Dallas County Community College District

Multi-Year Financial Outlook and Plan

FY 2014 – 2016

DCCCD Board of Trustees

Planning & Budget Committee Meeting

May 6, 2014

2015 – 2016 Revenue Assumptions

| | FY 2015 | FY 2016 |
|---------------------------------------|---------------------------|--------------------------|
| Credit Enrollment | flat | flat |
| Non Credit Enrollment Tuition Rate | 2% increase \$52/\$59* | 3% increase \$59 |
| State Formula Funding | no change | no change |
| Tax Base | 4% increase | 3% increase |
| Tax Rate - M&O | No Change in Tax Rate | No Change in Tax Rate |

notes:

- 1) FY15 State Funding estimate based on actual outcome of 83rd Legislature; FY16 is first year of new biennium
- 2) Spring 2015 tuition rate increase is based on funding model discussed with Board on 7/19/2012.

Actual and Estimated Revenue 2012 - 2016

| | FY 2012 | FY 2013 | <u>FY 2014</u> | <u>FY 2015</u> | <u>FY 2016</u> |
|------------------------------|-------------|-------------|----------------|----------------|----------------|
| State Revenue | 89,930,932 | 88,829,819 | 87,146,027 | 87,146,027 | 87,146,027 |
| Federal Work Study Funds | 848,297 | 1,208,496 | 944,661 | 944,661 | 944,661 |
| Tuition: Credit & Non Credit | 84,170,030 | 88,126,273 | 95,160,495 | 100,160,495 | 106,011,809 |
| Taxes | 120,933,144 | 160,359,844 | 172,222,660 | 179,111,566 | 184,484,913 |
| Investment Revenue | 2,101,660 | 2,193,911 | 1,500,000 | 1,500,000 | 1,500,000 |
| Other Revenue | 4,629,171 | 3,062,675 | 3,303,902 | 3,303,902 | 3,303,902 |
| Total | 302,613,234 | 343,781,018 | 360,277,745 | 372,166,651 | 383,391,313 |
| Percent of Change | | 13.6% | 4.8% | 3.3% | 3.0% |

from December 3, 2013 Multi-Year Outlook & Plan 2015 – 2016 Expenditures Assumptions and Provisions

| | <u>FY 2015</u> | <u>FY 2016</u> |
|---|----------------|----------------|
| Provision: Compensation Adj's. | 6,512,400 | 5,000,000 |
| Provision: PSS Job Evaluation Cycle | 500,000 | 500,000 |
| Facilities Projects | 16,000,000 | 16,000,000 |
| Provision-Technology | 2,500,000 | 2,500,000 |
| Provision-Visiting Scholars | 2,000,000 | 2,000,000 |
| Provision-Diversity Initiatives | 500,000 | 500,000 |
| Provision- Internal Momentum Points | 2,000,000 | 2,000,000 |
| Provision- Adjunct Rule Change Allowance | 2,000,000 | 2,000,000 |
| Provision-Instructional Equipment | 1,500,000 | 1,500,000 |
| IP Telephony Upgrades (years 2 & 3 of 5) | 2,400,000 | 2,400,000 |
| Provision-New Program Development | 1,000,000 | 1,000,000 |
| Provision-Enrollment/State Funding Changes | 1,250,000 | 3,133,321 |

Color key: Green = College Resources Purple = Split College/District ops Black = District Ops/on Colleges' behalf

DCCCD Board Priorities & Objectives – Impact on Expenditures Assumptions

1. Student Success

- New Program Development
- Internal Momentum Points
- Instructional Equipment
- Adjunct Rule Change Allowance
- Provision for State/Enrollment Shortfalls

2. Community Engagement

- Visiting Scholars
- Diversity Initiatives
- Provision for election Expense

3. Institutional Effectiveness

- Facilities Projects
- Technology
- IP Telephony

4. Employee Success

Compensation

Actual & Estimated Expenditures: 2012 - 2016

| | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | |
|--|--------------|-------------|--------------------|--------------------|-------------|--|
| College Operations | 263,968,130 | 284,280,965 | 291,688,292 | 290,598,831 | 290,598,831 | |
| (Increase)/Decrease in Fund Bal. | (12,519,578) | (6,939,369) | | | | |
| Total College | 251,448,552 | 277,341,596 | 291,688,292 | 290,598,831 | 290,598,831 | |
| Percent of Change | | 10.3% | 5.2% | -0.4% | 0.0% | |
| District Operations | 25,197,546 | 29,290,756 | 28,188,057 | 28,587,275 | 28,587,275 | |
| Percent of Change | | 16.2% | -3.8% | 1.4% | 0.0% | |
| Virtual College Operations | 2,700,600 | 4,227,926 | 6,567,043 | 6,567,043 | 6,567,043 | |
| DCCCD Impact Funds (not yet distributed to operations) | | | | | | |
| Student Success: | | | | | | |
| Provision-New Prog. Development | | | | 2,000,000 | 2,000,000 | |
| Provision-State/Enrollment Shortfalls | | | 2,126,718 | 1,250,000 | 3,133,321 | |
| Community Engagement: | | | | | | |
| Provision-Election Expense | | | 500,000 | | 500,000 | |
| Provision - Diversity Initiatives | | | 500,000 | 500,000 | 500,000 | |
| Institutional Effectiveness: | | | | | | |
| Facilities Projects | 841,160 | 17,839,892 | 16,580,885 | 16,000,000 | 16,000,000 | |
| Provision-Technology | | | 985,050 | 2,500,000 | 2,500,000 | |
| IP Telephony Upgrades (5-yr proj) | | | 2,169,115 | 2,400,000 | 2,400,000 | |
| Employee Success: | | | | | | |
| Provisions-Compensation | | | 500,000 | 7,012,400 | 5,250,000 | |
| Provision-Prior Year Compensation | | | | 500,000 | 7,512,400 | |
| Reserves & Transfers | 17,334,068 | 12,366,506 | 10,472,585 | 14,251,102 | 17,842,443 | |
| (Increase)/Decrease in Fund Bal. | 5,091,308 | 2,714,342 | | | <u>-</u> | |
| Total | 302,613,234 | 343,781,018 | <u>360,277,745</u> | <u>372,166,651</u> | 383,391,313 | |
| Percent of Change | | 13.6% | 4.8% | 3.3% | 3.0% | |

Budgetary Objectives

- Maintain low cost of tuition; move toward Texas community college market rates, do not leave lowest 25% in ranking of Texas community colleges
 - Remain "fee free"
 - Consider increases to out-of-district and out-ofstate/country rates (might be OK to rank higher in the TX community college array of these tuition classes)
- Maintain low tax rate:
 - Currently, 14 Texas community colleges have a lower total tax rate than DCCCD
 - Remain in the lowest third of Texas community colleges?
- Continