850,177	39.8	3,760,166	39.5	971,842	44.5	4,126,481	33.8
Not Classified	2,797,547	60.2	5,761,318	60.5	1,208,990	55.4	8,080,251	66.2
Subtotal for Discretionary Payments	4,647,724	100.0	9,521,484	100.0	2,180,833	100.0	12,206,733	100.0
Non-discretionary Payments	6,820,058		1,616,628		6,138,921		2,170,879	
Total Payments	11,467,782		11,138,113		8,319,755		14,377,613	

## Comparison January 2011/2010 & February 2011/2010

Ethnicity/	January	11	January 10		February 11		February 10	
<u>Gender</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>
American Indian/Alaskan Native	0	0.0	1,406	0.0	1,056	0.0	8,156	0.0
Black/African-American	217,693	7.8	291,921	2.6	273,933	10.7	749,545	6.7
Asian Indian	135,976	4.9	650,293	5.8	224,910	8.7	569,189	5.2
Anglo-American, Female	486,944	17.4	1,792,084	16.2	264,533	10.3	1,330,629	11.9
Asian Pacific	2,784	0.1	41,796	0.3	14,580	0.5	6,308	0.0
Hispanic/Latino/Mex-American	153,581	5.5	2,045,372	18.5	328,153	12.8	1,594,316	14.4
Other Female	10,439	0.3	264,867	2.4	58,382	2.2	210,518	1.9
Total M/WBE	1,007,417	36.0	5,087,739	45.8	1,165,547	45.2	4,468,661	40.1
Not Classified	1,793,839	64.0	6,003,942	54.2	1,393,292	54.8	6,696,746	59.9
Subtotal for Discretionary Payments	2,801,256	100.0	11,091,681	100.0	2,558,839	100.0	11,165,407	100.0
Non-discretionary Payments	5,465,660		1,019,691		2,940,708		2,830,755	
Total Payments	8,266,916		12,111,372		5,499,547		13,996,162	

## March & April 2011 Compared to March & April 2010

Ethnicity/	March	11	March 10		April 11		April 10	
<u>Gender</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>
American Indian/Alaskan Native	20,475	0.6	974	0.0	4,281	0.2	5,708	0.1
Black/African-American	167,815	5.2	408,196	4.3	51,233	2.7	331,647	3.5
Asian Indian	206,999	6.4	975,520	10.3	21,945	1.2	41,863	0.4
Anglo-American, Female	310,386	9.7	869,064	9.1	120,340	6.3	723,424	7.7
Asian Pacific	985	0.0	35,567	0.4	5,823	0.3	-12,579	-0.1
Hispanic/Latino/Mex-American	102,460	3.2	920,597	9.7	139,723	7.2	1,052,581	11.1
Other Female	31,962	1.0	521,487	5.5	61	0.0	88,469	0.9
Total M/WBE	841,082	26.1	3,731,405	39.3	343,406	17.9	2,231,113	23.6
Not Classified	2,356,777	73.9	5,766,885	60.7	1,573,147	82.1	7,217,759	76.4
Subtotal for Discretionary Payments	3,197,859	100.0	9,498,290	100.0	1,916,553	100.0	9,448,872	100.0
Non-discretionary Payments	6,249,934		2,304,866		4,218,803		1,530,907	
Total Payments	9,447,793		11,803,156		6,135,356		10,979,779	

## May & June 2011 Compared to May & June 2010

Ethnicity/	May 1	1	<u>May10</u>		<u>June 11</u>		<u>June 10</u>	
<u>Gender</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>	Amount	<u>%</u>
American Indian/Alaskan Native	3,206	0.0	52,118	0.3				
Black/African-American	213,289	6.2	695,372	3.5				
Asian Indian	307,115	8.9	744,641	3.8				
Anglo-American, Female	169,842	4.9	998,870	5.1				
Asian Pacific	529	0.0	306,405	1.6				
Hispanic/Latino/Mex-American	130,458	3.8	1,544,935	7.9				
Other Female	3,838	0.1	178,594	0.9				
Total M/WBE	828,277	23.9	4,520,935	23.1				
Not Classified	2,634,865	76.1	15,067,866	76.9				
Subtotal for Discretionary Payments	3,463,142	100.0	19,588,801	100.0				
Non-discretionary Payments	4,381,188		4,310,081					
Total Payments	7,844,330		23,898,882					

### Payments to M/WBEs in Fiscal Years 2002/03 – 2009/10

	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10
American Indian/ Alaskan Native	2,735,072	3,849,775	300,869	976,953	1,098,580	293,244	304,324	174,963
Black/African- American	2,292,519	3,205,921	4,404,239	4,706,496	3,125,284	14,934,516	40,748,128	6,337,986
Asian Indian	66,670	148,477	468,352	1,112,483	3,170,023	3,494,574	12,392,237	6,947,151
Anglo-American, Female	1,615,111	1,237,126	5,569,275	4,684,336	3,902,023	4,893,713	14,952,024	13,742,587
Asian Pacific	236,225	286,589	995,558	25,793	26,035	656,552	1,099,847	1,184,614
Hispanic/Latino/ Mex-American	1,019,652	816,123	2,574,890	4,034,906	1,993,010	11,019,093	30,260,832	14,711,676
Other Female	13,991	11,092	33,805	712,096	695,800	940,788	1,545,232	1,989,424
HUB	N/A	N/A	1,363,959	N/A	N/A	N/A	N/A	N/A
Total paid to M/WBEs	7,979,240	9,555,103	15,710,947	16,253,063	14,010,755	36,232,480	101,302,624	45,088,401
% of all payments	12.02%	14.33%	24.78%	22.27%	20.07%	21.69%	37.87%	30.10%

**Note:** Effective September 1, 2004, sources for ascertaining certification were expanded from only NCTRCA to include HUB-State of Texas, DFWMBDC, and WBC - Southwest.

### PROGRESS REPORT ON CONSTRUCTION PROJECTS Status Report as of May 31, 2011

	PROJECTS						_		DESI	IGN	· ·		,		CON	STRU	JCTI	ON	
-	Project Status	Board Review	A & E Selection	Feasibility Study	Programming	Concept Review	Schematic Rev	30%	%59	95%	100%	Bidding	Board Approval	Construction Start	30%	%59	%56	100%	Final Completion Acceptance
	ВНС																		
1	Police Communication system																		
2	Upgrade restrooms campus-wide																		
3	Update/replace exterior signage																		
4	Replace 700T centrifugal chiller bldg B																		
5	Relocate & remodel police & communication center																		
6	Reroute waterline																		
	Bond Program																		
7	Construct Science & Allied Health Bldg																		
8	Expand automotive technology																		
9	Construct Workforce & Continuing Education Bldg																		
	CVC																		
1	Correct subsurface drainage bldgs B, C, D																		
2	Replace glass doors & related store fronts bldgs C & E																		
3	Update fire sprinkler systems bldgs D, E, F, G																		
	Bond Program																		
4	Expand mechanical infrastructure																		
5	Construct Science bldg Construct Industrial Tech bldg																		
0	DO																		
1	Dock lift (Hold)																		
1	Bond Program																		
2	District Admin. Center																		
<u> </u>	DSC																		
1	Refurbish cooling tower																		
2	Campus Way Finding																		
	D-W																		
	Feasibility study (IT environment																		
1	upgrades) administrative cabling infrastructure (Hold)																		
2	D-W ADA assessment																		
	ECC																		
1	Welding exhaust system BJP																		
	Replace & seal all ext. windows,																		
3	Paramount  Replace roof bldg A & Penthouse																		
	Replace AHU drives, shaft,																		
4	bearing, controls @ BJP  Replace surge suppressors @																		
5	distribution panels																		
6	Installation 21 wind turbines											<u> </u>							
7	Elevator lobby remodel																		
8	Central plant upgrades																		

### PROGRESS REPORT ON CONSTRUCTION PROJECTS Status Report as of May 31, 2011

	PROJECTS	l							DESI	IGN		1			CON	ISTRI	UCTIO	ON	
	Project Status	Board Review	A & E Selection	Feasibility Study	Programming	Concept Review	Schematic Rev	30%	%59	%56	100%	Bidding	Board Approval	Construction Start	30%	%59	%56	100%	Final Completion Acceptance
	Bond Program																		
9	Develop West Campus																		
	Build Center for Allied Health &																		
10	Nursing																		
11	Back fill Adaptive Remodel																		
	EFC																		
1	Repair foam roof bldgs C,L,M,N,P																		
2	(Hold) Refurbish restrooms																		
3	Repair upper courtyard																		
4	Replace asphalt parking lots																		
5	CCTV (Hold)																		
6	Re-route Oates to Loop Road																		
	Remove/replace sidewalks campus																		
7	wide																		
8	Install wind turbine & geothermal																		
9	Swimming pool repair																		
	Bond Program																		
10	Develop South Campus																		
11	Expand mechanical infrastructure																		
12	Build learning center																		
13	Remodel vacated space Construct Continuing Education																		
14	Workforce & Criminal Justice Bldg																		
15	Construct center for child & family studies																		
16	Construct Technology Bldg																		
	MVC																		
1	Replace hall carpet, main campus																		
2	Replace 1000T chiller																		
3	Replace motors & VFD's on AHUs																		
3	Bond Program																		
	Build soccer fields & community																		
4	recreation complex																		
5	Expand mechanical infrastructure																		
6	Construct Science Bldg																		
7	Construct Performance Hall																		
8	Remodel vacated space																		
	Construct Economic & Workforce																		
9	Center																		
10	Construct Student Center NLC																		
1	Building A elevator																		
2	Replace roofs bldgs H & K																		
-	Repair/replace concrete steps,																		
3	bldg A waterproof																		
	Repair roofs, exterior stucco water																		
4	leaks bldg R																		
5	Repair high priority water infiltration points campus wide																		

## PROGRESS REPORT ON CONSTRUCTION PROJECTS

Status Report as of May 31, 2011

F	PROJECTS								DEC	CN		1			CON	CTDI	ICTI	ONT.	
-	PROJECTS				I				DESI	IGN					CON	STRU	JCT10	JN	
-	Project Status	Board Review	A & E Selection	Feasibility Study	Programming	Concept Review	Schematic Rev	30%	%59	95%	100%	Bidding	<b>Board Approval</b>	Construction Start	30%	%59	%56	100%	Final Completion Acceptance
6	Repair piping insulation in section of tunnel																		
7	Replace buried utility pipe in section of tunnel																		
8	Replace Performance Hall seating, 405 seats																		
9	Repair tunnel soils @ bldg F & A300																		
10	Performance Hall upgrades																		
11	H200 student life renovation																		
12	New & replace sidewalks (Hold)																		
13	Structural analysis all parking lots' lights (Hold)																		
14	North Campus improvements																		
	Bond Program																		
15	Develop South Campus																		
16	Develop North Campus																		
17	Expand mechanical infrastructure																		
18	Construct Science Bldg																		
19	Construct General Purpose Bldg																		
20	Workforce Development Center																		
21	Remodel vacated space																		
22	Repair structural/waterproofing																		
	RLC																		
1	Repair sinkhole south end of lake																		
2	Replace underground West side HVAC piping																		
3	Replace 900T chiller #2																		
4	Replace original entrance doors phase II																		
5	Refurbish existing cooling towers, 3 - 750T																		
6	Replace 84 store front doors																		
7	Magnetic locks on interior (Hold)																		
8	TAB Pecos HVAC																		
9	Relocate HVAC piping under lake: feasibility study																		
10	Repair parking lot A asphalt																		
	Bond Program																		
	Construct Science Bldg & expand																		
11	parking/Mechanical Infrastructure																		
12	Renovate Sabine Hall																		
13	Develop Garland Campus																		
	LCET																		
1	Replace damper & actuators, AHU 1 & 2 @ LCET																		

#### FACILITIES HOLD PROJECTS - PER CAMPUS REQUEST

- 1. Dock lift (DO)
- 2. Feasibility study (IT environment upgrades) administrative cabling infrastructure (DW)
- 3. Repair foam roof bldgs. C,L,M,N,P (EFC)
- 4. CCTV (EFC)
- 5. New & replace sidewalks (NLC)
- 6. Structural analysis all parking lots' lights (NLC)
- 7. Magnetic locks on interior (RLC)

# FACILITIES COMPLETED/CANCELED PROJECTS LAST REPORT TO APPEAR

- 1. Correct subsurface drainage bldgs B, C, D (CVC)
- 2. Replace AHU drives, shaft, bearing, controls @ BJP (ECC)
- 3. Replace surge suppressors @ distribution panels (ECC)
- 4. Replace underground West side HVAC piping (RLC)
- 5. Replace 900T chiller #2 (RLC)
- 6. Refurbish existing cooling towers, 3 750T (RLC)

#### BOND PROGRAM 100% COMPLETED PROJECTS - ONGOING

- 1. Expand Automotive Technology (BHC)
- 2. Construct Science & Allied Health Bldg (BHC)
- 3. Construct Workforce & Continuing Education Bldg (BHC)
- 4. Expand Mechanical Infrastructure (CVC)
- 5. Construct Science Bldg (CVC)
- 6. Construct Industrial Tech Bldg (CVC)
- 7. District Admin. Center (DO)
- 8. Build Center for Allied Health & Nursing (ECC)
- 9. Develop West Campus (ECC)
- 10. Back fill Adaptive Remodel (ECC)
- 11. Develop South Campus (EFC)
- 12. Expand Mechanical Infrastructure (EFC)
- 13. Build Learning Center (EFC)
- 14. Remodel vacated space (EFC)
- 15. Construct Continuing Education Workforce & Criminal Justice Bldg (EFC)
- 16. Construct Center for Child & Family Studies (EFC)
- 17. Construct Technology Bldg (EFC)
- 18. Build Soccer Fields & Community Recreation Complex (MVC)
- 19. Expand Mechanical Infrastructure (MVC)

- 20. Construct Science Bldg (MVC)
- 21. Construct Performance Hall (MVC)
- 22. Remodel vacated space/Adaptive Remodel (MVC)
- 23. Construct Economic & Workforce Development Center (MVC)
- 24. Construct Student Center (MVC)
- 25. Develop South Campus (NLC)
- 26. Develop North Campus (NLC)
- 27. Expand Mechanical Infrastructure (NLC)
- 28. Construct Science Bldg (NLC)
- 29. Construct General Purpose Bldg (NLC)
- 30. Workforce Development Center (NLC)
- 31. Remodel vacated space/Adaptive Remodel (NLC)
- 32. Repair structural/waterproofing (NLC)
- 33. Construct Science Bldg & expand parking/Mechanical Infrastructure (RLC)
- 34. Develop Garland Campus (RLC)
- 35. Renovate Sabine Hall (RLC)

Report of M/WBE Participation of Maintenance and SARS Report on Projects

The status of M/WBE Participation as of May 31, 2011 for Maintenance and SARS projects assigned to contracted construction program managers.

#### Maintenance and SARS Projects - as of May 31, 2011

#### Definitions:

Total Estimated Cost: The total estimated dollars assigned to this project.

Total Revised Dollars: The total dollars assigned to this project if the cost exceeds the total estimated cost.

Dollars Allocated: The dollars currently assigned for work.

Non-M/WBE Dollars: The amount of dollars currently awarded to non-M/WBEs.

Non-M/WBE Percentage: The percentage of dollars currently awarded to non-M/WBEs.

M/WBE Dollars: The amount of dollars currently awarded to M/WBEs.

 $\ensuremath{\mathrm{M/WBE}}$  Percentage: The percentage of dollars currently awarded to  $\ensuremath{\mathrm{M/WBEs}}.$ 

Notes:

Rounding has been made to nearest dollar.

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
Location	Floject	Donars	Donais	Anocateu	Donars	70	Donars	70
BHC - Maintenance Projects	,							
,	MEP Upgrade/Restroom renovations	\$1,017,336						
	Architect			\$90,252	\$90,252	100%	\$0	0%
	Construction			\$853,631	\$0	0%	\$853,631	100%
	Construction Manager			\$28,428	\$28,428	100%	\$0	0%
	Misc. Consulting Services			\$722	\$722	100%	\$0	0%
	Update/replace exterior signage	\$138,225						
	Architect			\$9,363	\$9,363	100%	\$0	0%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$3,863	\$0	0%	\$3,863	100%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Replace 700T centrifugal chiller - Bldg. B	\$497,610						
	Architect			\$33,705	\$33,705	100%	\$0	0%
	Construction			\$357,434	\$357,434	100%	\$0	0%
	Construction Manager			\$13,905	\$0	0%	\$13,905	100%
	Misc. Consulting Services			\$234	\$234	100%	\$0	0%
	BHC Maintenance Projects Sub-total	\$1,653,171		\$1,391,537	\$520,138	37%	\$871,399	63%
BHC SAR								
Projects		******						
	Police Communication System Architect	\$1,214,286		<b>#00.050</b>	<b>#00.050</b>	1000/	Φ0	00/
	Construction			\$90,950 \$0	\$90,950 \$0	100% 0%	\$0 \$0	0% 0%
	Construction Manager			\$0 \$0	\$0 \$0	0%	\$0 \$0	0%
	Misc. Consulting Services			\$19,200	\$19,200	100%	\$0	0%
	ivisc. Consuming Services			Ψ17,200	\$15,200	10070	ΨΟ	070
	Relocate and Remodel Police and	¢520.060						
	Communication System Architect	\$529,960		\$29,960	\$29,960	100%	\$0	0%
	Construction			\$492,243	\$492.243	100%	\$0 \$0	0%
	Construction Manager			\$472,243	\$172,243	0%	\$0 \$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	ivisc. Consuming Services			<b>4</b> 0	40	070	40	070
	Re-route Waterline	\$7,600						
	Architect			\$7,600	\$7,600	100%	\$0	0%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	BHC SAR Projects Subtotal	\$1,751,846		\$639,953	\$639,953	100%	\$0	0%
	BHC Projects Total	\$3,405,017		\$2,031,490	\$1,160,091	57%	\$871,399	43%

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
CVC Maintenance Projects								
,	Correct Water Drainage, Bldg. B, C, D	\$552,900						
	Architect			\$41,025	\$41,025	100%	\$0	0%
	Construction Construction Manager			\$86,980 \$15,450	\$86,980 \$15,450	100% 100%	\$0 \$0	0% 0%
	Misc. Consulting Services			\$1,666	\$1,666	100%	\$0	0%
	THE STATE OF THE PER							
	Update Sprinkler Systems - Bldgs D, E, F and G	\$1,144,503						
	Architect			\$77,522	\$77,522	100%	\$0	0%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager Misc. Consulting Services			\$31,982 \$13	\$0 \$13	0% 100%	\$31,982 \$0	100% 0%
	ivise. Consuling Services			ΨIJ	415	10070	•0	070
	Replace Glass in Building C, E Architect	\$525,256	\$597,504	¢50.244	\$50.244	100%	\$0	0%
	Construction			\$50,244 \$360,500	\$50,244 \$360,500	100%	\$0	0%
	Construction Manager			\$14,678	\$14,678	100%	\$0	0%
	Misc. Consulting Services			\$235	\$235	100%	\$0	0%
	CVC Maintenance Projects Subtotal	\$2,222,659		\$680,295	\$648,313	95%	\$31,982	5%
	Note: CVC has no SAR Projects							
Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
EFC								
Maintenance								
Projects	Repair Foam Roofs on Bldg C, L, N, P	\$204,439	\$310,714					
	Architect	*== -, -==	*	\$13,662	\$13,662	100%	\$0	0%
	Construction			\$270,850	\$0	0%	\$270,850	100%
	Construction Manager Misc. Consulting Services			\$5,636 \$1,930	\$5,636 \$1,930	100% 100%	\$0 \$0	0% 0%
	ivisc. Consuming Services			\$1,530	\$1,550	10076	\$0	076
	Repair Upper Courtyard	\$629,890		005.504	005.504	4000/		00/
	Architect Construction			\$85,524 \$465,510	\$85,524 \$465,510	100% 100%	\$0 \$0	0% 0%
	Construction Manager			\$17,366	\$17,366	100%	\$0	0%
	Misc. Consulting Services			\$400	\$0	0%	\$400	100%
	Refurbish five restrooms	\$154,812	\$370,743					
	Architect	, ,		\$10,486	\$10,486	100%	\$0	0%
	Construction			\$330,687	\$330,687	100%	\$0	0%
	Construction Manager Misc. Consulting Services			\$4,326 \$252	\$0 \$252	0% 100%	\$4,326 \$0	100% 0%
	Wilse. Consuming Services			4232	<b>V</b> 232	10070	•	0,0
	Replace Asphalt Parking Lots	\$1,815,696		44.7.000	****	4000/		
	Architect Construction			\$147,038 \$1,075,272	\$147,038 \$1,075,272	100% 100%	\$0 \$0	0% 0%
	Construction Manager			\$50,058	\$50,058	100%	\$0	0%
	Misc. Consulting Services			\$44,765	\$44,765	100%	\$0	0%
	EFC Maintenance Summary Subtotal	\$2,804,837		\$2,523,762	\$2,248,186	89%	\$275,576	11%
EFC SARS Projects								
Trojects	Sidewalk Repair,	\$318,160						
	Improvements&Replacement Architect			\$34,980	\$34,980	100%	\$0	0%
	Construction			\$176,572	\$176,572	100%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$372	\$372	100%	\$0	0%

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
EFC SARS Projects		\$3,370						
(con't)	ссту			40.070	40.070	40007	•	201
	Architect Construction			\$3,370 \$0	\$3,370 \$0	100% 0%	\$0 \$0	0% 0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Install Wind Turbine and Geothermal Architect	\$11,770		\$11,770	\$0	0%	\$11,770	100%
	Construction			\$11,770	\$0	0%	\$11,770	0%
	Construction Manager Misc. Consulting Services			\$0 \$0	\$0 \$0	0% 0%	\$0 \$0	0% 0%
	iviisc. Consuming services			<b>3</b> 0	30	076	30	076
	Swimming Pool Repair Architect	\$2,000		\$2,000	\$2,000	100%	\$0	0%
	Construction			\$16,832	\$16,832	100%	\$0	0%
	Construction Manager Misc. Consulting Services			\$0 \$0	\$0 \$0	0% 0%	\$0 \$0	0% 0%
	_	6225 200						
	EFC SARS Projects Subtotal	\$335,300		\$245,896	\$234,126	95%	\$11,770	5%
	EFC Projects Total	\$3,140,137		\$2,769,658	\$2,482,312	90%	\$287,346	10%
Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
ECC Maintenance Projects								
	Replace and Seal all Exterior windows at	£277.160						
	Paramount Architect	\$277,169		\$18,774	\$18,774	100%	\$0	0%
	Construction			\$275,000	\$275,000	100%	\$0	0%
	Construction Manager Misc. Consulting Services			\$7,746 \$0	\$0 \$0	0% 0%	\$7,746 \$0	100% 0%
	Replace Roof on Bldg A and penthouse	\$359,385						
	Architect	4333,303		\$24,343	\$24,343	100%	\$0	0%
	Construction Construction Manager			\$0 \$10,043	\$0 \$10,043	0% 100%	\$0 \$0	0% 0%
	Misc. Consulting Services			\$4,652	\$4,652	100%	\$0	0%
	Replace AHU drives, shaft, bearings,							
	controls - 9 each at BJP Architect	\$193,515		\$13,107	\$13,107	100%	\$0	0%
	Construction			\$53,352	\$53,352	100%	\$0	0%
	Construction Manager			\$5,408	\$0	0%	\$5,408	100%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Replace Surge Suppressors at Distribution Panels - BJP	\$55,200	\$60,000					
	Architect	\$55,290	\$60,008	\$3,745	\$3,745	100%	\$0	0%
	Construction			\$54,718	\$54,718	100%	\$0	0%
	Construction Manager Misc. Consulting Services			\$1,545 \$0	\$0 \$0	0% 0%	\$1,545 \$0	100% 0%
	ECC Maintenance Projects Subtotal	\$885,359		\$472,433	\$457,734	97%	\$14,699	3%
FCCC+PC	200 Manutenance Projects Subtotal	0000,009		04.2,403	Q-101,10 <b>-</b>	2770	V14,099	570
ECC SARS Projects								
	Elevator Lobby Remodel (ECC226)	\$295,000		\$20,223	\$20,223	100%	\$0	0%
	Architect/Engineer Construction			\$20,223	\$20,223	0%	\$0 \$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
ECC SARS Projects								
(con't)	Welding Exhaust System	\$300,000						
	Architect/Engineer	*,		\$11,380	\$11,380	100%	\$0	0%
	Construction			\$175,400	\$175,400	100%	\$0	0%
	Construction Manager Misc. Consulting Services			\$0 \$238	\$0 \$238	0% 100%	\$0 \$0	0% 0%
	-							
	Central Plant Upgrades Architect/Engineer	\$39,204		\$39.204	\$39.204	100%	\$0	0%
	Construction	\$39,204		\$39,204	\$39,204	0%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	ECC SARS Project Subtotal	\$634,204		\$246,445	\$246,445	100%	\$0	0%
	ECC Projects Total	\$1,519,563		\$718,878	\$704,179	98%	\$14,699	2%
Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
MVC Maintenance	,							
Projects	Replace 1000T centrifugal chiller - CH-2	\$829,350						
	Architect	4023,334		\$56,175	\$56,175	100%	\$0	0%
	Construction			\$564,477	\$564,477	100%	\$0	0%
	Construction Manager			\$23,175 \$262	\$23,175 \$262	100% 100%	\$0 \$0	0% 0%
	Misc. Consulting Services			\$202	\$202	100%	20	0%
	Replace motors and VFD's on AHUs A-1,							
	A-2, A-3 and A-4 Architect	\$110,580		\$7,490	\$7,490	100%	\$0	0%
	Construction			\$7,490	\$7,490	0%	\$0	0%
	Construction Manager			\$3,090	\$3,090	100%	\$0	0%
	Misc. Consulting Services			\$35	\$35	100%	\$0	0%
	Replace Hall Carpet, all levels, main							
	campus, 158,000 square feet	\$652,422						
	Architect			\$44,192	\$44,192	100%	\$0	0%
	Construction Construction Manager			\$561,390 \$18,231	\$561,390 \$0	100% 0%	\$0 \$18,231	0% 100%
	Misc. Consulting Services			\$230	\$230	100%	\$10,231	0%
	MVC Maintenance Projects Subtotal	\$1,592,352		\$1,278,747	\$1,260,516	99%	\$18,231	1%
	Note: MVC has no SAR Projects							
		Total	Total		Non-	Non-		
Location	Project	Estimated Dollars	Revised Dollars	Dollars Allocated	M/WBE Dollars	M/WBE	M/WBE Dollars	M/WBE
NLC Maintenance Projects	,							
Projects	Repair Tunnel Soils @Bldg F & A300	\$702,386						
	Architect	<b>4</b> 702,300		\$52,609	\$0	0%	\$52,609	100%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$7,880	\$0	0%	\$7,880	100%
	Misc. Consulting Services			\$9,576	\$0	0%	\$9,576	100%
	Replace Roofs Bldgs H&K Waterproofing	\$333,438						
	Architect			\$22,283	\$0	0%	\$22,283	100%
	Construction Construction Manager			\$0 \$9,192	\$0 \$0	0% 0%	\$0 \$9,192	0% 100%
	Misc. Consulting Services			\$110	\$110	100%	\$9,192	0%
	<u>.</u>							

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
NLC Maintenance Projects (con't)								
	Repair/Replace Concrete Stairs, Bldg. A,							
	waterproofing	\$119,169						
	Architect			\$21,383	\$0	0%	\$21,383	100%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager Misc. Consulting Services			\$3,286 \$110	\$0 \$110	0% 100%	\$3,286 \$0	100% 0%
	iviisc. Consulting Services			\$110	\$110	10076	30	070
	Repair Roofs, exterior stucco, water infiltration, Bldg. R	\$364,260		624.242	60	00/	<b>624.242</b>	10007
	Architect			\$24,342	\$0	0%	\$24,342	100%
	Construction Construction Manager			\$0 \$10,043	\$0 \$0	0% 0%	\$0 \$10.043	0% 100%
	Misc. Consulting Services			\$10,043	\$110	100%	\$10,043	0%
	Repair high priority water infiltration			3110	\$110	10070	•••	070
	points, campus-wide	\$119,169						
	Architect			\$14,719	\$0	0%	\$14,719	100%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$3,286	\$0	0%	\$3,286	100%
	Misc. Consulting Services			\$110	\$110	100%	\$0	0%
	D1							
	Replace piping insulation in section of tunnel	\$199,044						
	Architect	Ψ122,044		\$13,482	\$13,482	100%	\$0	0%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$5,562	\$5,562	100%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Replace buried utility pipe in section of	¢00.522						
	tunnel Architect	\$99,522		\$6,741	\$6,741	100%	\$0	0%
	Construction			\$0,741	\$0,741	0%	\$0	0%
	Construction Manager			\$2,781	\$2,781	100%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Repair/re-upholster performance hall							
	seating	\$217,422		614726	614706	1000/	60	00/
	Architect Construction			\$14,726 \$108,899	\$14,726 \$108,899	100% 100%	\$0 \$0	0% 0%
	Construction Manager			\$6,075	\$100,099	0%	\$6,075	100%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	NLC Maintenance Projects Subtotal	\$2,154,410		\$337,305	\$152,631	45%	\$184,674	55%
NLC SAR	·							
Projects								
	Student Life Center	\$3,800,000						
	Architect			\$273,372	\$273,372	100%	\$0	0%
	Construction			\$1,470,780	\$1,470,780	100%	\$0	0%
	Construction Manager Misc. Consulting Services			\$56,460 \$660	\$0 \$660	0% 100%	\$56,460 \$0	100% 0%
	ivise. Consuming Services			Ψ000	φοσο	10076	90	070
	Bldg. A Elevator Architect	\$1,146,428		\$83,550	\$83,550	100%	\$0	0%
	Construction			\$696,535	\$696,535	100%	\$0	0%
	Construction Manager			\$21,630	\$21,630	100%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Performance Hall upgrades/Life Safety Analysis (NLC 339)	\$6,923	\$26,290					
	Architect			\$6,923	\$0	0%	\$6,923	100%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$19,367	\$19,367	100%	\$0	0%

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
NLC SAR Projects (con't)								
,	North Campus Improvements (NLC343) Architect/Engineer	\$24,400		\$7,981	\$7,981	100%	\$0	0%
	Construction			\$7,581	\$7,581	0%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Structural Analysis all Parking Lot Lights	\$20,725	\$20,725					
	Architect/Engineer Construction			\$20,725 \$0	\$0 \$0	0% 0%	\$20,725 \$0	100% 0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	New and replace sidewalks	\$164,295	\$164,295					
	Architect/Engineer	*****	*****	\$164,295	\$0	0%	\$164,295	100%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager Misc. Consulting Services			\$0 \$0	\$0 \$0	0% 0%	\$0 \$0	0% 0%
	NLC SAR Project Subtotal	\$5,162,771		\$2,822,278	\$2,573,875	91%	\$248,403	9%
	NLC Projects Total	\$7,317,181		\$3,159,583	\$2,726,506	86%	\$433,077	14%
Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
Location	Project	Donars	Donars	Allocated	Donars	70	Donars	70
RLC Maintenance Projects	,							
,	Replace underground west side HVAC							
	piping Architect	\$707,712		¢47.006	60	00/	¢47.006	1000/
	Construction			\$47,896 \$249,420	\$0 \$249,420	0% 100%	\$47,896 \$0	100% 0%
	Construction Manager			\$19,776	\$19,776	100%	\$0	0%
	Misc. Consulting Services			\$131	\$131	100%	\$0	0%
	Replace 900 Ton Chiller No. 2	\$552,900	\$627,900					
	Architect	•		\$37,418	\$0	0%	\$37,418	100%
	Construction			\$547,787	\$547,787	100% 100%	\$0 \$0	0% 0%
	Construction Manager Misc. Consulting Services			\$15,450 \$102	\$15,450 \$102	100%	\$0	0%
	_							
	Replace original entrance doors, Phase II Architect	\$404,722		\$27,413	\$27,413	100%	\$0	0%
	Construction			\$335,480	\$335,480	100%	\$0	0%
	Construction Manager			\$11,308	\$0	0%	\$11,308	100%
	Misc. Consulting Services			\$259	\$259	100%	\$0	0%
	Refurbish existing cooling towers, 750							
	Ton, 3 each Architect	\$315,153	\$357,904	\$21,329	\$0	0%	\$21,329	100%
	Construction			\$296,850	\$296,850	100%	\$21,529	0%
	Construction Manager			\$8,807	\$0	0%	\$8,807	100%
	Misc. Consulting Services			\$58	\$58	100%	\$0	0%
	Replace damper and actuators, AHU 1& AHU-2 at LCET	\$7,740						
	Architect			\$524	\$524	100%	\$0	0%
	Construction Construction Manager			\$0 \$216	\$0 \$0	0% 0%	\$0 \$216	0% 100%
	Misc. Consulting Services			\$216 \$0	\$0	0%	\$216 \$0	0%
		\$1.089.227			\$1.403.250	92%	\$126.074	8%
	RLC Maintenance Projects Subtotal	\$1,988,227		\$1,620,224	\$1,493,250	92%	\$126,974	870

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
RLC SAR								
Projects								
	84 Store Front doors Architect	\$231,911		¢45.065	\$0	0%	\$45,065	100%
	Construction			\$45,065 \$189,500	\$189,500	100%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$489	\$489	100%	\$0	0%
	Sink Hole at South End of Lake	\$2,004,286						
	Architect	Ψ2,00 1,200		\$207,671	\$207,671	100%	\$0	0%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Magnetic Locks on Interior	\$250,000						
	Architect			\$18,725	\$18,725	100%	\$0	0%
	Construction Manager			\$0 \$0	\$0 \$0	0% 0%	\$0 \$0	0% 0%
	Construction Manager Misc. Consulting Services			\$0 \$0	\$0	0%	\$0	0%
				**	-			
	Repair parking lot A	\$256,700						
	Architect Construction			\$19,227 \$0	\$19,227 \$0	100% 0%	\$0 \$0	0% 0%
	Construction Manager			\$0 \$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
		***						
	Relocation HVAC Piping Under Lake Architect	\$10,000		\$10,000	\$10,000	100%	\$0	0%
	Construction			\$10,000	\$10,000	0%	\$0	0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	RLC SAR Projects Subtotal	\$2,752,897		\$490,677	\$445,612	91%	\$45,065	9%
	RLC Project Total	\$4,741,124		\$2,110,901	\$1,938,862	92%	\$172,039	8%
Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
DSC Maintenance	3							
Projects								
	Feasibility Study Administrative Cabling Infrastructure - D-W	\$5,062,857						
	Architect	\$3,002,837		\$58,208	\$58,208	100%	\$0	0%
	Construction			\$187,636	\$0	0%	\$187,636	100%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	Refurbish cooling tower	\$44,232						
	Architect			\$2,996	\$2,996	100%	\$0	0%
	Construction Construction Manager			\$0	\$0 \$0	0% 0%	\$0	0%
	Misc. Consulting Services			\$1,236 \$0	\$0	0%	\$1,236 \$0	100% 0%
	-							
	District-Wide ADA Assessment	144,765		<b>6141000</b>	<b>6120.100</b>	000/	<b>#2.500</b>	20/
	Architect Construction			\$141,900 \$0	\$139,400 \$0	98% 0%	\$2,500 \$0	2% 0%
	Construction Manager			\$0	\$0	0%	\$0	0%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	DSC Maintenance Total	\$5,251,854		\$391,976	\$200,604	51%	\$191,372	49%
	Note: DSC has no SAR Projects							

Location	Project	Total Estimated Dollars	Total Revised Dollars	Dollars Allocated	Non- M/WBE Dollars	Non- M/WBE %	M/WBE Dollars	M/WBE
DO								
Maintenance	•							
Projects								
	Dock Lift	\$11,058						
	Architect			\$7,437	\$7,437	100%	\$0	0%
	Construction			\$0	\$0	0%	\$0	0%
	Construction Manager			\$309	\$0	0%	\$309	100%
	Misc. Consulting Services			\$0	\$0	0%	\$0	0%
	DO Maintenance Total	\$11,058		\$7,746	\$7,437	96%	\$309	4%

Note: DO has no SAR Projects

Prepared by EVCBA Ed DesPlas June 22, 2011

### Facilities Management Project Report

The status of the work of facilities management on maintenance projects and staff assistance request (SARS) projects is reported for the period ending May 31, 2011.

Brookhaven			Award	ded \$		
College Maintenance	Architect/ Engineer	Cons	struction	Constru Mana		Misc
1) Mep Upgrade/ Restroom Renovations	90,252		853,631		28,428	722
(D195)						e: April 09
Estimated Cost: \$1,017,336			Projected	d Complet	ion Date	e: April 11
Revised Cost: \$						
Awarded Amount: \$973,033						
2) Update/Replace Exterior Signage (D208)	9,363		0		3,863	0
Estimated Cost: \$138,225			Projected			ecember 09 e: April 11
Revised Cost: \$						
Awarded Amount: \$13,226						
3) Replace 700T Centrifugal Chiller, Building B	33,705		357,434		13,905	234
( <b>D207</b> ) Estimated Cost: \$497,610			Projecte			ecember 09 te: May 11
Revised Cost: \$						
Awarded Amount: \$405,278						
BHC Maintenance Summary	Total Estim Cost: \$1,653,17		Total R Cos \$0	st:	Ar	Awarded nount: 391,537

Brookhaven	Awarded \$					
College SAR	Architect/ Engineer Construction Construction Manager					Misc.
1) Police Communication System (BHC310)	90,950		0		0	19,200
Estimated Cost: \$1,214,286			Projected (			August 08 August 11
Revised Cost: \$						
Awarded Amount: \$110,150						
2) Relocate and Remodel Police and	29,960		492,243		0	0
Communication system (BHC316)	Start Date: September: September 10 Projected Completion Date: August 11					
Estimated Cost: \$529,960						
Revised Cost: \$						
Awarded Amount: \$522,203						
3) Re-route Waterline (BHC318)	7,600		0		0	0
Estimated Cost: \$7,600		Pro			•	er: June 10 ptember 11
Revised Cost: \$						
Awarded Amount: \$7,600						
BHC SAR Summary	Total Estima Cost: \$1,751,84		Total R Cos \$0	st:	Aı	Awarded mount: 539,953

Cedar Valley	Awarded \$					
College Maintenance	Architect/ Engineer	Construction				
1) Correct Water Drainage, Bldg. B,C,D (D200)	41,025	86,980	15,450	1,666		
Estimated Cost: \$552,900		Projecte	Start Date: Doed Completion Da			
Revised Cost: \$						
Awarded Amount: \$145,121						
2) Update Fire Sprinkler Systems, Buildings D,E,F	77,522	0	31,982	13		
and G (D207)		ъ.	Start Date: D			
Estimated Cost: \$1,144,503		Projec	ted Completion D	ate: IBD*		
Revised Cost: \$						
Awarded Amount: \$109,517						
3) Replace Glass in Bldg C,E (D195)	50,244	360,500	14,678	235		
Estimated Cost: \$525,256		Projects		e: April 09		
Revised Cost: \$597,504		Flojecte	ed Completion Da	ie. May 11		
Awarded Amount: \$425,657						
CVC Maintenance Summary	Total Estim Cost: \$2,222,65	Co	st: Ar	Awarded nount: 80,295		

<sup>\*</sup>TBD- To Be Determined

Eastfield	Awarded \$				
College Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.	
1) Repair Foam Roofs: Bldgs C, L, N, P (D198)	13,662	270,850	5,636	1,930	
Estimated Cost: \$204,439		Proje	Start Date: 1 ected Completion	•	
Revised Cost: \$310,714					
Awarded Amount: \$292,078					
2) Repair Upper Courtyard (D210)	85,524	465,510	17,366	400	
Estimated Cost: \$629,890			Start Date: D		
Revised Cost: \$		Project	ed Completion Da	ate: July 11	
Awarded Amount: \$568,800					
3) Refurbish Restrooms, C3RW2, F2RM1, F2RW1, L3RM1,	10,486	330,687	4,326	252	
L3RW1 (D208)		Projected Cor	Start Date: Date: Se		
Estimated Cost: \$154,812		Trojected Cor	inpiction Butc. Sc	promoci ii	
Revised Cost: \$370,743					
Awarded Amount: \$345,751					

Eastfield	Awarded \$				
College Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.	
4) Replace Asphalt Parking Lots (D210)	147,038	1,075,272	50,058	44,765	
Estimated Cost: \$1,815,696		Project	Start Date: Ded Completion Da		
Revised Cost: \$					
Awarded Amount: \$1,317,133					
EFC Maintenance Summary	Total Estim Cost: \$2,804,83	Со	st: Aı	Total Awarded Amount: \$2,523,762	

Eastfield	Awarded \$				
College SAR	Architect/ Engineer	Construction	Constructio Manager	n	Misc.
1) CCTV (EFC301)	3,370	C		0	0
Estimated Cost: \$3,370 Revised Cost: \$	Start Date: September 08 Projected Completion Date: Hold				
Awarded Amount: \$3,370					
2) Sidewalk Repair, Improvements &	34,980	176,572		0	372
Replacement (EFC299)	Start Date: October 09 Projected Completion Date: July 11				
Estimated Cost: \$318,160					
Revised Cost: \$					
Awarded Amount: \$211,924					
3) Install Wind Turbine and Geothermal	11,770	0	0		0
(EFC303) Estimated Cost: \$11,770		Projected Co	Start lompletion Date:		e: April 11 ecember 11
Revised Cost: \$					
Awarded Amount: \$11,770					

Eastfield	Awarded \$				
College SAR	Architect/ Engineer	Construction	Construction Manager	Misc.	
4) Swimming Pool Repair (EFC302)	2,000	16,832	0	0	
Estimated Cost: \$2,000		Projecto	Start Date: ed Completion Date	March 11 te: May 11	
Revised Cost: \$18,832					
Awarded Amount: \$18,832					
EFC SAR Summary	Total Estim Cost: \$335,300	Cos	t: An	Awarded nount: 45,896	

El Centro College	Awarded \$					
Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.		
1) Replace & Seal All Exterior Windows,	18,774	275,000	7,746	0		
Paramount (D208) Estimated Cost: \$277,169		Projected C	Start Date: De Completion Date:			
Revised Cost: \$341,294						
Awarded Amount: \$301,520						
2) Replace Roof, Bldg A and Penthouse (D205)	24,343	0	10,043	4,652		
Estimated Cost: \$359,385		Projected Co	Start Date: December Date:			
Revised Cost: \$						
Awarded Amount: \$39,038						
3) Replace AHU Drives, Shaft, Bearings,	13,107	53,352	5,408	0		
Controls, 9 Each @ BJP (D207)		Projected	Start Date: Det d Completion Date			
Estimated Cost: \$193,515						
Revised Cost: \$						
Awarded Amount: \$71,867						

El Centro College		ded \$			
Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.	
4) Replace Surge Suppressors at Distribution	3,745	54,718	1,54	5 0	
Panels @ BJP (D207)	Start Date: December 09 Projected Completion Date: June 11				
Estimated Cost: \$55,290					
Revised Cost: \$60,008					
Awarded Amount: \$60,008					
ECC Maintenance Summary	Total Estim Cost: \$885,359	Co	st:	al Awarded Amount: \$472,433	

El Centro College	Awarded \$					
SAR	Architect/ Engineer	Cons	truction	Constru Mana		Misc.
1) Elevator Lobby Remodel (ECC226)	20,223		0		0	0
Estimated Cost: \$295,000		F	Projected C			August 11
Revised Cost: \$						
Awarded Amount: \$20,223						
2) Welding Exhaust System (BJP60)	11,380		175,400		0	238
Estimated Cost: \$300,000	Start Date: August 10 Projected Completion Date: September 11					
Revised Cost: \$						
Awarded Amount: \$187,018						
3) Central Plant Upgrades (ECC227)	39,204		0		0	0
Estimated Cost: \$39,204		Pro	ojected Co			te: May 11 February 12
Revised Cost: \$						
Awarded Amount: \$39,204						
ECC SAR Summary	Cost: Cost: Amou			Awarded nount: 46,445		

<b>Mountain View</b>	Awarded \$					
College Maintenance	Architect/ Engineer	Cons	struction	Constru Mana		Misc.
1) Replace 1000T Centrifugal Chiller, CH-2	56,175		564,477		23,175	262
( <b>D206</b> ) Estimated Cost: \$829,350	Start Date: December Projected Completion Date: June					
Revised Cost: \$						
Awarded Amount: \$644,089						
2) Replace Motors and VFDs on	7,490		0		3,090	35
AHUs A-1, A-2, A-3 & A-4 (D206)						ecember 09
Estimated Cost: \$110,580			Projecte	d Comple	tion Da	te: May 11
Revised Cost: \$						
Awarded Amount: \$10,615						
3) Replace Hall Carpet, All Levels,	44,192		561,390		18,231	230
Main Campus, 158,000 SF (D208)						ecember 09
Estimated Cost: \$652,422		Proj	jected Com	ipletion D	ate: Se	ptember 11
Revised Cost: \$742,161						
Awarded Amount: \$624,043						
MVC Maintenance Summary	Total Estim Cost: \$1,592,35		Total R Cos \$0	st:	Ar	Awarded nount: 278,747

North Lake		Award	led \$		
College Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.	
1) Repair Tunnel Soils @ Bldg F & A300 (D203)	52,609	0	7,880	9,576	
Estimated Cost: \$702,386		Projected Con	Start Date: De appletion Date: De		
Revised Cost: \$					
Awarded Amount: \$70,065					
2) Replace Roofs, Bldgs. H & K Waterproofing	22,283	0	9,192	110	
( <b>D209</b> ) Estimated Cost: \$333,438	Start Date: December 09 Projected Completion Date: December 11				
Revised Cost: \$					
Awarded Amount: \$31,585					
3) Repair/Replace Concrete Stairs,	21,383	0	3,286	110	
Bldg. A, Waterproofing (D209)		Projected Con	Start Date: De npletion Date: De		
Estimated Cost: \$119,169					
Revised Cost: \$					
Awarded Amount: \$24,779					

North Lake	Awarded \$				
College Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.	
4) Repair Roofs, Exterior Stucco, Water Infiltration,	24,342	0	10,043	110	
Bldg. R (D209) Estimated Cost: \$364,260		Projected Con	Start Date: Description Date: Description		
Revised Cost: \$					
Awarded Amount: \$34,495					
5) Repair High Priority Water Infiltration Points,	14,719	0	3,286	110	
Campus Wide (D209)	Start Date: December 09 Projected Completion Date: December 11				
Estimated Cost: \$119,169					
Revised Cost: \$					
Awarded Amount: \$18,115					
6) Replace Piping Insulation in Section of Tunnel	13,482	0	5,562	0	
( <b>D206</b> ) Estimated Cost: \$199,044		Projected C	Start Date: De Completion Date:		
Revised Cost: \$					
Awarded Amount: \$19,044					

North Lake	Awarded \$					
College Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.		
7) Replace Buried Utility Pipe in Section of Tunnel	6,741	0	2,78			
(D206)	Start Date: December					
Estimated Cost: \$99,522	Projected Completion Date: September 11					
Revised Cost: \$						
Awarded Amount: \$9,522						
8) Repair/ Re-Upholster Performance Hall	14,726	108,899	6,07			
Seating (D208)	Start Date: December (					
Estimated Cost: \$217,422	Projected Completion Date: July 11					
Revised Cost: \$						
Awarded Amount: \$129,700						
NLC Maintenance Summary	Total Estim Cost: \$2,154,41	Co	st:	al Awarded Amount: \$337,305		

North Lake	Awarded \$					
College SAR	Architect/ Engineer	Construction	Construction Manager	Misc.		
1) Student Life Center (NLC278)	273,372	1,470,780	56,460	660		
Estimated Cost: \$3,800,000	Start Date: March 08 Projected Completion Date: June 11					
Revised Cost: \$						
Awarded Amount: \$1,801,272						
2) Bldg A Elevator (NLC328)	83,550	696,535	21,630	0		
Estimated Cost: \$1,146,428	Start Date: April 09 Projected Completion Date: August 11					
Revised Cost: \$	Projected Completion Date: August 11					
Awarded Amount: \$801,715						
3) Performance Hall Upgrades/Life Safety Analysis	6,923	0	0	19,367		
(NLC339)	Start Date: May 10					
Estimated Cost: \$6,923	Projected Completion Date: September 11					
Revised Cost: \$26,290						
Awarded Amount: \$26,290						

North Lake	Awarded \$				
College SAR	Architect/ Engineer	Construction	Construction Manager	Misc.	
4) North Campus Improvements	7,981	0	0	0	
(NLC343) Estimated Cost: \$24,400	Start Date: November 10 Projected Completion Date: TBD				
Revised Cost: \$					
Awarded Amount: \$7,981					
5) Structural Analysis all Parking Lot Lights	20,725	0	0	0	
(NLC340) Estimated Cost: \$20,725		Projec	Start Dat cted Completion I	te: May 10 Date: Hold	
Revised Cost: \$20,725					
Awarded Amount: \$20,725					
6) New and Replace Sidewalks (NLC341)	164,295	0	0	0	
Estimated Cost: \$164,295			art Date: Septemb cted Completion l	•	
Revised Cost: \$164,295					
Awarded Amount: \$164,295					
NLC SAR Summary	Total Estim Cost: \$5,162,77	Cos	st: Ar	Awarded nount: 822,278	

Richland		Award	led \$				
College Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.			
1) Replace Underground West Side HVAC	47,896	249,420	19,776	131			
Piping (D211)		Start Date: December					
Estimated Cost: \$707,712		Projected Completion Date: July					
Revised Cost: \$							
Awarded Amount: \$317,223							
2) Replace 900 Ton Chiller No. 2 (D211)	37,418	547,787	15,450	102			
Estimated Cost: \$552,900		Projected	Start Date: De d Completion Dat				
Revised Cost: \$627,900							
Awarded Amount: \$600,757							
3) Replace Original Entrance Doors, Phase II	27,413	335,480	11,308	259			
(D208)			Start Date: De				
Estimated Cost: \$404,722	Projected Completion Date: July						
Revised Cost: \$							
Awarded Amount: \$374,460							

Richland	Awarded \$					
College Maintenance	Architect/ Engineer	('onstruction			Construction Manager M	
4) Refurbish Existing Cooling Towers, 750 Ton, 3	21,329		296,850		8,807	58
Each (D211)	Start Date: Decemb					
Estimated Cost: \$315,153	Projected Completion Date: May				e: May 11	
Revised Cost: \$357,904						
Awarded Amount: \$327,044						
5) Replace Damper and Actuators, AHU 1 & AHU-2	524		0 216		0	
@ LCET (D207)			Duoisata			ecember 09
Estimated Cost: \$7,740			Projected	u Comple	tion Dat	e: May 11
Revised Cost: \$						
Awarded Amount: \$740						
RLC Maintenance Summary	Cost: Cost: An			Awarded nount: 620,224		

Richland		Award	ded \$			
College SAR	Architect/ Engineer	Construction	Construction Manager	Misc.		
1) 84 Store Front Doors (RLC290)	45,065	189,500	0	489		
Estimated Cost: \$231,911	Start Date: February 08 Projected Completion Date: TBD					
Revised Cost: \$		_ = = 0,0	r			
Awarded Amount: \$235,054						
2) Sink Hole at South End of Lake (RLC296)	207,671	0	0	0		
Estimated Cost: \$2,004,286	Start Date: October 08 Projected Completion Date: September 11					
Revised Cost: \$						
Awarded Amount: \$207,671						
3) Magnetic Locks on Interior (RLC303)	18,725	0	0	0		
Estimated Cost: \$250,000		Projec	Start Date: No cted Completion l			
Revised Cost: \$						
Awarded Amount: \$18,725						

Richland	Awarded \$					
College SAR	Architect/ Engineer	('onstruction				Misc.
4) Repair Parking Lot A (Asphalt) (RLC308)	19,227		0		0	0
Estimated Cost: \$256,700	Start Date: December 09 Projected Completion Date: Hold					
Revised Cost: \$						
Awarded Amount: \$19,227						
5) Relocate HVAC Piping Under Lake (RLC314)	10,000		0		0	0
Estimated Cost: \$10,000		Pro	ojected Con			ptember 10 ptember 12
Revised Cost: \$						
Awarded Amount: \$10,000						
RLC SAR Summary	Total Estimated Cost: \$2,752,897		Total Revised Cost: \$0		An	Awarded nount: 90,677

District Service	Awarded \$				
Center Maintenance	Architect/ Engineer	Construction	Construction Manager	Misc.	
1) Refurbish Cooling Tower (D207)	2,996	0	1,236	0	
Estimated Cost: \$44,232	Start Date: December 09 Projected Completion Date: TBD				
Revised Cost: \$					
Awarded Amount: \$4,232					
2) District Wide ADA Assessment (D 212)	141,900	0	0	0	
Estimated Cost: \$144,765	Start Date: August 10 Projected Completion Date: TBD				
Revised Cost: \$					
Awarded Amount: \$141,900					
3) Feasibility Study Administrative	58,208	187,636	0	0	
Cabling Infrastructure District Wide (D192)	Start Date: October 07 Projected Completion Date: Hold				
Estimated Cost: \$5,062,857					
Revised Cost: \$					
Awarded Amount: \$245,844					
DSC Maintenance Summary	Total Estim Cost: \$5,251,85	Cos	st: Ar	Awarded nount: 91,976	

District Office	Awarded \$					
Maintenance	Architect/ Engineer	Construction			iction iger	Misc.
1) Dock Lift (D205)	7,437		0		309	0
Estimated Cost: \$11,058	Start Date: December 09 Projected Completion Date: Hold					
Revised Cost: \$						
Awarded Amount: \$7,746						
DO Maintenance Summary	Total Estim Cost: \$11,058		Total R Cos \$0	st:	An	Awarded nount: 7,746

### Notice of Grant Awards

Grant Awards Reported in July 2011

Source: Gateway to College National Network – Innovation Collaborative Program

Beneficiary: Mountain View College

*Amount:* \$25,000

*Term:* April 18, 2011 – December 31, 2012

Purpose: To provide travel, planning, and project-related costs of the Innovation

Collaborative pilot.

Source: Texas Workforce Commission – Skills Development Fund Program in

partnership with Healthcare Associates of Irving, LLP

Beneficiary: North Lake College

*Amount:* \$163,482

*Term:* June 1, 2011 – May 31, 2012

*Purpose:* To provide workforce training to 135 workers in the healthcare industry.

Source: Texas Workforce Commission – Skills Development Fund Program in

partnership with Solar Turbines

Beneficiary: Cedar Valley College

*Amount:* \$367,543

*Term:* May 2, 2011 – May 31, 2012

*Purpose:* To provide workforce training to 461 workers.

Source: U. S. Department of Education – Job Location and Development Program

Beneficiary: Dallas County Community College District

*Amount:* \$49,000

College/Location	Amount
Brookhaven	\$7,000
Cedar Valley	\$7,000
Eastfield	\$7,000
El Centro	\$7,000
Mountain View	\$7,000
North Lake	\$7,000
Richland	\$7,000
Total	\$49,000

*Term:* July 1, 2011 – June 30, 2012

To develop and maintain student life programs, including career Purpose:

opportunities and counseling.

Source: Texas Workforce Commission – Summer Merit Program

Beneficiary: Richland College

Amount: \$66,255

Term: May 2, 2011 – October 31, 2011

Purpose: This program will allow 100 students between ages 14 and 21 to attend

summer youth camps that focus on science, technology, engineering and

math (STEM).

Source: The University of Texas at San Antonio – Texas Prefreshman Engineering

Program (TexPREP)

Beneficiary: Dallas County Community College District

Amount: \$97,000

College/Location	Amount
Brookhaven	\$18,000
Cedar Valley	\$7,000
Eastfield	\$19,000
El Centro	\$14,000
Mountain View	\$25,000
Richland	\$14,000
Total	\$97,000

Term: June 1, 2011 – August 31, 2011

Purpose: To identify high achieving middle and high school students with the interest

> and potential for careers in engineering, science, technology, and other mathematics-related areas and to reinforce them in the pursuit of these

fields.

Source: The Texas Higher Education Coordinating Board - Nursing Innovation

**Program** 

El Centro College Beneficiary:

Amount: \$90,000

Term: June 1, 2011 – May 31, 2013

Purpose: The purpose of the grant is to provide funding to eligible institutions of

> higher education that propose to address the shortage of registered nurses by developing or expanding new activities and projects that will promote

innovation in the education of initial RN licensure nursing students and of faculty who would teach in initial RN licensure programs.

Source: U. S. Small Business Administration - North Texas Small Business

**Development Centers** 

Beneficiary: Bill J. Priest campus of El Centro College

Amount:

Increase	New Award Total
\$38,118	\$2,636,105

*Term:* October 1, 2010 – September 30, 2011

Purpose: The North Texas Small Business Development Center (NTSBDC) is a

comprehensive small business assistance program. The NTSBDC assists clients with international trade, government contracting, trademarks, copyrights and patents, risk management, and manufacturing assistance.

Grant Awards Reported in Fisca	1 Year 2010-2011
September 2010	\$7,323,417
October 2010	\$2,714,178
November 2010	\$4,456,459
December 2010	\$242,748
January 2011	\$700,963
February 2011	\$147,680
March 2011	\$100,740
April 2011	\$1,243,535
May 2011	\$245,157
June 2011	\$1,027,722
July 2011	\$896,398
August 2011 <sup>1</sup>	
<b>Total To Date</b>	<b>\$19,098,997</b>

Grant Awards Reported in Fiscal Years 2003-04 through 2009-10							
Type	2003-04	2004-05	2005-06	<u>2006-07</u>	2007-08	2008-09	2009-10
Competitive	\$18,750,094	\$22,137,173	\$17,679,698	\$17,168,910	\$21,334,592	\$24,212,850	\$25,600,315
Pell Grants <sup>1</sup>	29,899,662	31,449,815	31,467,783	29,413,886	30,189,339	\$24,986,762	\$68,755,845
Total	\$48,649,756	\$53,586,988	\$49,147,481	\$46,582,796	\$51,523,931	\$49,199,612	\$94,356,160

Most of the grants in the *Notice of Grant Awards* report are from government agencies. Very occasionally, a private donor may direct a gift to DCCCD rather than to DCCCD Foundation, Inc., in which case the gift from the private donor is included in *Notice of Grant Awards*.

Funding agencies define fiscal years for each grant, which often do not align with DCCCD's fiscal year. DCCCD administers grants in accordance with requirements of the funding agency and its own policies and procedures.

1

### Presentation of Contracts for Educational Services

The chancellor presents the report of contracts for educational services entered into by the colleges in the past month.

## **Policy Reminders**

Board policies pertinent to evaluating an educational contracts report include:

The Board must be sensitive to the hopes and ambitions of the community and be able to adapt readily to community needs. BAA (LOCAL), BOARD LEGAL STATUS – POWERS, DUTIES, RESPONSIBILITIES

In addition to goals enumerated in the Coordinating Board's plan for higher education, Closing the Gaps by 2015, the Board establishes these goals for the College District: ...

9. The College District will collaborate with private, public, and community partners to identify and respond to recruitment, training, and educational needs. BAA (LOCAL), BOARD LEGAL STATUS – POWERS, DUTIES, RESPONSIBILITIES, ESTABLISH GOALS

The Chancellor (or designee) is authorized to enter into contracts to provide educational services, provided the contract is less than \$250,000. In this policy, "educational services" means providing classroom instruction, testing, development of curriculum, counseling, and similar activities to business, industry, and other institutions. CF (LOCAL), DELEGATION OF CONTRACTUAL AUTHORITY

The provost of the Bill J. Priest Institute for Economic Development of College President is authorized to execute contracts for educational services, as defined in CF (LOCAL), provided the contract is less than \$250,000. Educational services to not include providing a service or classroom instruction that is open to the public, but rather providing the services to business, industry and other institutions. An administrator designated by the provost or College President may execute a contract for educational services if the contract is less than \$10,000. The provost and College Presidents shall report monthly through the Chancellor to the Board regarding contracts for educational services. CF (REGULATION), DELEGATION OF AUTHORITY

Note: (LEGAL) denotes the subject is regular by federal or state authority. (LOCAL) denotes a policy that DCCCD's Board of Trustees has adopted and may amend or eliminate at its discretion.

### **BROOKHAVEN COLLEGE - \$17,067**

Ford Automotive GM Automotive

HilexPoly ESL Assessment Testing Wallace International Advanced AEC/GIS

### **CEDAR VALLEY COLLEGE - \$19,818**

Best South Cities Education Program Interpersonal Skills
Federal Correctional Institute Principles of Marketing

Federal Correctional Institute Advertising and Sales Promotion

Federal Correctional Institute Principles of Selling

Federal Correctional Institute Principles of Management Federal Correctional Institute Organizational Behavior

Methodist Health System Word 1
Methodist Health System Excel 2

Ontility Advanced Solar Electric Design

Urban League of Greater Dallas Dental Assistant

### **EASTFIELD COLLEGE - \$0**

### EL CENTRO COLLEGE – \$13,376

UT Southwestern Medical Center EMT Clinical UT Southwestern Medical Center EMT Clinical

### **MOUNTAIN VIEW COLLEGE - \$5,000**

Brightstar Healthcare of Texas Healthcare

#### NORTH LAKE COLLEGE - \$20,693

Construction Education Foundation Career Training

Conexis Preparation of Customer Software

Zale Corporation ZAP Leadership

## RICHLAND COLLEGE - \$17,344

Chambrel at Club Hill Emeritus
Churchill Estates Emeritus
The Forum Emeritus
Meadowstone Emeritus
Monticello West Emeritus

Presbyterian Village North	Emeritus (A)
Presbyterian Village North	Emeritus (B)
AT&T Services	DC Circuits
City of Plano	Principles of Leadership
Dallas County	Customer Care 1
National Bankruptcy Services	Essential Interviewing Skills
Presbyterian Village North	Workplace Communications/Testing
STRATMARK	MS Excel 2007
Texas Health Resources	Workplace Communications for
	Healthcare, Level IB
Texas Health Resources	Workplace Communications for
	Healthcare, Level IIB
Texas Health Resources	Workplace Communications for
	Healthcare, Level IIIB

Contracts for Educational Services Reported in 2010-11										
	<b>BHC</b>	CVC	<u>EFC</u>	<b>ECC</b>	MVC	<u>NLC</u>	<u>RLC</u>	<u>Total</u>		
September 2010	\$ 23,958	\$ 6,100	\$ 1,400	\$ 21,025	\$ 3,840	\$ 9,951	\$ 15,585	\$ 81,859		
October 2010	\$ 17,722	\$ 24,731	\$ 5,825	\$ 112,445	\$ 5,280	\$ 61,816	\$ 20,201	\$ 248,020		
November 2010	\$ 27,165	\$ 15,319	\$ 200	\$ 36,073	\$ 9,450	\$ 73,025	\$ 15,663	\$ 176,895		
December 2010	\$ 15,777	\$ 2,306	\$ 1,020	\$ 572	\$ 55,020	\$ 5,438	\$ 17,395	\$ 97,528		
January 2011	\$ 13,137	\$ 18,669	\$ 1,200	\$ 6,000	\$ 12,000	\$ 24,430	\$ 2,320	\$ 77,756		
February 2011	\$ 25,781	\$ 42,717	\$ 2,330	\$ 3,810	\$ 50,000	\$ 15,438	\$ 7,908	\$ 147,984		
March 2011	\$ 16,509	\$ 23,612	\$ 2,410	\$ 15,200	0	\$ 59,845	\$ 2,250	\$ 119,826		
April 2011	\$ 26,114	\$ 4,214	\$ 4,020	\$ 1,485	\$ 24,240	\$ 70,411	\$ 10,212	\$ 140,696		
May 2011	\$ 20,901	\$ 3,780	\$ 4,760	\$ 1,200	\$ 15,000	\$ 32,607	\$ 15,792	\$ 94,040		
June 2011	\$ 17,067	\$ 19,818	\$ 0	\$ 13,376	\$ 5,000	\$ 20,693	\$ 17,344	\$ 93,298		
July 2011										
August 2011										
Total To Date	<u>\$204,131</u>	<u>\$161,266</u>	<u>\$23,165</u>	<u>\$211,186</u>	\$179,830	<u>\$373,654</u>	<u>\$124,670</u>	<u>\$1,277,902</u>		

Contracts for Educational Services Reported in Fiscal Years 2003-04 through 2009-10											
Campus	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10				
BHC	\$ 369,414	\$ 310,983	\$ 272,691	\$ 344,651	\$ 263,919	\$ 259,372	\$ 295,712				
CVC	198,999	563,088	501,655	886,499	804,523	829,174	\$ 288,150				
EFC	156,515	72,145	125,727	122,943	95,796	63,986	\$ 26,951				
ECC	555,163	117,300	646,509	312,686	500,707	560,228	\$ 509,510				
MVC	250,008	202,878	202,246	137,995	164,883	119,534	\$ 68,387				
NLC	791,704	624,729	428,096	424,961	431,473	270,759	\$ 373,172				
RLC	291,799	343,528	238,414	196,645	173,689	139,100	\$ 141,494				
BPI	195,066	326,457	$115,575^1$	0	0	0	0				
Total	<u>\$2,808,668</u>	<u>\$2,561,108</u>	<u>\$2,530,913</u>	<u>\$2,426,380</u>	<u>\$2,434,990</u>	<u>\$2,242,153</u>	<u>\$1,703,376</u>				

<sup>1</sup>The Bill J. Priest Institute for Economic Development ceased contract training in October 2005. The Institute subsequently became El Centro College-Bill Priest Campus.

# Report of Compliance with Board Policy Concerning Employee Ethnicity

Trustee Diana Flores asked staff to develop reports of full-time employees by ethnicity and salary and part-time employees by ethnicity and hourly rate, District-wide and by college, as a further means of monitoring DCCCD's commitment to racial and ethnic diversity in its workforce. Data in the report are drawn from payroll files, making this report a better indicator of compliance with policy than monthly recommendations for employment, reclassifications, resignations, retirements, and non-renewals.

### % Full-time Employees as of November 1

AFRICAN-AMERICAN									
Administrato	rs								
	2004	2005	2006	2007	2008	2009	<u>2010</u>		
	20%	22%	23%	25%	23%	24%	23%		
Faculty									
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>		
	12%	14%	14%	15%	15%	15%	15%		
Professional	Suppor	t Staff							
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>		
	26%	26%	27%	28%	30%	29%	30%		
<b>HISPANIC</b>									
HISPANIC Administrato	rs								
	rs 2004	2005	2006	2007	2008	2009	2010		
		2005 10%	2006 11%	2007 10%	2008 11%	2009 11%	2010 11%		
	2004								
Administrato	2004								
Administrato	2004 11%	10%	11%	10%	11%	11%	11%		
Administrato	2004 11% 2004 12%	10% 2005 13%	11% 2006	10% 2007	11% 2008	11% 2009	11% 2010		
Administrato	2004 11% 2004 12%	10% 2005 13%	11% 2006	10% 2007	11% 2008	11% 2009	11% 2010		

**WHITE** 

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7 Idillillistrat	013								
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	2010		
	65%	64%	61%	60%	59%	58%	60%		
Faculty									
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	2008	2009	<u>2010</u>		
	70%	67%	66%	65%	65%	65%	64%		
Professional Support Staff									
	<u>2004</u>	<u>2005</u>	<u>2006</u>	2007	2008	2009	<u>2010</u>		
	55%	53%	51%	50%	48%	47%	47%		

# % Part-time Employees as of Last Day of Month

### AFRICAN-AMERICAN

Not Adjunct 53% 51% 49% 43% 43% 45%	AI KICAN-AW	LKICA	<u> </u>				
Not Adjunct         27%         29%         28%         34%         34%         32%           Adjunct         16%         16%         16%         16%         17%         18%           HISPANIC           2008         2009         2010           Feb         Oct         Feb         Oct           Not Adjunct         6%         8%         8%         8%         9%           WHITE           2008         2009         2010           Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         53%         51%         49%         43%         43%         45%		<u>20</u>	<u>08</u>	<u>20</u>	<u>09</u>	<u>20</u>	<u>10</u>
Adjunct 16% 16% 16% 16% 17% 18%  HISPANIC  2008 2009 2010  Feb Oct Feb Oct Feb Oct Not Adjunct 20% 21% 23% 23% 23% 23% Adjunct 6% 8% 8% 8% 8% 9%  WHITE  2008 2009 2010  Feb Oct Feb Oct Feb Oct Not Adjunct 53% 51% 49% 43% 43% 45%		<u>Feb</u>	<u>Oct</u>	<u>Feb</u>	<u>Oct</u>	<u>Feb</u>	<u>Oct</u>
HISPANIC   2008   2009   2010   Feb   Oct   Feb   Oct   Feb   Oct   Oc	Not Adjunct	27%	29%	28%	34%	34%	32%
2008         2009         2010           Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         20%         21%         23%         23%         23%         23%           Adjunct         6%         8%         8%         8%         8%         9%           WHITE         2008         2009         2010           Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         53%         51%         49%         43%         43%         45%	Adjunct	16%	16%	16%	16%	17%	18%
Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         20%         21%         23%         23%         23%         23%           Adjunct         6%         8%         8%         8%         8%         9%           WHITE         2008         2009         2010           Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         53%         51%         49%         43%         43%         45%	<u>HISPANIC</u>						
Not Adjunct         20%         21%         23%         23%         23%         23%           Adjunct         6%         8%         8%         8%         8%         9%           WHITE         2008         2009         2010           Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         53%         51%         49%         43%         43%         45%		<u>20</u>	<u>800</u>	<u>2009</u>		<u>2009</u> <u>20</u>	
Adjunct 6% 8% 8% 8% 8% 9%  WHITE  2008 2009 2010  Feb Oct Feb Oct Feb Oct Not Adjunct 53% 51% 49% 43% 43% 45%		<u>Feb</u>	<u>Oct</u>	<u>Feb</u>	<u>Oct</u>	<u>Feb</u>	<u>Oct</u>
WHITE         2008         2009         2010           Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         53%         51%         49%         43%         43%         45%	Not Adjunct	20%	21%	23%	23%	23%	23%
2008         2009         2010           Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         53%         51%         49%         43%         43%         45%	Adjunct	6%	8%	8%	8%	8%	9%
Feb         Oct         Feb         Oct         Feb         Oct           Not Adjunct         53%         51%         49%         43%         43%         45%	WHITE						
Not Adjunct 53% 51% 49% 43% 43% 45%		<u>20</u>	<u>800</u>		2009		<u>2010</u>
·		<u>Feb</u>	<u>Oct</u>	<u>Feb</u>	<u>Oc</u>	et <u>F</u>	eb Oc
Adjunct 78% 76% 75% 76% 76% 73°	Not Adjunct	53%	51%	49%	6 43	3% 4	3% 45%
	Adjunct	78%	76%	75%	6 7 <i>6</i>	5% 7	6% 73%

### Notes:

- 1) Categories of ethnicity are those addressed in THECB's plan for higher education, *Closing the Gaps*
- 2) Sources of data: Integrated Postsecondary Education Data System (IPEDS)

for full-time employees, DCCCD Human Resources for part-time employees,

- 3) Limitation: % part-time employees is calculated only against African-American, Hispanic and White employees (not comparable to % in general population).
- 4) The full report (27 pages) is available in the office of board relations.

### **Policy Reminders**

The specific responsibilities of the Board are as follows:

4. The Board is committed to having the demographic profile of the College District's employees and students mirror that of persons 18 years of age and older in Dallas County. The Board recognizes there are challenges to attaining this profile in categories of employment that require graduate degrees. The profile of those categories shall mirror market availability of advanced degree holders based on the most recently updated demographic data for advanced degree holders nationally and in the state. The state demographer's office and U.S. Census Bureau (interim reports) shall be considered reliable sources for estimating availability. BAA (LOCAL), BOARD LEGAL STATUS – POWERS, DUTIES, RESPONSIBILITIES, SPECIFIC RESPONSIBILITIES

A College District shall not fail or refuse to hire or discharge any individual, or otherwise discriminate against any individual with respect to compensation, terms, conditions, or privileges of employment on the basis of any of the following protected characteristics:

- 1. Race, color, or national origin;
- 2. *Sex*:
- 3. Religion;
- 4. Age (applies to individuals who are 40 years of age or older);
- 5. Disability; or
- 6. Genetic information.

DAA (LEGAL), NONDISCRIMINATION IN GENERAL, 42 U.S.C. 1981; 42 U.S.C. 2000e et seq. (Title VII); 20 U.S.C. 1681 et seq. (Title IX); 42 U.S.C. 12111 et seq. (Americans with Disabilities Act), 29 U.S.C. 621 ET SEQ. (Age Discrimination in Employment Act); 29 U.S.C. 793, 794 (Rehabilitation Act); U.S. Const. Amend. I; Human Resources Code 121.003(f); Labor Code Chapter 21 (Texas Commission on Human Rights act); Labor Code Chapter 21, Subchapter H (genetic information)

### Voluntary Retirement Incentive Participants as of June 30, 2011

The following DCCCD employees have declared their intent to participate in the Voluntary Retirement Incentive program and have completed the initial paperwork towards fulfillment of the guidelines. These employees have the option to rescind their decision to participate in this program within 21 days of the submission of their signed retirement agreement.

Employee	Position Title/Type	Anticipated Retirement Date	Years of Service
Brookhaven		Retirement Bate	Scrvice
Karen Belgard	Administrative Assistant to the Instructional Dean	31-Jan-12	13
Naomi Horton	Associate Registrar	31-Jan-12	28
Charles Perry	HVAC Technician	31-Jan-12	27

Background: This report is provided as an information item to Board members regarding the status of the Voluntary Retirement Incentive Program. Updates to this information will be submitted on a monthly basis through the duration of the program (January 31, 2012). Participation agreements that are rescinded by employees within the 21-day timeframe will be submitted to the Board for approval on a separate agenda.

### Presentation of 3rd Quarter Financial Statements

The 3rd Quarter financial statements are presented as provided by Board Policy CDA (Local) which states: *Periodic financial reports shall be submitted to the Board outlining the progress of the budget to that date and reporting on the status of all District funds and District accounts.* 

The 3rd Quarter financial statements are typical for this phase of the annual financial cycle.

# DALLAS COUNTY COMMUNITY COLLEGE DISTRICT



# **Financial Statements**

As of May 31, 2011

# Dallas County Community College District 3rd Quarter Financial Report Executive Summary

There have been no significant changes or transactions affecting the financial position of the District for the period September 1, 2010 through May 31, 2011. A brief analysis of each of the primary statements follows.

### **Balance Sheet**

The schedule *Combined Balance Sheet* presents the unaudited Combined Balance Sheet by fund group as of May 31, 2011. The assets of the District continue to consist primarily of cash, investments, and plant assets (approximately 97.3% of total assets). Cash, cash equivalents, and investments decreased approximately \$30.7 million (10.2%) from May 31, 2010. This decrease is primarily due to the payment of construction expenditures related to the voter-approved capital improvement projects. Receivables increased approximately \$1.2 million (7.6%) from May 31, 2010. This increase is primarily due to an increase in student tuition receivables. Inventories and other assets decreased approximately \$0.5 million (4.9%) from May 31, 2010. This decrease is primarily due to a decrease in prepaid expenditures. Property, plant and equipment increased approximately \$53.8 million (8.2%) from May 31, 2010. This increase is primarily related to the capitalization of assets for major repairs and rehabilitation projects, construction projects and other capital equipment expenditures, net of asset disposals and depreciation. Total combined assets have increased from May 2010 by about \$23.7 million (2.4%). The District's Combined Assets, Liabilities and Fund Balances are depicted graphically in Figures 1-2.

District assets are funded approximately 52.0% by fund balances, and 48.0% by liabilities. Isolating the effects of interfund payables, total liabilities of the District have decreased about \$22.2 million (4.4%) when compared to May 2010. This decrease is mainly attributable to a reduction in bonds payable due to making semi-annual principal payments.

#### **Schedule of Fund Balances**

The Schedule of Fund Balances presents the total fund balances of the District by fund and by type (i.e. Restricted, Designated, etc.). The largest components of fund balance are the investment in plant assets (\$289.6 million, 55.4%) and current operating funds (\$171.7 million, 32.8%). Total current fund balances increased by approximately \$37.6 million (24.0%) for the year to date. The

change in fund balance is cyclical in nature over the course of the fiscal year. components of the fund balances are depicted graphically in Figure 3.	The

### Statement of Current Funds Revenues, Expenditures, and Other Changes

The results of operations for the current funds are summarized in the *Combined Current Funds Revenues*, *Expenditures and Transfers* table. This table presents a comparison for the third quarter ended May 31, 2011, 2010 and 2009.

Current revenues have increased from the same period in the prior year. Unrestricted state appropriations to date decreased approximately \$4.7 million (6.8%) from May 2010 as a result of the 5% reduction and additional 2.5% reduction in payments from the State. Total tuition and charges have increased approximately \$4.5 million (5.1%) from May 2010 primarily due to an enrollment increase and a tuition increase that became effective in Spring 2011. Ad valorem tax revenue in the current funds decreased approximately \$5.9 million (4.7%) from May 2010 primarily due to a decrease in the tax base for the current year. Investment revenue decreased approximately \$1.9 million (47.0%) from May 2010 as a result of decreased interest rates in the District's investment portfolio. Contracts and grants revenue increased approximately \$10.7 million (14.8%) from May 2010 as a result of increased federal financial aid from the Department of Education. Auxiliary Enterprises revenue remained relatively unchanged from May 2010. The District's Current Unrestricted Revenues are depicted graphically in Figure 4.

Current unrestricted funds expenditures are relatively unchanged from those from the same period in the prior year. Instruction and Academic Support grew proportionately larger than other expenditures due to increased enrollments. Current Unrestricted Expenditures are shown in Figure 5.

Restricted expenditures are approximately \$10.5 million (14.4%) ahead of those from the same period in the prior year primarily due to corresponding increases in expenditures resulting from the increased revenues for federal financial aid described above.

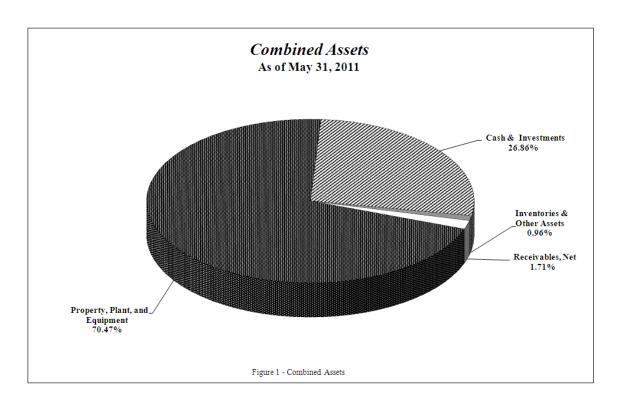
In summary, the net difference between total expenditures and transfers and total revenues results in an increase to fund balance of approximately \$37.6 million for the first nine months of the 2010-11 fiscal year. This change is due primarily to the increase in tuition revenues.

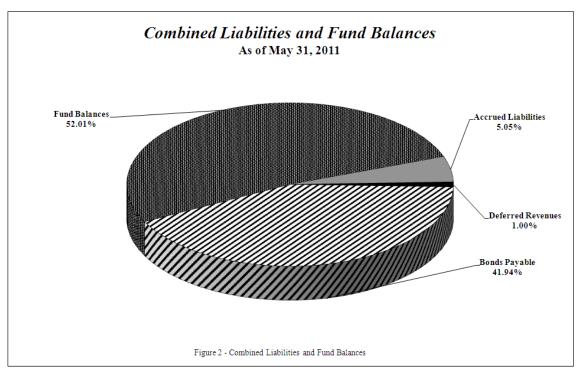
Note: See Glossary for fund groups, functional areas and financial terms at the end of the report.

Dallas County Community College District
Combined Balance Sheet (Unaudited)

May 31, 2011 With Comparative Totals (000's)

			Loan and	Quasi-	Total	Total	Total
	Current	Plant	Agency	Endowment	Current	As Of	May
	Funds	Funds	Funds	Fund	Year	08/31/10	2010
ASSETS:							
Cash and Cash Equivalents	\$11,800	\$32,983	\$2,135	\$162	\$47,080	\$46,799	\$49,039
Receivables, Net	16,307	708	22	150	17,187	48,899	15,966
Inventories and Other Assets	6,009	3,656			9,665	8,577	10,168
Due From Other Funds					-	218	78
Investments	196,596	21,141		5,306	223,043	202,660	251,823
Property, Plant, and Equipment		708,680			708,680	708,573	654,890
TOTAL ASSETS	\$230,712	\$767,168	\$2,157	\$5,618	\$1,005,655	\$1,015,726	\$981,964
LIABILITIES:							
Accounts Payable and							
Accrued Liabilities	\$28,081	\$22,683	\$61		\$50,825	\$70,205	\$50,830
Due to Other Funds					-	218	78
Deposits and Deferred Revenues	8,357		1,651	83	10,091	39,390	\$7,057
Notes Payable					-		
Bonds Payable		421,735			421,735	445,660	447,005
TOTAL LIABILITIES	\$36,438	\$444,418	\$1,712	\$83	\$482,651	\$555,473	\$504,970
FUND BALANCES:							
Current Funds:							
Operating	\$171,678				\$171,678	\$135,621	\$179,442
Auxiliary	21,328				21,328	20,289	21,208
Restricted	-				-	-	-
Richland Collegiate High School	1,268				1,268	724	859
Plant Funds:							
Unexpended		18,292			18,292	26,323	33,241
Retirement of Indebtedness		14,812			14,812	5,834	12,039
Investment in Plant		289,646			289,646	265,613	224,130
Loan Fund			445		445	450	459
Quasi-Endowment Fund				5,535	5,535	5,399	5,616
TOTAL FUND BALANCES	\$194,274	\$322,750	\$445	\$5,535	\$523,004	\$460,253	\$476,994
TOTAL LIABILITIES & FUND BALANCES	\$230,712	\$767,168	\$2,157	\$5,618	\$1,005,655	\$1,015,726	\$981,964





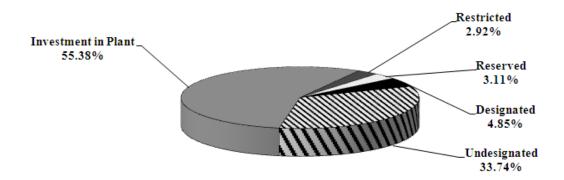
# Dallas County Community College District

Schedule of Fund Balance (Unaudited)
May 31, 2011
With Comparative Totals (000's)

	Unrestricted			Restri	Restricted		Net	Total-	Fiscal	Net Change
				Debt			Investment	Current	Year Ending	Increase/
	Reserved	Designated	Undesignated	Service	Other		in Plant	Month	08/31/10	(Decrease)
FUND BALANCES:										
Current Funds:										
Operating	\$12,782	\$4,484	\$154,412					\$171,678	\$135,621	\$36,057
Auxiliary	535	2	20,791					21,328	20,289	1,039
Restricted								-		-
Richland Collegiate High School	2		1,266					1,268	724	544
Subtotal:	13,319	4,486	176,469					194,274	156,634	37,640
Plant Funds:										
Unexpended	2,941	15,351						18,292	26,323	(8,031)
Retirement of Indebtedness				14,812				14,812	5,834	8,978
Investment in Plant							289,646	289,646	265,613	24,033
Loan Fund					445			445	450	(5)
Quasi-Endowment Fund		5,535						5,535	5,399	136
TOTAL FUND BALANCES	\$16,260	\$25,372	\$176,469	\$14,812	\$445		\$289,646	\$523,004	\$460,253	\$62,751

# Fund Balances by Type - All Funds

### May 31, 2011



# Fund Balances by Fund Group - All Funds

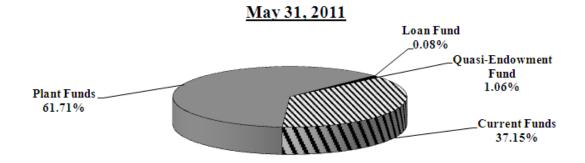
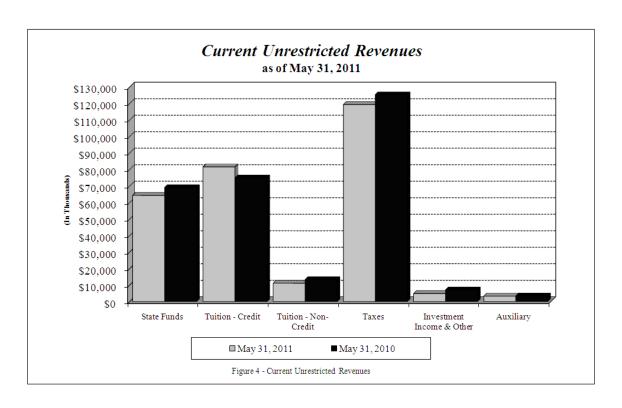


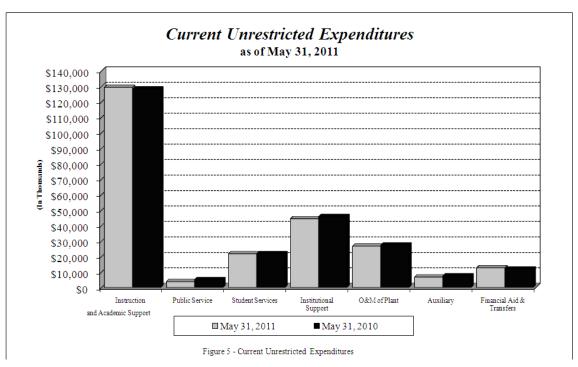
Figure 3 - Fund Balances By Type & Fund Group

# Dallas County Community College District

Combined Current Funds Revenues, Expenditures, and Transfers (Unaudited)
For the Six Months Ending May 31, 2011
With Comparative Totals (000's)

Tuition & Charges - Credit						Total	Total	Total
State Appropriations								May
State Appropriations		Operating 1 4 1	Auxiliary	Restricted	RCHS	Year	2010	2009
Tuition & Charges - Credit Tuition & Charges - Non-Credit Tuition & Charges  Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition & Charges Pon-Credit Tuition Pon-Credit								
Tutition & Charges - Non-Credit   11,190   13,359   88,268   29,794   92,794   119,449   125,304   119,449   125,304   119,449   125,304   119,449   125,304   119,449   125,304   119,449   125,304   125,3				\$21,288	\$1,777		\$91,501	\$84,852
Total Tuition & Charges	Tuition & Charges - Credit	81,604				81,604	74,909	65,447
Ad Valorem Taxes	Tuition & Charges - Non-Credit	11,190				11,190	13,359	12,679
Investment Income	Total Tuition & Charges	92,794				92,794	88,268	78,126
Contracts & Grants         1,039         81,931         82,970         72,245           Other         1,708         1,708         1,851           Auxiliary Enterprises         3,344         3,344         3,409           TOTAL REVENUES         \$281,338         \$3,547         \$103,219         \$1,778         \$389,882         \$386,663           EXPENDITURES:           Instruction and A Cademic Support         \$129,379         \$21,354         \$437         \$151,170         \$149,092           Public Service         3,780         4,920         169         8,869         10,487           Student Services         21,853         4,750         213         26,816         27,766           Institutional Support         44,485         8,234         415         53,134         56,361           Operation and Maintenance of Plant         26,784         26,784         27,417           Financial Aid         6,514         66,393         72,907         59,434           Auxiliary Enterprises         6,799         6,799         7,538           Mandatory Transfers         (6,242)         2,219         (4,023)         (3,506           TOTAL EXPENDITURES &           MANDATORY TRANSFER	Ad Valorem Taxes	119,449				119,449	125,304	124,633
Other Auxiliary Enterprises         1,708         1,851         3,344         3,344         3,409           TOTAL REVENUES         \$281,338         \$3,547         \$103,219         \$1,778         \$389,882         \$386,663           EXPENDITURES:           Instruction and Academic Support         \$129,379         \$21,354         \$437         \$151,170         \$149,092           Public Service         3,780         4,920         169         8,869         10,487           Student Services         21,853         4,750         213         26,816         27,766           Institutional Support         44,485         8,234         415         53,134         56,361           Operation and Maintenance of Plant         26,784         26,784         27,417           Financial Aid         6,514         66,393         72,907         59,434           Auxiliary Enterprises         6,799         6,799         7,538           Mandatory Transfers         (6,242)         2,219         (4,023)         (3,506           TOTAL EXPENDITURES &           MANDATORY TRANSFERS         \$239,037         \$6,799         \$103,432         \$1,234         \$350,502         \$341,601	Investment Income	1,962	203		1	2,166	4,085	4,372
Auxiliary Enterprises 3,344 3,409  TOTAL REVENUES \$281,338 \$3,547 \$103,219 \$1,778 \$389,882 \$386,663  EXPENDITURES:  Instruction and Academic Support \$129,379 \$21,354 \$437 \$151,170 \$149,092  169 8,869 10,487	Contracts & Grants	1,039		81,931		82,970	72,245	46,552
S281,338   S3,547   S103,219   S1,778   S389,882   S386,663	Other	1,708				1,708	1,851	1,470
EXPENDITURES: Instruction and Academic Support Public Service 3,780 4,920 169 8,869 10,487 Student Services 21,853 4,750 213 26,816 27,766 Institutional Support 44,485 8,234 415 53,134 56,361 Operation and Maintenance of Plant Financial Aid 6,514 6,514 66,393 72,907 59,434 Auxiliary Enterprises 6,799 6,799 7,538 Mandatory Transfers (6,242) 2,219 (4,023) TOTAL EXPENDITURES &  MANDATORY TRANSFERS  S239,037 S6,799 \$103,432 \$1,234 \$350,502	Auxiliary Enterprises		3,344			3,344	3,409	3,710
Instruction and Academic Support   \$129,379   \$21,354   \$437   \$151,170   \$149,092   Public Service   3,780   4,920   169   8,869   10,487   \$150,400   \$169   \$10,487   \$150,400   \$169   \$10,487   \$150,400   \$169   \$10,487   \$150,400   \$10,487   \$150,400   \$10,487   \$150,400   \$10,487   \$150,400   \$10,487   \$10,4	TOTAL REVENUES	\$281,338	\$3,547	\$103,219	\$1,778	\$389,882	\$386,663	\$343,715
Instruction and Academic Support   \$129,379   \$21,354   \$437   \$151,170   \$149,092   Public Service   3,780   4,920   169   8,869   10,487   \$150,400   \$169   \$10,487   \$150,400   \$169   \$10,487   \$150,400   \$169   \$10,487   \$150,400   \$10,487   \$150,400   \$10,487   \$150,400   \$10,487   \$150,400   \$10,487   \$10,4								
Instruction and Academic Support   \$129,379   \$21,354   \$437   \$151,170   \$149,092   Public Service   3,780   4,920   169   8,869   10,487   \$150,400   \$100,400	FXPENDITURES:							
Public Service         3,780         4,920         169         8,869         10,487           Student Services         21,853         4,750         213         26,816         27,766           Institutional Support         44,485         8,234         415         53,134         56,361           Operation and Maintenance of Plant         26,784         26,784         27,417           Financial Aid         6,514         66,393         72,907         59,434           Auxiliary Enterprises         6,799         6,799         7,538           Mandatory Transfers         (6,242)         2,219         (4,023)         (3,506           TOTAL EXPENDITURES &         \$239,037         \$6,799         \$103,432         \$1,234         \$350,502         \$341,601		\$129 379		\$21,354	\$437	\$151 170	\$149 092	\$132,103
Student Services         21,853         4,750         213         26,816         27,766           Institutional Support         44,485         8,234         415         53,134         56,361           Operation and Maintenance of Plant         26,784         26,784         27,417           Financial Aid         6,514         66,393         72,907         59,434           Auxiliary Enterprises         6,799         6,799         7,538           Mandatory Transfers         (6,242)         2,219         (4,023)         (3,506           TOTAL EXPENDITURES &         \$239,037         \$6,799         \$103,432         \$1,234         \$350,502         \$341,601	**						10.487	9.602
Institutional Support	Student Services				213			26,679
Operation and Maintenance of Plant         26,784         26,784         27,417           Financial Aid         6,514         66,393         72,907         59,434           Auxiliary Enterprises         6,799         6,799         7,538           Mandatory Transfers         (6,242)         2,219         (4,023)           TOTAL EXPENDITURES &         S239,037         \$6,799         \$103,432         \$1,234         \$350,502           MANDATORY TRANSFERS         \$239,037         \$6,799         \$103,432         \$1,234         \$350,502	Institutional Support				415		1 1	57,137
Auxiliary Enterprises 6,799 6,799 7,538 Mandatory Transfers (6,242) 2,219 (4,023) (3,506)  TOTAL EXPENDITURES & S239,037 S6,799 \$103,432 \$1,234 \$350,502 \$341,601				-,			27,417	22,643
Mandatory Transfers         (6,242)         2,219         (4,023)         (3,506)           TOTAL EXPENDITURES &         S239,037         \$6,799         \$103,432         \$1,234         \$350,502         \$341,601	Financial Aid	6,514		66,393		72,907	59,434	35,337
TOTAL EXPENDITURES & S239,037 \$6,799 \$103,432 \$1,234 \$350,502 \$341,601	Auxiliary Enterprises		6,799			6,799	7,538	7,073
MANDATORY TRANSFERS \$239,037 \$6,799 \$103,432 \$1,234 \$350,502 \$341,601	Mandatory Transfers	(6,242)		2,219		(4,023)	(3,506)	(3,060)
	TOTAL EXPENDITURES &			-				
Other Transfers and Additions, net         (6,244)         4,291         213         (1,740)         (8,661)	MANDATORY TRANSFERS	\$239,037	\$6,799	\$103,432	\$1,234	\$350,502	\$341,601	\$293,634
Other Transfers and Additions, net         (6,244)         4,291         213         (1,740)         (8,661)								
	Other Transfers and Additions, net	(6,244)	4,291	213		(1,740)	(8,661)	(6,818)
NET INCR/(DECR) in FUND BALANCE \$36,057 \$1,039 - \$544 \$37,640 \$36,401	NET INCR/(DECR) in FUND BALANCE	\$36,057	\$1,039	_	\$544	\$37,640	\$36,401	\$43,263





### **GLOSSARY**

# **FUND GROUPS**

<u>Current funds</u>: Funds available for current operating and maintenance purposes as well as those restricted by donors and other outside agencies for specific operating purposes. Current funds are segregated into separately balanced fund groups.

**Unrestricted current funds**: Funds that have no limitation or stipulations placed on them by external agencies or donors. The funds are used for carrying out the primary purpose of the District, i.e., educational, student services, extension, administration and maintenance of facilities.

Fund 08 – Richland Collegiate High School

Fund 11 – general unrestricted funds

Fund 14 – unrestricted fund used to track services charged back to locations

Fund 16 – unrestricted fund used to track non-capital projects funded by the District for the locations

**Auxiliary enterprises**: Funds for activities that serve students, faculty, or staff for charges that are directly related to, although not necessarily equal to, the cost of the service. Examples are food services and bookstores. The state of Texas expects auxiliary enterprises to be self-supporting on a perpetual basis. Fund 12

**Restricted current funds:** Funds available for current purposes but with restrictions from outside agencies or persons. Revenues are reported only to the extent of expenditures for the current year.

Fund 13 – restricted funds

Fund 17 – restricted funds related to program income

**Plant funds:** Plant funds are divided into three separately balanced fund groups.

**Unexpended:** Funds for the construction, rehabilitation, and acquisition of physical properties for institutional purposes.

Fund 45 – general unexpended plant fund

Fund 40 – GO Bond projects

Fund 91 – 2003 Maintenance Tax Note projects

Fund 92 – 2004 Maintenance Tax Note projects

**Retirement of indebtedness:** Funds accumulated to meet debt service charges and the retirement of indebtedness. Fund 46

**Investment in plant:** Funds already expended for plant properties. Physical properties are stated at cost at the date of acquisition or fair market value at the date of donation for gifts. Depreciation on physical plant and equipment is recorded. Fund 47

Loan funds: Funds available for loan to students. Fund 34

**Agency funds:** Funds held by the District as custodial or fiscal agent for students, faculty members, and/or others. Fund 24

**Quasi-endowment and similar funds:** Funds subject to certain Board-designated restrictions. Fund 58

# **FUNCTIONAL AREAS OF EXPENDITURES**

<u>Instruction:</u> Salaries, wages, supplies, travel, office furniture, equipment and other expenses for the operation of general academic and technical/vocational instructional departments.

<u>Public service:</u> All costs of activities designed primarily to serve the general public, including correspondence courses, adult study courses, public lectures, workshops, institutes, and similar activities.

<u>Academic support:</u> Library – Salaries, wages, library materials (including books, journals, audiovisual media, computer-based information, manuscripts and other information sources), binding costs, equipment and other operating costs of the library. Also, Instructional Administration Expense – Salaries, wages, supplies, travel, equipment and other operating expense of the offices of academic deans or directors of major teaching department groupings.

<u>Student services:</u> Salaries, wages and all other costs associated with admissions and registration, student financial services (including financial aid), student recruitment and retention, testing and guidance, career placement services and other student services.

<u>Institutional support:</u> Salaries, wages and all other costs for the governance of the institution, executive direction and control, business and fiscal management, campus security, administrative data processing, central support services, purchasing and other general institutional activities.

<u>Operation and maintenance of plant:</u> Salaries, wages, supplies, travel, equipment, services and other operating expenses for physical plant administration services, building maintenance, custodial services, grounds maintenance, utilities and major repairs and rehabilitation of buildings and facilities.

**Staff benefits:** Premiums and costs toward staff benefit programs for employees. Examples of authorized staff benefits are group insurance premiums, workers' compensation insurance, Medicare, retirement contributions and parking stipends. For reporting purposes, staff benefits are allocated over the functional areas based on salaries.

<u>Scholarships and fellowships:</u> Expenditures for student financial aid including waivers, scholarships, and state and federal financial assistance.

<u>Auxiliary enterprises:</u> Expenditures related to bookstore, food service, intercollegiate athletics, and Center for Educational Telecommunications operations.

## Presentation of 3rd Quarter Investment Transactions

The 3rd Quarter investment transactions are presented as provided by Board Policy CAK (Legal), which states: *Not less than quarterly, the investment officer shall prepare and submit to the Board a written report of investment transactions for all funds covered by the Public Funds Investment Act.* 

The 3rd Quarter investment transaction report is typical for this phase of the annual financial cycle.

# DALLAS COUNTY COMMUNITY COLLEGE DISTRICT



**Investment Portfolio** 

As of May 31, 2011

# Dallas County Community College District 3rd Quarter Report of Investment Transactions Executive Summary

The District's investment portfolio is summarized in the table, *Investment Portfolio Summary Report*. The purchase date, maturity date, yield to maturity, book value, and market value are shown for each of the District's investment securities as of May 31, 2011. The configuration of the portfolio is shown for the quarters ended May 31, 2011 and February 28, 2011, see Figures 1 and 2. The portfolio is invested 65.64% in Agency Securities, 17.69% in Investment Pools, 14.38% in Treasury Securities and 2.29% in Municipal Securities.

No security has a term of more than six years from May 31, 2011. The portfolio's weighted average maturity is 2.64 years. An analysis of the portfolio maturity is shown in Figure 3.

In the third quarter, U.S. Agency and Treasury security market yields remained far below market yields of the prior year. For example, U.S. Treasury yields for investments of one year or less, as of May 31, 2011, (0.018%), are half of what they were a year ago, (0.036%), as of May 31, 2010.

The District portfolio currently has coupons that range in yield from 0.47% to 3.25%. For securities with maturities between three and four years, the District portfolio outperformed the Treasury yield curve as of May 31, 2011, excluding pools, by 1.13%. This was the maximum difference between the DCCCD portfolio yield and the Treasury yield curve. The District portfolio, excluding pools, outperformed the Treasury yield curve in every other category; by 0.72% for securities with maturities between two and three years, by 0.68% for securities with maturities between one and two years, by 0.42% for securities with maturities of one year or less, and by 0.20% for securities with maturities between four and five years. The latter was the minimum difference between the DCCCD portfolio yield and the Treasury yield curve. An analysis of the District's portfolio yield compared with the Treasury yield at May 31, 2011 and May 31, 2010 is shown in Figure 4.

Note: There is a *Glossary of Investment Terms* at the end of this report.

# Dallas County Community College District

Investment Portfolio Summary Report Activity for the 3rd Quarter Ended May 31, 2011

INVESTMENTS:		MARKET	ACCRUED INTEREST	WEIGHTED AVERAGE MATURITY	YIELD TO MATURITY
Beginning of Period	February 28, 2011	\$ 294,741,714 \$	779,460	1042	1.33%
Purchases		\$ 102,181,725			
Maturities / Sold		\$ (127,711,210)			
Market Value Change		\$ 1,758,408			
End of Period	May 31, 2011	\$ 270,970,637 \$	1,269,979	974	1.33%

This report is prepared in compliance with generally accepted accounting principles, the investment strategy expressed in the Investment Policy of the DCCCD Board of Trustees, and the Public Funds Investment Act, as amended.

/s/ Edward M. DesPlas		
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Edward M. DesPlas, Executive Vice Chancellor, Business Affairs

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Kim Green, Associate Vice Chancellor of Business Affairs

/s/ Robb Dean

Robb Dean, Director of Finance and Treasury

# Dallas County Community College District

Investment Portfolio Transaction Summary Report Activity for the 3rd Quarter Ended May 31, 2011 By Type of Investment

	Face	Market Transactions						
SUMMARY:	Amount 5/31/2011	Market Value 2/28/2011	Securities Purchased	Securities Matured /Sold	Market Value Change	Market Value 5/31/2011		
MONEY MARKET FUNDS / INVESTMENT POOLS	\$ 47,927,428	\$ 58,360,913	\$ 74,192,725	\$ (84,626,210)	\$ -	\$ 47,927,428		
MUNICIPAL SECURITIES	6,000,000	2,121,100	4,000,000	-	96,460	6,217,560		
TREASURY SECURITIES	38,000,000	38,664,960	-	-	291,770	38,956,730		
AGENCY SECURITIES	219,026,000	195,594,741	23,989,000	(43,085,000)	1,370,178	177,868,919		
PORTFOLIO TOTAL	\$ 310,953,428	\$ 294,741,714	\$ 102,181,725	\$ (127,711,210)	\$ 1,758,408	\$ 270,970,637		

	Face	Face Book Transaction Excludes Unrealized Gain and Loss						
SUMMARY: MONEY MARKET FUNDS /	Amount 5/31/2011	Book Value 2/28/2011	Securities Purchased	Securities Matured / Sold	Securities Disc./(Prem.)	Book Value 5/31/2011		
INVESTMENT POOLS	\$ 47,927,428	\$ 58,360,913	\$ 74,192,725	\$ (84,626,210)	s -	\$ 47,927,428		
MUNICIPAL SECURITIES	6,000,000	2,122,182	4,000,000	-	79,701	6,201,883		
TREASURY SECURITIES	38,000,000	38,171,110	-	-	(22,230)	38,148,880		
AGENCY SECURITIES	219,026,000	195,497,358	23,989,000	(43,085,000)	(160,042)	176,241,316		
PORTFOLIO TOTAL	\$ 310,953,428	\$ 294,151,563	\$ 102,181,725	\$ (127,711,210)	\$ (102,571)	\$ 268,519,507		

# Dallas County Community College District

# Investment Portfolio Transaction Report Activity for the 3rd Quarter Ended May 31, 2011

Invest. ID	Cusip Number	Description	Purchase Date	Maturity Date	Face Amount	Yield
MONEY N	IARKET FUNDS	/ INVESTMENT POOLS  JPMC ACCESS DDA	03-Aug-10	N/A	\$ 9.029.167	(4)
73190		TEXPOOL	30-Jul-90	N/A	\$ 18,326,292	(1)
1111		TEXSTAR	23-Jun-03	N/A	\$ 20,280,304	(2)
2003		TEXSTAR (TAX NOTE)	06-Aug-03	N/A	\$ 35,297	(2)
2004		TEXSTAR (TAX NOTE)	06-Apr-04	N/A	\$ 212,847	(2)
40-0		TEXSTAR (GO)	14-Sep-04	N/A	\$ 28,415	(2)
40-2		TEXSTAR (GO 2009)	05-Jun-09	N/A	\$ 15,106	(2)
REPURCH	ASE AGREEME	NTS				
JPMorgan		Federal Agency	20-Nov-07	N/A	-	(3)
TREASUR	Y SECURITIES					
F46-4-P	912828LQ1	U.S. T Notes	9-Oct-09	30-Sep-14	7,000,000	2.321%
13083-P	912828LS7	U.S. T Notes	4-Nov-09	31-Oct-14	5,000,000	2.305%
F92-36-D	912828MM9	U.S. T Notes	17-Dec-09	30-Nov-11	2,000,000	0.800%
F92-37-P	912828KB5	U.S. T Notes	15-Jan-10	15-Jan-12	3,000,000	0.880%
F92-38-D	912828MN7	U.S. T Notes	18-Feb-10	15-Feb-13	3,000,000	1.432%
13087-D	912828KN9	U.S. T Notes	22-Apr-10	30-Apr-14	2,000,000	2.123%
13088-P	912828NS5	U.S. T Notes	23-Jul-10	30-Jun-12	3,000,000	0.548%
13089-P	912828LX6	U.S. T Notes	11-Feb-11	15-Nov-12	10,000,000	0.716%
13090-P	912828KN9	U.S. T Notes	18-Feb-11	30-Apr-14	3,000,000	1.403%
AGENCY S	SECURITIES					
16272	3128X8QP0	FHLMC (NO CALLS)	18-Mar-09	18-Mar-14	5,000,000	3.250%
16279	3128X8ZF2	FHLMC Step-up	4-May-09	4-Nov-14	8,085,000	3.000%
16300-P	31398AVQ2	FNMA	19-Jan-10	23-Mar-11	5,000,000	1.750%
16304	3133XWYN3	FHLB(NO CALLS)	8-Feb-10	8-Aug-11	15,000,000	0.600%
16305	3133XWZE2	FHLB(NO CALLS)	12-Feb-10	12-Aug-13	15,000,000	1.760%
F40-35-P	31398AWQ1	FNMA(NO CALLS)	1-Apr-10	28-Apr-11	10,000,000	1.375%
16308	3133XY3Q6	FHLB(NO CALLS)	14-Apr-10	13-Aug-14	15,000,000	2.420%
16309-P	31398AYM8	FNMA(NO CALLS)	22-Apr-10	10-Aug-12	15,000,000	1.750%
16311	3133XYXM2	FHLB(NO CALLS)	30-Jun-10	12-Aug-11	15,000,000	0.470%
16312-P	31331JTN3	FFCB(NO CALLS)	23-Jul-10	28-Oct-11	10,000,000	0.570%
16313-P	31359MLS0	FNMA Notes 11/2011	23-Jul-10	15-Nov-11	10,000,000	0.488%
F91-2	313370LZ9	FHLB Step-up	25-Aug-10	25-Aug-15	1,300,000	1.000%
16315	313370QH4	FHLB CALLABLE	26-Aug-10	26-May-16	10,000,000	2.010%
16316	3134G1VY7	FREDDIE MAC	21-Oct-10	21-Apr-16	10,000,000	2.000%
16317	313372JR6	FNMA	1-Feb-11	27-Jan-17 27-Jan-17	10,000,000	2.750%
16318 16319	3134G1W83 3134G1W83	FHLMC CALL	27-Jan-11 31-Jan-11	27-Jan-17 27-Jan-17	5,000,000	3.000%
16320	3134G1W83 3134G1W83	FHLMC CALL FHLMC CALL	31-Jan-11 31-Jan-11	27-Jan-17 27-Jan-17	1,370,000 4,271,000	3.000%
16321	3134G1W83 313372J21	FHLMC CALL FHLB	14-Feb-11	14-Nov-13		
16321-D	3134G15A8	FHLMC CALL	8-Mar-11	8-Sep-16	5,000,000 10,000,000	1.125% 3.020%
16322-D	3134G13A8 313372QT4		25-Feb-11	•		2.250%
16324	313372QT4 313372QT4	FHLB STEP-UP FHLB STEP-UP	25-Feb-11 25-Feb-11	25-Aug-16 25-Aug-16	10,000,000 5,000,000	2.250%
16324	313372Q14 3136FRAF0	FNMA	23-Feb-11 23-Feb-11	23-Feb-17	10,000,000	3.000%
16325	3134G2CZ3	FILMC CALL	25-Feb-11 15-Apr-11	15-Oct-13	10,000,000	1.250%
16327	313373RE4	FHLB Step-up	18-May-11	18-Nov-15	4,000,000	1.500%
MUNICIPA	AL SECURITIES					
14001-P	414004ZX2	HADDIC CNITY TEVAC	15 0 10	15 A 10	2 000 000	0.7909/
		HARRIS CNTY TEXAS	15-Oct-10	15-Aug-12	2,000,000	0.780%
14002-P 14003-P	546589QZ8 8821355D4	LVILL & JEFF CTY KY TEXAS A&M UNIV REVS	4-Mar-11 10-Mar-11	1-Mar-12 15-May-13	2,000,000 2,000,000	0.800% 0.850%
14003-P	0021333 <b>D</b> 4	TEARS ACOU CIVITY REVS	10-10121-11	15-May-15	2,000,000	0.830%

PORTFOLIO VOLUME \$ 310,953,428

#### **Market Transactions**

<sup>(1)</sup> TexPool yields vary daily. The Average Monthly Rate as of May 31, 2011 was 0.0838%. The Average Monthly Rate as of February 28, 2011 was 0.1470%.
(2) TexSTAR yields vary daily. The Average Monthly Rate as of May 31, 2011 was 0.0863%. The Average Monthly Rate as of February 28, 2011 was 0.1476%.

Invest. ID			Securities Matured / Sold	Market Value Change	Market Value 5/31/2011
MONEY MARKET I		ENT BOOLS			
73190	9,013,725	15,442			9,029,167
73190	42,630,361	51,496,538	(75,800,607)	_	18,326,292
1111	6,425,244	22,680,663	(8,825,603)		20,280,304
2003	35,287	10	(0,023,003)	_	35,297
2004	212,787	60	_	_	212,847
40-0	28,407	8	_	_	28,415
40-2	15,102	4	-	-	15,106
SUB-TOTAL	58,360,913	74,192,725	(84,626,210)		47,927,428
TREASURY SECUR	ITIES				
TREASURT SECUR	ITIES				
F46-4-P	7,214,410	-	-	111,510	7,325,920
13083-P	5,148,850	-	-	82,800	5,231,650
F92-36-D	2,007,820	_	-	(1,500)	2,006,320
F92-37-P	3,022,500	_	-	(4,110)	3,018,390
F92-38-D	3,039,030	=	_	11,130	3,050,160
13087-D	2,036,880	_	_	25,780	2,062,660
13088-P	3,008,550	_	_	3,990	3,012,540
13089-P	10,131,600	_	_	23,500	10,155,100
13090-P	3,055,320	-	-	38,670	3,093,990
SUB-TOTAL	38,664,960	-	-	291,770	38,956,730
AGENCY SECURITI	IES				
16272	5,007,150	_	(5,000,000)	(7,150)	_
16279	8,124,536	_	(8,085,000)	(39,536)	_
16300-P	5,005,500	_	(5,000,000)	(5,500)	_
16304	15,027,300	_	-	(13,050)	15,014,250
16305	15,248,250	_	_	122,850	15,371,100
F40-35-P	10,020,400	_	(10,000,000)	(20,400)	
16308	15,372,000	_	-	272,850	15,644,850
16309-P	15,250,500	_	_	6,300	15,256,800
16311	15,018,750	_	_	(7,500)	15,011,250
16312-P	10,015,900		_	2,700	10,018,600
16313-P	10,358,900	_	_	(120,100)	10,238,800
F91-2	1,286,896			17,069	1,303,965
16315	9,680,500	_	_	285,500	9,966,000
16316	9,598,300			263,400	9,861,700
16317	9,951,100	_	_	175,300	10,126,400
16318	4.979.400	_	_	38,100	5,017,500
16319	1,364,356	_	_	10,439	1,374,795
	4,253,403	_	-		4.285.949
16320 16321	4,978,250	-	-	32,546 47,850	5,026,100
16321 16322-D	7,7/0,230	9,989,000	-	185,400	10,174,400
	10.040.300	9,989,000	(10,000,000)		10,174,400
16323	10,040,300	-	(10,000,000)	(40,300)	-
16324 16325	5,020,150	_	(5,000,000)	(20,150)	10 142 200
	9,992,900	-	-	150,300	10,143,200
16326 16327	-	10,000,000 4,000,000	-	11,500 21,760	10,011,500 4,021,760
SUB-TOTAL	195 594 741	23 989 000	(43.085.000)	1 370 178	177,868,919
SUB-TOTAL  MUNICIPAL SECUE	195,594,741	23,989,000	(43,085,000)	1,370,178	177,868,
14001-P	2,121,100	-	-	(19,800)	2,101,30
14002-P		2,000,000	_	21,480	2,021,48
14003-P	-	2,000,000	-	94,780	2,094,780

<sup>(1)</sup> TexPool yields vary daily. The Average Monthly Rate as of May 31, 2011 was 0.0838%. The Average Monthly Rate as of February 28, 2011 was 0.1470 (2) TexSTAR yields vary daily. The Average Monthly Rate as of May 31, 2011 was 0.0863%. The Average Monthly Rate as of February 28, 2011 was 0.1470 (2) TexSTAR yields vary daily.

(127,711,210)

102,181,725

#### Book Transaction Excludes Unrealized Gain and Loss

PORTFOLIO TOTAL

294,741,714

270,970,637

1,758,408

•			Unrealized Gain and Securities		D 1 1111
Invest. ID	Book Value 2/28/2011	Securities Purchased	Matured / Sold	Securities Disc./(Prem.)	Book Value 5/31/2011
				2.20.000	
MONEY MARKET FU					
73190	9,013,725	15,442	-	-	9,029,167
73190	42,630,361	51,496,538	(75,800,607)	-	18,326,292
1111	6,425,244	22,680,663	(8,825,603)	-	20,280,304
2003	35,287	10	-	-	35,297
2004	212,787	60 8	-	-	212,847
40-0 40-1	28,407	8	-	-	28,415
40-1	15,102	- 4	-	-	15,106
40-2	15,102	7	_	_	15,100
SUB-TOTAL	58,360,913	74,192,725	(84,626,210)	-	47,927,428
TREASURY SECURITI				(996)	7.011.721
	7,012,617	-	=	(886)	7,011,731
13083-P	5,012,075	-	-	(828)	5,011,247
F92-36-D F92-37-P	1,999,254	-	=	250	1,999,504
F92-37-P F92-38-D	3,006,390	_	-	(1,832)	3,004,558
	2,997,231	-	=	355 1,194	2,997,586
13087-D	1,984,986	-	-		1,986,180
13088-P 13089-P	3,003,065	-	-	(578)	3,002,487
13089-P 13090-P	10,111,807 3,043,685	-	-	(16,431) (3,474)	10,095,376 3,040,211
SUB-TOTAL	38,171,110			(22,230)	38,148,880
	,,			(,,	,,
AGENCY SECURITIES	S				
16272	5,000,000	_	(5,000,000)	_	0
16279	8,085,000		(8,085,000)		Ö
16300-P	5,004,087	_	(5,000,000)	(4,087)	ō
16304	15,000,000		(3,000,000)	(4,007)	15,000,000
16305	15,000,000	_	_	_	15,000,000
F40-35-P	10,013,583		(10,000,000)	(13,583)	15,000,000
16308	15,000,000	_	(10,000,000)	(15,505)	15,000,000
16309-P	15,099,730	_	_	(17,344)	15,082,386
16311	15,000,000	_	_		15,000,000
16312-P	10,009,147	_	_	(3,477)	10,005,670
16313-P	10,344,811	=	_	(122,010)	10,222,801
F91-2	1,300,000	_	_		1,300,000
16315	10,000,000	-	_	_	10,000,000
16316	10,000,000	_	_	_	10,000,000
16317	10,000,000	_	_	_	10,000,000
16318	5,000,000	_	-	_	5,000,000
16319	1,370,000	-	-	-	1,370,000
16320	4,271,000	_	-	_	4,271,000
16321	5,000,000	-	-	-	5,000,000
16322-D	0	9,989,000	-	459	9,989,459
16323	10,000,000	-	(10,000,000)	-	0
16324	5,000,000	_	(5,000,000)	-	0
16325	10,000,000	-	-	-	10,000,000
16326	0	10,000,000	-	-	10,000,000
16327	0	4,000,000	-	-	4,000,000
SUB-TOTAL	195,497,358	23,989,000	(43,085,000)	(160,042)	176,241,316
MUNICIPAL SECURIT	rife				
					_
14001-P	2,122,182		-	(21,050)	2,101,132
14002-P 14003-P	0	2,000,000 2,000,000	-	17,606 83,145	2,017,606 2,083,145
SUB-TOTAL	2,122,182	4,000,000	-	79,701	6,201,883
PORTFOLIO TOTAL	294,151,563	102,181,725	(127,711,210)	(102,571)	268,519,507
				` , -,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

<sup>(1)</sup> TexPool yields vary daily. The Average Monthly Rate as of May 31, 2011 was 0.0838%. The Average Monthly Rate as of February 28, 2011 was 0.1470%.

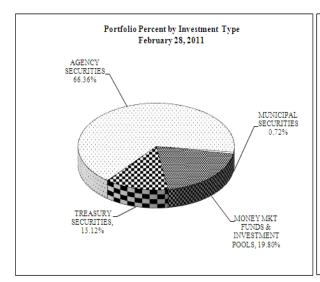
(2) TexSTAR yields vary daily. The Average Monthly Rate as of May 31, 2011 was 0.0863%. The Average Monthly Rate as of February 28, 2011 was 0.1476%.

# Dallas County Community College District

# Investment Portfolio Percentage Report Activity for the 3rd QuarterEnded May 31, 2011

Type of Security	Portfolio Pct 2/28/2011	Market Value 2/28/2011	Portfolio Pct 5/31/2011	Market Value 5/31/2011
	40.000/		4= 6007	<b>.</b> .==
MONEY MKT FUNDS & INVESTMENT POOLS	19.80%	\$ 58,360,913	17.69%	\$ 47,927,428
TREASURY SECURITIES	13.12%	38,664,960	14.38%	38,956,730
AGENCY SECURITIES	66.36%	195,594,741	65.64%	177,868,919
MUNICIPAL SECURITIES	0.72%	2,121,100	2.29%	6,217,560
PORTFOLIO TOTAL	100.00%	\$294,741,714	100.00%	\$270,970,637

# Portfolio Percent by Investment Type



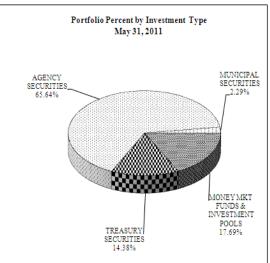


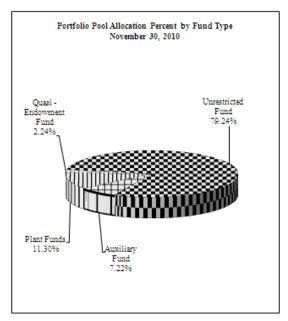
Figure 1 - Investment Portfolio Percentage Report

# Dallas County Community College District

# Investment Pool Report by Fund Type Activity for the 3rd Quarter Ended May 31, 2011

Fund Description	Portfolio Pct 2/28/2011	Market Value 2/28/2011	Portfolio Pct 5/31/2011	Market Value 5/31/2011	
Unrestricted Fund	79.24%	\$ 233,553,270	82.00%	\$ 222,180,085	
Auxiliary Fund	7.22%	\$ 21,305,737	7.46%	\$ 20,228,725	
Plant Funds	11.30%	\$ 33,291,674	8.22%	\$ 22,262,488	
Quasi - Endowment Fund	2.24%	\$ 6,591,033	2.32%	\$ 6,299,339	
PORTFOLIO TOTAL	100.00%	\$ 294,741,714	100.00%	\$ 270,970,637	

## Portfolio Pool Allocation Percent by Fund Type



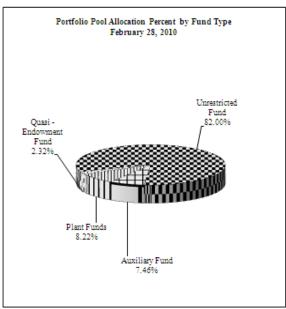
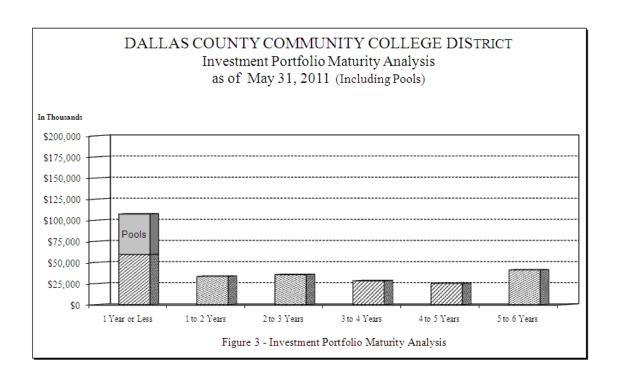
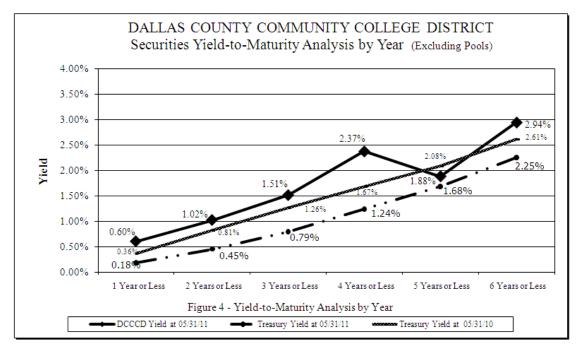


Figure 2 - Investment Portfolio Fund Report





#### GLOSSARY OF INVESTMENT TERMS

**Agency:** A security that is issued with an implied or actual pledge of the credit of the U.S. government. The agency is a department of the government or a pseudoagency that is providing a governmental function (e.g., SLMA, FHLB).

**Arbitrage:** Arbitrage involves the simultaneous purchase of a security in one market and the sale of it or a derivative product in another market to profit from price differentials between the two markets. As used in municipal finance, it represents the spread between bond interest rates and the interest rate on investments of proceeds. Generally these earnings are limited by IRS requirements to spend proceeds quickly, usually within 24 months.

**Basis point:** 1/100th of a point (i.e., 50 basis points = .50 % or one half of one percent).

**Bond:** A long-term promissory note in which the issuer agrees to pay the owner the amount of the face value on a future date and to pay interest at a specified rate at regular intervals.

**Broker/dealer:** An individual or firm who acts as an intermediary between a buyer and seller, usually charging a commission.

<u>Call</u>: The right to redeem outstanding bonds before their scheduled maturity.

<u>Coupon</u>: The stated interest payment that is based on the face amount of a fixed income security. This amount is usually redeemable at a specific date for a specific payment.

**Delivery vs. payment:** The control feature that will not allow a security to be paid unless the security is delivered in the exact amount of value as the payment. This transaction usually involves a third party, usually the safekeeping department of a bank.

<u>Discount</u>: The amount of reduction from the face of a fixed income security to compensate for the difference in coupon price and the market value.

GASB 31: A pronouncement by the Governmental Accounting Standards Board that required a "mark to market" for the value of investments on a regular basis, with a recognition of gains or losses contemporaneously by booking an unrealized gain or loss.

**GO bond:** A bond which is supported by general obligation tax revenues of a

governmental entity.

<u>Liquidity</u>: The liquidity of a security is the ease with which the market can absorb volume buying or selling without dramatic fluctuation in price, i.e., ease of entry/exit into/from a market.

<u>Market value</u>: The market value of a security is the last-sale price multiplied by total units outstanding. It is calculated throughout the trading day and is related to the total value of the index.

<u>Maturity</u>: The date that a security comes due. The issuer must pay the holder the face amount of the security.

<u>Municipal bonds</u>: Bonds issued by states, cities, counties, and towns to fund public capital projects like roads, schools, sanitation facilities, bridges, as well as operating budgets. These bonds are exempt from federal taxation and from state and local taxes for the investors who reside in the state where the bond is issued.

**Premium:** The amount of extra price that is added above the face of a fixed income security to compensate for the difference in coupon price and the market value (which takes into consideration the current interest market compared to the stated coupon).

**Repurchase agreement:** Agreement between a seller and a buyer, usually of agency or treasury securities, where the seller agrees to repurchase the securities at an agreed upon price and date. A "flex-repo" allows periodic draws against the overall value without a complete repurchase of all principal values.

**Revenue bond:** A bond which is supported by pledged revenues of the entity.

**Settlement:** The conclusion of a securities transaction; a broker/dealer buying securities pays for them; a selling broker delivers the securities to the buyer's broker.

<u>Treasury</u>: A security that is issued with the full faith and credit of the United States government.

<u>Underwriter</u>: An investment banker who assumes the risk of bringing a new securities issue to market. The underwriter will buy the issue from the issuer and guarantee sale of a certain number of shares to investors; this is firm-commitment underwriting. To spread the risk of purchasing the issue, the underwriter often will form a syndicate (underwriting group, purchase group) among other investment firms. If the investment firm is unwilling to buy the issue outright, other underwriting forms may be used.

<u>Unrealized gain or loss</u>: The amount of difference between market value and book value of securities recorded on the financial records of an entity. The amount is an unrealized gain if market value is higher than book value. If the market value is lower than the book value, an unrealized loss is recorded. The amount is unrealized until such time as the security or asset is actually sold by the investor, at which time the amount of difference between market and book values is realized. A security held to maturity will not ever realize a gain or loss.

### Increase to Institutional Support in Spring 2011 Budget Revision

Trustee Metzger asked a question related to the 2011 Spring Budget Revision. He asked why the budget for Institutional Support was increasing in the amount of \$172,855 when other budgets were being reduced. Executive Vice Chancellor Ed DesPlas has summarized the changes below as reported by the colleges. These changes occurred at three colleges.

The changes and causes were:

Cedar Valley College – The use of Institutional Support was for the purchase of two new police cars totaling approximately \$50,000.

El Centro College – This increase was due to the final phase of back-filling a bond related construction project and necessary data line installation in the amount of \$32,900.

Mountain View College – This increase was for the purchase of 147 computers and nine lab printers to update the college infrastructure. This amounted to a \$90,000 increase.

#### Supplemental Lease Agreement -301 N. Market Street

The Chancellor has approved supplemental agreement No. 8 with General Services Administration in an amount not to exceed \$1,909,515 for the period of April 25, 2011 through April 24, 2016 to lease office space at 301 N. Market Street from El Centro College. This lease space has been provided for use by the FBI Office since March 18, 2003.

The Chancellor is authorized in CAL (Local):

"The Board delegates to the Chancellor the authority to negotiate the lease of College District property or office space to another political subdivision of an agency of a state or federal government in accordance with state law.

The Chancellor shall report the terms of any new lease to the Board at the next regular meeting."

#### **Business Continuity Plans**

Trustee Metzger asked for a report about the District's contingency plans in case of a disaster. The DCCCD has two plans in place addressing disasters. The first is the Emergency Operations Plans (EOP) that assigns responsibilities to locations, departments and individuals for handling specific functions and provides a management structure for coordinating and deploying essential resources. The DCCCD uses a "multi-hazard plan" based on an incident command structure to adapt easily from one incident to another. This provides for preparedness for natural disasters such as tornadoes, fires, and for incidents such as an armed intruder. Drills are held at all locations. There is a voluntary communication network in place that can be subscribed to by employees and students through the DCCCD website which is an alert to closings, intruder lockdowns, etc.

The second is the Business Continuity Program (BCP) which can be defined "as a business process, which provides for the continuation of time-sensitive or critical services regardless of any event that may occur." The focus is to achieve a cost-effective continuity solution that balances the value of potential losses to the organization and its assets against the cost of guaranteeing continuity of time-sensitive organizational processes.

Fortunately we have had few instances where we had to use these resources in a critical situation. In 2003, a main water line burst and El Centro was flooded the week before classes were to begin. All systems worked together and handled communication, damage and repair in an efficient and effective manner.

Continuous training and documentation updates are part of the overall plan.

#### Rising Star Program

At the Board of Trustees meeting on May 3, 2011, one or more trustees asked for a report on the Rising Star program, including the number of students receiving scholarships and status of the intersection between DCCCD and DCCCD Foundation, Inc. as regards financial support for the program.

How is Rising Star doing? Since 1999, more than 11,000 high school seniors in Dallas County have been offered Rising Star scholarships to attend the Dallas County Community College District. The success rate of these students earning either a certificate, an Associate's degree and/or transferring to a university is more than 66%. This success rate exceeds the average success rate of any community college or university student by 30%. In other words, Rising Star has consistently proven to be effective in educating and training low income individuals with skills certification and college degrees.

How is Rising Star funded? Students are supported with a combination of funds from the DCCCD quasi-endowment fund, federal Pell grants, state grants and DCCCD Foundation private funds. The combination of these funds has allowed the college district to support, at any given moment, approximately 3,000 students on the program.

The program was designed to first leverage all public funding available and then activate the private dollars needed to complete the balance of funding needed for the students. The donor community in this market has consistently demonstrated a requirement that public support be leveraged first.

The two recent fiscal years' funding for Rising Star demonstrates the levels of support:

#### 2008/09

PELL, Other state and federal: \$5,137,174 DCCCD quasi-endowment: \$539,014 DCCCD Foundation: \$814,558

Return to colleges in contact reimbursement: \$2.5m+

#### 2009-10

PELL, Other state and federal: \$6,854,556 DCCCD quasi-endowment: \$506,000 DCCCD Foundation: \$352,000

Return to colleges in contact reimbursement: \$1.7m+

Note: PELL funded summer II in 2009-10, thereby significantly reducing the private funds needed. PELL will not fund summer II in 2011.

Note: DCCCD quasi-endowment will be significantly reduced in 2011, thereby increasing the need for support from other funding sources including private dollars.

What variables impact the ability to fund all qualified students? To date, the program has not had to turn away a qualified student due to lack of financial resources to support that student. Each year, the DCCCD foundation analyzes and projects the ability of the DCCCD and its foundation to continue to serve all students qualified under the program.

In 2007, the DCCCD Foundation designed, with the District Financial Aid Office, an enrollment management strategy for when, and if, the time came that the combination of funding sources would not be able to serve all qualified applicants. This was developed as a cautionary approach given the economic conditions of the nation at the time and its negative impact on return on private endowment investments and in anticipation of changing levels of support from the federal government with regard specifically to Pell grants. The worldwide financial crises of 2008/2009 negatively impacted the DCCCD Foundation's return on its investments. The impact on the DCCCD Foundation endowment was to lower its value from almost \$26 million to a value of \$16 million. That was significant, but not as steep a decline as comparable foundations throughout the United States endured. Note: The DCCCD Foundation has restored its value to pre-2008/09 levels.

An example of how changes with the funding sources affects the use of private dollars is when PELL grants funded summer II students for the first time in 2009-10. PELL grants added more than \$150,000 in support for the program. Summer II students will not be funded by PELL in 2011 therefore requiring increased financial support from the DCCCD Foundation.

Other critical financial factors that affect the number of students that can be served include the tuition rate of the college district and cost of books. For example, when the program began in 1999, the in-county tuition rate of the DCCCD was \$21 per credit hour and the average cost of books for one semester was \$500. In 2011, tuition is \$45 and the average semester cost of books is \$700.

Will we have to turn away students eligible in fall 2011? The truth is we do not know for certain.

Our projection is that we will be able to serve all qualified applicants to the program in fall 2011 assuming enrollment characteristics remain the same as they

have the past 2 to 3 years. That means there will be 600 to 650 new students enrolled in the DCCCD as Rising Stars. These students join the approximately 2,400 existing students each year. (NOTE: "Enrollment characteristics" refers to the number of students applying being roughly the same, the number of students certified as eligible remaining the same and the number of students accepted remaining approximately the same.)

What happens after fall 2011? The combination of an increase in tuition, continued increase in the price of books, the decrease in the amount of support from the quasi endowment fund, and the significant decrease in support from Pell grants requires future adjustments to how we serve students.

If these variables remain the same and no significant funds are added, the program will need to consider not supporting summer II students and possibly not supporting any summer students in order to sustain a financial package that will serve the highest number of students during the regular long fall and spring semesters.

What are the prospects of additional private funds for Rising Star? The DCCCD Foundation receives gifts to the program every single month. Additionally, there are several current and active conversations being held with prospective donors and the DCCCD Foundation seeking significant donations to the program to add at least \$5 million more to the endowment. When those gifts are secured, the metrics determining funding will be recalculated and the number of enrollment slots determined.

#### Administration of Student Financial Aid

At the Board of Trustees meeting on June 7, 2011, Trustee Flores asked about cost savings realized from centralizing financial aid, including before-and-after expenditures/budget and staffing levels. Mr. Rick Renshaw, district director of financial aid, answered that reorganization of the function was for purposes of improving service to students and improving compliance with Title IV regulations; a cost savings would not be realized.

Reorganization of financial aid began in the current fiscal year, 2010-11. To demonstrate before-and-after costs and staffing levels, data are provided for fiscal years 2009-10 through 2011-12.

#### Cost to Administer Student Financial Aid

<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>
<b>Expenditures</b>	<b>Budget</b>	Proposed Budget
317,151.94	453,391	525,697
301,975.29	407,559	501,385
493,247,74	607,700	868,787
343,198.58	471,461	733,534
332,629.97	501,625	633,692
273,046.69	394,725	508,756
507,094.91	736,052	866,843
253,508.73	843,070	158,133
<u>197,903.66</u>	185,602	<u>185,446</u>
3,019,757.51	<u>4,601,185</u>	<u>4,982,273</u>
	Expenditures 317,151.94 301,975.29 493,247,74 343,198.58 332,629.97 273,046.69 507,094.91 253,508.73 197,903.66	ExpendituresBudget317,151.94453,391301,975.29407,559493,247,74607,700343,198.58471,461332,629.97501,625273,046.69394,725507,094.91736,052253,508.73843,070197,903.66185,602

Although managed from central administration, costs are distributed to the colleges in the same way that costs are distributed for centrally administered information technology, library acquisitions and cataloging, and records management departments.

Staffing Levels for Administering Student Financial Aid

	@ 8/31/	<u> 2010</u>	@ 6/15/	<u> 2011</u>	For 2011	<u>-12</u>
Location	# Emplo	<u>yees</u>	# Emplo	<u>yees</u>	# Positions Bu	udgeted
	<u>FT</u>	<u>PT</u>	$\underline{FT}$	<u>PT</u>	<u>FT</u>	<u>PT</u>
BHC	8.0	1	3.0	0	5.0	0
CVC	8.0	7	3.0	0	5.0	0
EFC	10.0	8	4.0	0	7.0	0
ECC	13.0	5	3.0	0	7.0	0
MVC	7.0	3	3.0	0	6.0	0
NLC	7.0	4	3.0	0	5.0	0
RLC	11.0	5	3.0	0	7.0	0
Central	<u>14.7</u>	<u>0</u>	<u>62.7</u>	<u>0</u>	<u>65.7</u>	<u>0</u>
Total	<u>78.7</u>	<u>33</u>	<u>84.7</u>	<u>0</u>	<u>107.7</u>	<u>0</u>

## Financial Aid Call Center

The new financial aid call center is a component of the department called Financial Aid Communications and Advising. The following table is a subsidiary of costs presented in the first table in this report. These costs are not in addition to those in the first table.

	Assount # and Description	<u>2009-10</u>	2010-11	2011-12
	Account # and Description	<b>Expenditures</b>	<b>Budget</b>	<b>Proposed</b>
20602	Tech/Prof - FT	n/a	172,733	700,977
22321	Contracted Services	n/a	40,000	0
22324	Telecom/Data Installation	n/a	16,900	0
23201	Telephone Local Service	n/a	11,075	29,000
23211	Telephone Long Distance	n/a	400	1,000
23821	Rental/Lease Furn/Equipment	n/a	775	3,100
24201	Office Supplies	n/a	6,325	4,000
24311	Periodicals & Newspapers	n/a	0	500
24501	Non-Inv Equipment	n/a	10,500	0
24503	Non-Inv Furniture	n/a	6,500	0
24505	Software Annual License	n/a	0	14,500
24507	Non-Inv Software	n/a	2,500	0
26101	Minor Equipment	n/a	10,500	0
26201	Minor Furniture	n/a	4,000	0
26301	Minor Software	n/a	14,895	0
27565	Furniture-Modular	n/a	33,874	<u>0</u>
	Total	n/a	330,977	753,077

## Effect of Reduced State Appropriations on Operating Budgets

At the Planning and Budget Committee meeting on May 3, 2011, Vice Chair Charletta Compton requested a location-by-location report of budget reductions that have been made on account of reductions to State appropriations in the 2010-11 biennium (fiscal years 2009-10 and 2010-11).

Trustee Bill Metzger asked a related question a few months earlier. Much of the response to his question, written in February 2011before the Spring revision, remains relevant to Ms. Compton's inquiry, including the following:

"There are four key components in the dynamics of how DCCCD has been absorbing changes in current revenues and especially reductions in the State appropriation: 1) enrollment trends, 2) changes in size of physical plant, 3) actual expenditures by category on a unit basis, and 4) changes in fund balance.

"#1 Enrollment trends. DCCCD's unduplicated Fall semester credit headcount grew from 58,723 in Fall 2005 to 72,639 in 2010 – a 24% increase.

"#2 Change in size of physical plant. DCCCD's physical plant grew by 50% during the same period, a result of the 2004 bond election and subsequent new construction. As a new trustee, you [Mr. Metzger] should be informed that what was originally envisioned by administration as a 10-year building plan was compressed to 5 years, at the request of some of the trustees. The advantage of completing all the new construction in 5 years is that new facilities are available sooner if needed for higher enrollments; the disadvantage is that each new facility becomes an operating expense when it comes into service.

"#3 Actual expenditures by category on a unit basis. Expenditures in the unrestricted fund grew from \$233 million in 2005-06 to \$303 million in 2009-10. The budget for 2010-11 is \$321 million. For the period 2005-06 through 2010-11, expenditures per Fall credit student trended downward in categories of Instruction and Academic Support. Expenditures per Fall credit student trended upward in the categories of Institutional Support, Student Services, Operations and Maintenance of Plant, and Repairs and Rehabilitation of Plant. Compared to the other six categories, expenditures per student for Public Service and Staff Benefits were relatively flat....

"#4 <u>Change in fund balance</u>. Fund balance for the unrestricted and auxiliary funds (which are the two addressed by the Board's policy that there shall be not less than four and not more than six months fund balance kept on hand) was

at 5.7 months at the close of fiscal year 2005-06. The next three years it was out of range by amounts of \$7.3 million, \$8.3 million and \$8.7 million in excess of six months operating expense. At close of fiscal year 2009-10, it was back in range at 5.7 months. You may expect that fund balance will remain within range, moving closer to the minimum of 4 months than the maximum of 6, as more of the District's current revenue is required to meet student demand for programs and services."

The tables on the following pages are responsive to Vice Chair Compton's request for a location-by-location report. The State appropriation is budgeted and spent out of the unrestricted fund. The State defines elements of cost in the unrestricted fund and requires community colleges to "keep their accounts" in accordance with their definitions, which makes them reliable for making comparisons across colleges. What is recorded as a Student Services expenditure at one college is most likely recorded as Student Services at all colleges.

Actual expenditures/budget in the eight elements of cost are presented for fiscal year 2006-07 (start of the Lassiter administration and pre-reductions to State appropriation), fiscal year 2009-10 (after reductions to State appropriation were underway), and fiscal year 2010-11 (this is budget, not actual expenditures since the 2010-11 fiscal year does not close until August 31).

In addition to expenditures/budget, percent of total for all elements of cost is also presented. This data reveals if emphasis has shifted from one category of cost to another.

The data are presented both by campus and by element of cost. By campus, readers may evaluate how each campus is re-ordering its priorities. By element of cost, readers may evaluate the relative emphasis placed by each campus on Instruction, Public Service, Academic Support, etc.

# Highlights from Data Presented by Campus

- For DCCCD, expenditures/budget increased from \$236 million in 2006-07 to \$315 million in 2010-11. Expenditures/budget have increased for each campus as well. No campus has reduced expenditures/budget during this period.
- The proportion of expenditures/budget allocated to Instruction is lower at every campus in 2010-11 than in 2006-07.
- The proportion of expenditures/budget allocated to Plant Repairs & Rehabilitation is higher at every campus in 2010-11 than in 2006-07.

## <u>Highlights from Data Presented by Element of Cost</u>

- Expenditures for Instruction in 2006-07 ranged from 49% of total at Cedar Valley to 54% of total at Richland. In 2010-11, the range has dropped to 44% at Cedar Valley to a high of 50% at Richland.
- Expenditures for Academic Support in 2006-07 ranged from 5% of total at Brookhaven and Cedar Valley to 8% of total at Richland. In 2010-11, the range has dropped to 4% at Brookhaven to a high of 7% at Richland.
- Expenditures for Student Services in 2006-07 ranged from 9% of total at Brookhaven to 12% of total at Mountain View. In 2010-11, the range has dropped to 8% at Brookhaven to a high of 11% at Mountain View.
- In 2010-11, the proportion of expenditures/budget for Institutional Support ranges from 11% at Richland (down from 12% in 2006-07) to a high of 17% at Mountain View (up from 16% in 2006-07).
- In 2010-11, the proportion of expenditures/budget for Plant Operations & Maintenance ranges from 9% at Richland (same as 2006-07) to a high of 12% at Mountain View (up from 11% in 2006-07).
- For DCCCD, expenditures/budget for Plant Repairs & Rehabilitation increased from 1% in 2006-07 to 6% in 2010-11. In 2010-11, the proportion ranges from 4% at Mountain View to a high of 9% at Brookhaven.
- In 2010-11, the proportion of expenditures/budget for Public Service ranges from 1% at Eastfield and North Lake to 5% at El Centro.
- Proportions of expenditures/budget for Staff Benefits have been in the 3-5% range at all colleges throughout the period addressed by this report.

Source for campus data is supplemental report to audited financial statements, extracted for purposes of this report by District Business Office staff.

# OPERATING BUDGET – UNRESTRICTED FUND CHANGES IN AMOUNTS AND PROPORTIONS FOR ELEMENTS OF COST $\bf BY\ CAMPUS$

2006-07 (pre-reductions in State appropriation))
2009-10 (after reductions had begun in State appropriation)
2010-11 (current budget)

DALLAS COUNTY COMMUNITY COLLEGE DISTRICT

Unrestricted Fund-Elements of Cost	2006-07 Ac	tual	2009-10 Ac	tual	l 2010-11 Budge	
Instruction	113,614,913	48%	135,206,467	46%	136,970,426	44%
Public Service	5,256,008	2%	6,521,805	2%	6,517,478	2%
Academic Support	15,463,008	7%	17,192,249	6%	17,883,756	6%
Student Services	23,527,826	10%	28,451,612	10%	28,702,849	9%
Institutional Support	42,389,548	18%	56,422,375	19%	60,559,719	19%
Staff Benefits	8,822,892	4%	14,134,954	5%	11,512,900	4%
Plant Operations & Maintenance	24,880,396	11%	30,475,103	10%	32,443,792	10%
Plant Repairs & Rehabilitation	1,827,163	1%	7,645,891	3%	20,037,845	6%
Total Unrestricted	235,781,754	100%	296,050,456	100%	314,628,765	100%
	BROOKHAVEN	COLLEG	i <b>E</b>			
Unrestricted Fund-Elements of Cost	2006-07 Ac	tual	2009-10 Ac	tual	2010-11 Bud	dget
Instruction	18,148,202	55%	21,845,831	54%	21,336,350	49%
Public Service	1,421,936	4%	1,343,665	3%	1,168,357	3%
Academic Support	1,615,384	5%	1,787,662	4%	1,760,733	4%
Student Services	2,851,109	9%	3,409,161	8%	3,690,543	8%
Institutional Support	4,269,146	13%	5,144,397	13%	5,571,469	13%
Staff Benefits	1,201,580	4%	1,862,028	5%	1,632,762	4%
Plant Operations & Maintenance	3,113,079	9%	4,021,647	10%	4,337,156	10%
Plant Repairs & Rehabilitation	468,295	1%	1,016,032	3%	4,087,387	9%
Total Unrestricted	33,088,731	100%	40,430,423	100%	43,584,757	100%
	CEDAR VALLEY	COLLEG	iE			
Unrestricted Fund-Elements of Cost	2006-07 Ac	tual	2009-10 Ac	tual	2010-11 Budget	
Instruction	9,891,709	49%	10,683,991	49%	11,130,061	44%
Public Service	172,648	1%	401,577	2%	434,973	2%
Academic Support	1,604,483	8%	1,505,125	7%	1,608,891	6%
Student Services	2,039,708	10%	2,343,073	11%	2,568,529	10%
Institutional Support	3,407,712	17%	3,492,164	16%	3,739,392	15%
Staff Benefits	704,924	4%	1,060,646	5%	959,929	4%
Plant Operations & Maintenance	1,926,929	10%	2,279,484	10%	2,859,643	11%
Plant Repairs & Rehabilitation	245,311	1%	187,363	1%	2,162,514	8%
Total Unrestricted	19,993,424	100%	21,953,423	100%	25,463,932	100%

	EASTFIELD C	OLLEGE					
Unrestricted Fund-Elements of Cost	2006-07 Act	tual	2009-10 Ac	2009-10 Actual		2010-11 Budget	
Instruction	15,774,223	52%	19,345,704	51%	19,240,225	49%	
Public Service	648,592	2%	377,833	1%	379,805	1%	
Academic Support	2,060,242	7%	2,149,618	6%	2,281,397	6%	
Student Services	3,021,841	10%	3,818,177	10%	3,796,198	10%	
Institutional Support	3,585,885	12%	4,901,335	13%	5,020,346	13%	
Staff Benefits	1,044,876	3%	1,706,760	4%	1,467,541	4%	
Plant Operations & Maintenance	3,864,086	13%	4,461,145	12%	4,446,035	11%	
Plant Repairs & Rehabilitation	199,420	1%	1,331,118	3%	2,354,397	6%	
Total Unrestricted	30,199,165	100%	38,091,690	100%	38,985,944	100%	

	EL CENTRO (	OLLEGE					
Unrestricted Fund-Elements of Cost	2006-07 Ac	2006-07 Actual		2009-10 Actual		2010-11 Budget	
Instruction	16,292,135	53%	22,099,215	49%	22,339,890	49%	
Public Service	1,504,731	5%	2,361,987	5%	2,325,959	5%	
Academic Support	1,485,608	5%	1,851,298	4%	2,563,694	6%	
Student Services	2,840,819	9%	3,849,007	9%	3,921,503	9%	
Institutional Support	3,684,512	12%	6,817,904	15%	5,673,753	12%	
Staff Benefits	1,240,523	4%	2,383,647	5%	1,550,686	3%	
Plant Operations & Maintenance	3,606,728	12%	4,597,474	10%	5,090,402	11%	
Plant Repairs & Rehabilitation	0	0%	1,255,045	3%	2,066,629	5%	
Total Unrestricted	30,655,056	100%	45,215,577	100%	45,532,516	100%	
Total Unrestricted	30,655,056	100%	45,215,577	100%	45,532,516	100	

	MOUNTAIN VIE	W COLLE	GE				
Unrestricted Fund-Elements of Cost	2006-07 Ac	tual	2009-10 Ac	2009-10 Actual		2010-11 Budget	
Instruction	11,141,685	49%	11,511,267	44%	12,495,389	46%	
Public Service	308,208	1%	432,013	2%	460,480	2%	
Academic Support	1,637,581	7%	1,806,341	7%	1,829,299	7%	
Student Services	2,681,056	12%	3,264,557	13%	2,936,390	11%	
Institutional Support	3,612,773	16%	4,233,278	16%	4,693,354	17%	
Staff Benefits	794,847	3%	1,225,572	5%	823,162	3%	
Plant Operations & Maintenance	2,405,691	11%	3,036,183	12%	3,238,694	12%	
Plant Repairs & Rehabilitation	133,944	1%	478,558	2%	982,681	4%	
Total Unrestricted	22,715,785	100%	25,987,769	100%	27,459,449	100%	

	NORTH LAKE	COLLEGE				
Unrestricted Fund-Elements of Cost	2006-07 Ac	tual	2009-10 Ac	tual	2010-11 Budget	
Instruction	16,499,630	52%	19,252,950	50%	19,295,882	49%
Public Service	367,930	1%	503,938	1%	426,734	1%
Academic Support	2,842,134	9%	3,029,429	8%	2,876,773	7%
Student Services	3,310,369	10%	3,797,689	10%	3,775,798	10%
Institutional Support	3,702,848	12%	5,336,380	14%	4,921,626	13%
Staff Benefits	1,023,401	3%	1,667,597	4%	1,485,037	4%
Plant Operations & Maintenance	3,704,785	12%	4,592,637	12%	4,382,321	11%
Plant Repairs & Rehabilitation	312,972	1%	414,491	1%	2,066,172	5%
Total Unrestricted	31,764,069	100%	38,595,111	100%	39,230,343	100%

	RICHLAND C	OLLEGE					
Unrestricted Fund-Elements of Cost	2006-07 Ac	2006-07 Actual		2009-10 Actual		2010-11 Budget	
Instruction	25,558,185	54%	30,229,680	51%	30,858,645	50%	
Public Service	831,963	2%	1,004,266	2%	1,221,694	2%	
Academic Support	3,886,457	8%	4,681,482	8%	4,538,079	7%	
Student Services	4,595,757	10%	5,529,989	9%	5,538,485	9%	
Institutional Support	5,742,640	12%	7,214,839	12%	6,906,220	11%	
Staff Benefits	1,531,357	3%	2,560,410	4%	2,328,463	4%	
Plant Operations & Maintenance	4,304,192	9%	5,307,158	9%	5,730,839	9%	
Plant Repairs & Rehabilitation	467,221	1%	2,675,701	5%	4,166,585	7%	
Total Unrestricted	46,917,772	100%	59,203,525	100%	61,289,010	100%	

	CENTRAL ADMINISTRATION										
Unrestricted Fund-Elements of Cost	2006-07 Actual		2009-10 Act	ual	2010-11 Budget						
Instruction	309,144	2%	237,829	1%	273,984	1%					
Public Service	0	0%	96,526	0%	99,476	0%					
Academic Support	331,119	2%	381,294	1%	424,890	1%					
Student Services	2,187,167	11%	2,439,959	9%	2,475,403	7%					
Institutional Support	14,384,032	70%	19,282,078	73%	24,033,559	73%					
Staff Benefits	1,281,384	6%	1,668,294	6%	1,265,320	4%					
Plant Operations & Maintenance	1,954,906	10%	2,179,375	8%	2,358,702	7%					
Plant Repairs & Rehabilitation	0	0%	287,583	1%	2,151,480	7%					
Total Unrestricted	20,447,752	100%	26,572,938	100%	33,082,814	100%					

# OPERATING BUDGET – UNRESTRICTED FUND CHANGES IN AMOUNTS AND PROPORTIONS FOR ELEMENTS OF COST BY ELEMENT OF COST

2006-07 (pre-reductions in State appropriation) 2009-10 (after reductions begun in State appropriation) 2010-11 (current budget)

INSTRUCTION (salaries, supplies, equipment, etc. for instructional depts)									
Campus	2006-07 Actua	I-% Total	2009-10 Actua	2009-10 Actual-% Total		t-% Total			
Richland	25,558,185	54%	30,229,680	51%	30,858,645	50%			
Brookhaven	18,148,202	55%	21,845,831	54%	21,336,350	49%			
Eastfield	15,774,223	52%	19,345,704	51%	19,240,225	49%			
El Centro	16,292,135	53%	22,099,215	49%	22,339,890	49%			
North Lake	16,499,630	52%	19,252,950	50%	19,295,882	49%			
Mountain View	11,141,685	49%	11,511,267	44%	12,495,389	46%			
Cedar Valley	9,891,709	49%	10,683,991	49%	11,130,061	44%			
Central Adm	309,144	2%	237,829	1%	273,984	1%			
DCCCD	113,614,913	48%	135,206,467	46%	136,970,426	44%			

ACADEMIC SUPPORT (libraries, academic deans)									
Campus	2006-07 Actua	l-% Total	2009-10 Actual	l-% Total	2010-11 Budge	t-% Total			
Richland	3,886,457	8%	4,681,482	8%	4,538,079	7%			
North Lake	2,842,134	9%	3,029,429	8%	2,876,773	7%			
Mountain View	1,637,581	7%	1,806,341	7%	1,829,299	7%			
Eastfield	2,060,242	7%	2,149,618	6%	2,281,397	6%			
El Centro	1,485,608	5%	1,851,298	4%	2,563,694	6%			
Cedar Valley	1,604,483	8%	1,505,125	7%	1,608,891	6%			
Brookhaven	1,615,384	5%	1,787,662	4%	1,760,733	4%			
Central Adm	331,119	2%	381,294	1%	424,890	1%			
DCCCD	15,463,008	7%	17,192,249	6%	17,883,756	6%			

	STUDENT SERVI	CES (adm	issions, financial a	id, retent	ion, etc.)	STUDENT SERVICES (admissions, financial aid, retention, etc.)										
Campus	2006-07 Actua	l-% Total	2009-10 Actua	ıl-% Total	2010-11 Budget-%	2010-11 Budget-% Total										
Mountain View	2,681,056	12%	3,264,557	13%	2,936,390 1	1%										
Cedar Valley	2,039,708	10%	2,343,073	11%	2,568,529 1	0%										
Eastfield	3,021,841	10%	3,818,177	10%	3,796,198 1	0%										
North Lake	3,310,369	10%	3,797,689	10%	3,775,798 1	0%										
El Centro	2,840,819	9%	3,849,007	9%	3,921,503	9%										
Richland	4,595,757	10%	5,529,989	9%	5,538,485	9%										
Brookhaven	2,851,109	9%	3,409,161	8%	3,690,543	3%										
Central Adm	2,187,167	11%	2,439,959	9%	2,475,403	7%										
DCCCD	23,527,826	10%	28,451,612	10%	28,702,849	9%										

INSTITUTIONAL SUPPORT (executive offices, fiscal mgt, security, etc.)									
Campus	2006-07 Actual-% Total		2009-10 Actua	l-% Total	2010-11 Budge	t-% Total			
Mountain View	3,612,773	16%	4,233,278	16%	4,693,354	17%			
Cedar Valley	3,407,712	17%	3,492,164	16%	3,739,392	15%			
Brookhaven	4,269,146	13%	5,144,397	13%	5,571,469	13%			
Eastfield	3,585,885	12%	4,901,335	13%	5,020,346	13%			
North Lake	3,702,848	12%	5,336,380	14%	4,921,626	13%			
El Centro	3,684,512	12%	6,817,904	15%	5,673,753	12%			
Richland	5,742,640	12%	7,214,839	12%	6,906,220	11%			
Central Adm	14,384,032	70%	19,282,078	73%	24,033,559	73%			
DCCCD	42,389,548	18%	56,422,375	19%	60,559,719	19%			

PLANT OPERATIONS & MAINTENANCE (custodial, grounds, utilities, etc.)									
Campus	2006-07 Actua	2006-07 Actual-% Total		l-% Total	2010-11 Budge	t-% Total			
Mountain View	2,405,691	11%	3,036,183	12%	3,238,694	12%			
Cedar Valley	1,926,929	10%	2,279,484	10%	2,859,643	11%			
Eastfield	3,864,086	13%	4,461,145	12%	4,446,035	11%			
North Lake	3,704,785	12%	4,592,637	12%	4,382,321	11%			
El Centro	3,606,728	12%	4,597,474	10%	5,090,402	11%			
Brookhaven	3,113,079	9%	4,021,647	10%	4,337,156	10%			
Richland	4,304,192	9%	5,307,158	9%	5,730,839	9%			
Central Adm	1,954,906	10%	2,179,375	8%	2,358,702	7%			
DCCCD	24,880,396	11%	30,475,103	10%	32,443,792	10%			

	PLANT REPAIRS & REHABILITATION									
Campus	2006-07 Actual	-% Total	2009-10 Actual	l-% Total	2010-11 Budget-% Tota					
Brookhaven	468,295	1%	1,016,032	3%	4,087,387	9%				
Cedar Valley	245,311	1%	187,363	1%	2,162,514	8%				
Richland	467,221	1%	2,675,701	5%	4,166,585	7%				
Eastfield	199,420	1%	1,331,118	3%	2,354,397	6%				
North Lake	312,972	1%	414,491	1%	2,066,172	5%				
El Centro	0	0%	1,255,045	3%	2,066,629	5%				
Mountain View	133,944	1%	478,558	2%	982,681	4%				
Central Adm	0	0%	287,583	1%	2,151,480	7%				
DCCCD	1,827,163	1%	7,645,891	3%	20,037,845	6%				

	PUBLIC SERVICE	(public le	ctures, workshop	s, institute	es, etc.)	
Campus	2006-07 Actual	2006-07 Actual-% Total		l-% Total	2010-11 Budge	t-% Total
El Centro	1,504,731	5%	2,361,987	5%	2,325,959	5%
Brookhaven	1,421,936	4%	1,343,665	3%	1,168,357	3%
Mountain View	308,208	1%	432,013	2%	460,480	2%
Cedar Valley	172,648	1%	401,577	2%	434,973	2%
Richland	831,963	2%	1,004,266	2%	1,221,694	2%
Eastfield	648,592	2%	377,833	1%	379,805	1%
North Lake	367,930	1%	503,938	1%	426,734	1%
Central Adm	0	0%	96,526	0%	99,476	0%
DCCCD	5,256,008	2%	6,521,805	2%	6,517,478	2%

STAFF BENEFITS						
Campus	2006-07 Actual-% Total		2009-10 Actual-% Total		2010-11 Budget-% Total	
Cedar Valley	704,924	4%	1,060,646	5%	959,929	4%
Brookhaven	1,201,580	4%	1,862,028	5%	1,632,762	4%
Eastfield	1,044,876	3%	1,706,760	4%	1,467,541	4%
North Lake	1,023,401	3%	1,667,597	4%	1,485,037	4%
Richland	1,531,357	3%	2,560,410	4%	2,328,463	4%
Mountain View	794,847	3%	1,225,572	5%	823,162	3%
El Centro	1,240,523	4%	2,382,647	5%	1,550,686	3%
Central Adm	1,281,384	6%	1,668,294	6%	1,265,320	4%
DCCCD	8,822,892	4%	14,134,954	5%	11,512,900	4%

# **Educational Program Accreditations**

At the Board of Trustees special meeting about regional accreditation on June 7, 2011, Vice Chair Compton asked for a report of individual program accreditations. This report will appear on the agenda of the August 2, 2011 meeting.

#### Academic Freedom Policy

As follow-up to the Board of Trustees special meeting with SACSCOC President Belle Wheelan on June 7, 2011, Trustee Flores suggests that DCCCD's academic freedom policy be reviewed and amended, if indicated, to more closely mirror SACS standards as regards "relate-to-subject" language.

SACSCOC Comprehensive Standard 3.7.4 concerning academic freedom states: "The institution ensures adequate procedures for safeguarding and protecting academic freedom."

There are related standards which address responsibility for curriculum, 3.4.10: "The institution places primary responsibility for the content, quality, and effectiveness of the curriculum with its faculty," and faculty role in governance, 3.7.5: "The institution publishes policies on the responsibility and authority of faculty in academic and governance matters."

In a special meeting/mini-retreat a year earlier (June 1, 2010), the Board examined academic freedom in the context of college and university governance.

To prepare for a review of DCCCD's current academic freedom policy relative to SACSCOC standards, the background document from the June 1, 2010 meeting is reprinted beginning on the following page.

Board members' suggestions for changes to DCCCD's policy may be directed to the chancellor or board relations offices, where they will be assembled and circulated for comment from faculty, academic deans, and others before drafting a revision for the Board's consideration.

#### Background Document from Special Meeting June 1, 2010

#### Governance

Board of Trustees Vice Chair Diana Flores has raised questions about DCCCD's governance along two related but not identical lines of inquiry. The first line of inquiry began during former Chancellor Jess Carreon's tenure (August 1, 2003 – June 1, 2006) and is concerned with the role of faculty. The second line of inquiry was introduced at the regular business meeting of the Board on January 5, 2010, during which she commented that shared governance had been instituted when she was employed with DCCCD [1985-95] but what it meant had never been explained to her.

#### Introduction

There are deep, time-tested, industry-specific understandings about the faculty role in governance of colleges and universities. Because faculty governance tends to be more prominent in university settings, community college trustees may be less familiar with it than their counterparts at baccalaureate and graduate degree granting institutions. The faculty role in governance is nonetheless important in community colleges, and so a "map of the territory" may be helpful for placing DCCCD's policies and practices in context.

#### American Association of University Professors

"The American Association of University Professors (AAUP) was born from struggles over governance, and shared governance remains contested in theory and practice." In an article written by the editor of Academe Online, Editor Lawrence Hanley goes on to say, "That is particularly true for community college faculty, perhaps because of their unique position within professional and institutional hierarchies." Other authors note that obstacles to shared governance include recalcitrant administrators and faddish managerial ideologies, but also more material constraints like a lack of resources for professional development and the sweeping "adjunctification" of community college faculty. A common theme across most authors is that shared governance works best where the professional work and identity of faculty are most strongly supported and valued.

In June 2008, AAUP censured three institutions for failure to honor principles of governance. The AAUP censures institutions when it finds they have violated its standards of academic freedom and tenure. The standards seek to protect the rights of faculty members to free speech without fear of penalty, and to due process in decisions on appointment, promotion, and tenure. The standards are included in

the 1940 Statement of Principles on Academic Freedom and Tenure, which was developed by AAUP and the Association of American College and Universities, endorsed by more than 150 other academic organizations, and most recently updated in 1998. Censure is imposed on administrative officers at the institutions. The association also sanctions institutions for infringements of shared governance.

#### Mission Supportive Governance

There are several articles about faculty governance published at <a href="www.aaup.org">www.aaup.org</a>. One of these, an address by a community college president to AAUP in 2000, reads as if written with DCCCD's mission in mind. As a reminder,

DCCCD's mission is to equip students for successful living and responsible citizenship in a rapidly changing local, national, and world community.

Here are selected excerpts from the speech that could have been written with DCCCD's mission in mind:

Those of us who have spent our professional lives in community colleges tend to think of our institutions as occupying a unique place in the American higher education landscape. These colleges are sometimes labeled "democracy's colleges," and a strong argument can be made that, at their best, they embody the best values of American pragmatism. Many of our faculty members tend to be pragmatists, unfettered by dogma or tradition and concerned mainly about providing their students with the practical knowledge and material expertise that make for better lives and livelihoods....

Coming of age at a time when the country's great external threats were communism and national socialism, belief systems that champion the goals of the state at the expense of those of the individual, the American community college promotes the ascendancy of the individual. Programs are often strongly workplace oriented and supportive of upward socioeconomic mobility....

Yet because of the low cost and convenience of these institutions, growing numbers of traditional-age students today elect to begin their education at a community college. Many are first-generation college students, women, or minority-group members.... For occupational students, two years at a community college may account for their entire post-secondary educational experience. Increasingly, the challenge to democracy's colleges will be to create a climate that nurtures in these students a strong ethic of civic engagement. To do this, a college must have an engaged faculty. How can a

community college, in its curriculum and through the interactions with students, faculty, and staff, model the best of engaged community life?

....what features of collegiate life at a community college help students to develop a sense of being part of a larger community, for whose health, safety, and success we must all take some responsibility? And what are the skills that our students must learn to assume that responsibility? What, essentially, must be the qualities of a college that prepares students effectively for productive citizenship?

...Along with encouraging service learning and voluntarism, colleges should create an atmosphere in which campus decision making mirrors the best qualities of engagement in a democratic society. Specifically,

- The various college constituencies should have an opportunity to provide reasonable input into major college decisions.
- There should be a predisposition toward mutual respect and trust among all parties, even when they seriously disagree.
- The community should support successful compromise as the highest end and be willing to negotiate differences.
- College discussions should reflect a healthy respect for reasoned argument and for the importance of maintaining a questioning mind.
   That is, all parties to an argument need to demonstrate a sensitivity that, to paraphrase the words of Oliver Wendell Holmes, certainty begets violence.
- Generally accepted and codified rules for settling disagreements among constituencies should exist.

Within the context of such an atmosphere, college dialogue should provide for the broadest shared governance that is consistent with institutional accountability.... Ultimately with regard to matters of mission, strategic planning, program review, and resource allocation, the governing board holds the [chancellor] and his administration accountable. Final decisions in these areas therefore rest with the chancellor. Similarly, with regard to curriculum, methods of instruction, standards of student performance, faculty competence and conduct, and faculty appointments and status, the faculty has primary responsibility. This is the only appropriate arrangement for achieving the highest quality of teaching and learning.

### Governance and Faculty Satisfaction

There is a second article deserving of mention in this briefing: "Governance and Faculty Satisfaction" written in 2009 by two professors at Missouri State

#### University. They said:

The current economic crisis is having a debilitating effect on faculty satisfaction and morale on college campuses. Decades of research, from the 1970s through the 1990s, found that support for teaching, as well as support for research and service, helps a faculty member feel satisfied in his or her work. In the current economic climate, faculty members face decreasing or stagnant salaries as well as an array of institutional cost-saving measures that affect the support they receive for teaching, research, and service. Such stresses on faculty morale can diminish creativity and productivity in the university. A recent survey of faculty at Missouri State University reveals, however, that faculty satisfaction during a time of economic stringency may well depend more on the level of shared governance than on the level of resources an institution enjoys.

#### The Board's Role in Governance

Finally, before leaving the "industry view" of shared governance, there is a section about the role of governing boards in AAUP's Statement on Government of Colleges and Universities, which is:

The governing board has a special obligation to ensure that the history of the college or university shall serve as a prelude and inspiration to the future. The board helps relate the institution to its chief community: for example, the community college to serve the educational needs of a defined population area or group, the church-controlled college to be cognizant of the announced position of its denomination, and the comprehensive university to discharge the many duties and to accept the appropriate new challenges which are its concern at the several levels of higher education.

The governing board of an institution of higher education in the United States operates, with few exceptions, as the final institutional authority. Private institutions are established by charters; public institutions are established by constitutional or statutory provisions. In private institutions, the board is frequently self-perpetuating; in public colleges and universities the present membership of a board may be asked to suggest candidates for appointment. As a whole and individually, when the governing board confronts the problem of succession, serious attention should be given to obtaining properly qualified persons. Where public law calls for election of governing board members, means should be found to ensure the nomination of fully suited persons, and the electorate should be informed of the relevant criteria for board membership.

Since the membership of the board may embrace both individual and collective competence of recognized weight, its advice or help may be sought through established channels by other components of the academic community. The governing board of an institution of higher education, while maintaining a general overview, entrusts the conduct of administration to the administrative officers – the president and the deans – and the conduct of teaching and research to the faculty. The board should undertake appropriate self-limitation.

One of the governing board's important tasks is to ensure the publication of codified statements that define the overall policies and procedures of the institution under its jurisdiction.

The board plays a central role in relating the likely needs of the future to predictable resources; it has the responsibility for husbanding the endowment; it is responsible for obtaining needed capital and operating funds; and in the broadest sense of the term it should pay attention to personnel policy. In order to fulfill these duties, the board should be aided by, and may insist upon, the development of long-range planning by the administration and faculty. When ignorance or ill will threatens the institution or any part of it, the governing board must be available for support. In grave crises it will be expected to serve as a champion. Although the action to be taken by it will usually be on behalf of the president, the faculty, or the student body, the board should make clear that the protection it offers to an individual or a group is, in fact a fundamental defense of the vested interests of society in the educational institution.

# Faculty Governance in DCCCD

Within DCCCD, faculty contribute to institutional governance in traditional ways. For example, each of seven colleges elects officers to a faculty association, the presidents of which form the District Faculty Council that meets regularly with the chancellor – a tradition set in place by founding Chancellor Bill Priest soon after opening El Centro College in Fall 1966. Full-time faculty serve on college and District committees, consistent with the Faculty Code of Professional Ethics found as an exhibit in section DH of the Board's Policy Manual, which states: *The Professional Educator shall participate in the governance of the college by accepting a fair share of committee and institutional responsibilities*.

District curriculum committees composed of representative faculty from each discipline, established during Chancellor Jan LeCroy's tenure (1980-1988), are still operating as primary venues for monitoring curricular quality and relevance. Until 2007, when District Conference Day was first conducted at each campus

rather than as a district, many of the curriculum committees reserved slots on the program for annual meetings.

#### Shared Governance Instituted When Trustee Flores Was an Employee

The "shared governance" most likely to be what Vice Chair Flores recalls from her employment 1985-95 was likely related to shifts of emphasis, such as from directive to participatory management which was emphasized by DCCCD's second chancellor, Jan LeCroy (1980-88), and from corporate to local authority, which reached its height during the term of DCCCD's fourth chancellor, Bill Wenrich (1990-2003).

#### Current Status of Practice and Policy

DCCCD's sixth chancellor, Wright Lassiter (2006-present) has renewed and rebuilt the functional council structure instituted by Chancellor LeCroy in 1982, which is a vehicle for efficient and regular communications among employees with similar job duties, such as the Financial Aid Council, the Academic Advisors Council, etc.

Chancellor Lassiter has continued the practice begun by founding Chancellor Bill Priest of meeting regularly with the Faculty Council. He also meets with the other two employee councils that represent Professional Support Staff and Administrators. By design, employee councils are concerned primarily with welfare and benefits for the category of employees they represent, and functional councils are concerned with the work they perform to advance DCCCD's mission.

DCCCD Board policies that are pertinent to shared governance include the following:

The District must itself be a community before it can effectively serve the larger community. The quality of services offered students and Dallas county must be clearly correlated with the District's ability to build an internal community. The essence of such an undertaking is to create a caring and renewing environment, one which frees us from barriers based on age, gender, race, religion, or role. It is an undertaking that requires leaders who understand and are aligned with the central purpose.

As the District ensures the strength of its faculty, administrators, and staff, the District is committed to:

1. Valuing all members, all segments, and all aspects of organizational life, recruiting and retaining members who will increase our diversity, and

- encouraging broad-based participation and collaboration across disciplines, professional designations, and functional units.
- Supporting the key role of faculty in building a community of learning, encouraging their involvement in decisions which affect the central purpose....
   [AD (LOCAL), Educational Role and Mission, Purpose, and Responsibility, The District Community]

The District, like all other institutions of higher learning, serves the common good, which depends upon an uninhibited search for truth and its open expression. The points enumerated below constitute the District's position on academic freedom:

- 1. Faculty members are appointed to impart to their students and to their communities the truth as they see it in their respective disciplines.
- 2. Subject to legal constraints, the following are among the responsibilities that reside primarily with the faculty: planning and revising curricula, selecting textbooks and other instructional materials and activities, choosing instructional methodologies, evaluating learners, assigning grades, and maintain classroom discipline.
- 3. It is essential that faculty members be free to pursue scholarly inquiry and to voice and publish their conclusions without fear of institutional censorship or discipline.
- 4. Faculty members are citizens and, therefore, possess the rights of citizens. These rights include, among others, the right as private citizens to speak freely outside the classroom on matters of public concern and to participate in lawful political activities.
- 5. Prior restraint or sanctions will not be imposed upon faculty members in the exercise of their rights as citizens or duties as teachers. Nor will faculty members fear reprisal for exercising their civic rights and academic freedom.

The academic freedom of faculty members is accompanied by equally compelling obligations and responsibilities to their profession, their students, their District, and their community. Faculty members must defend the rights of academic freedom while accepting willingly the responsibilities enumerated below:

- 1. Faculty members will be judicious in the introduction of material in the classroom without forfeiting the instructional benefits of controversy.
- 2. No faculty member will attempt to force on students a personal viewpoint intolerant of the rights of others to hold or express diverse opinions.
- 3. Faculty members must recognize their responsibility to maintain competence and adapt to change in their disciplines through continued professional development and to demonstrate their competence through consistently adequate preparation and performance.

4. Faculty members must recognize that the public will judge the District and their profession by their public conduct. Therefore, faculty members will make clear the views they express are their own and should avoid creating the impression that they speak or act on behalf of the District or of the profession. [AD (LOCAL), Educational Role and Mission, Purpose, and Responsibility, Academic Freedom and Academic Responsibility]

...The formulation and adoption of written regulations shall constitute the basic method by which the Board exercises its leadership in the operation of the College District. The Board will delegate to the Chancellor the function of specifying required actions and designing the detailed arrangements under which the College District will be operated. The Board shall maintain continuous supervision of the College District through the study and evaluation of reports concerning implementation of its policies.... [BAA (LOCAL), Board Legal Status – Powers, Duties, Responsibilities]

#### The Board's governance guidelines are as follows:

- 1. The Board's major focus will be on the intended long-term impacts that the organization addresses, i.e., increasing educational attainment, not on the administrative or programmatic means of attaining them.
- 2. The Board will direct, control, and inspire the organization through the careful establishment of policies and rules that reflect the Board's values and perspectives.
- 3. The Board will cultivate a sense of group responsibility. The Board, not the staff, will be responsible for excellence in governing.
- 4. When requesting information about the College District, members of the Board will make their requests to the Chancellor. [BAA (LOCAL), Board Legal Status Powers, Duties, Responsibilities, Governance]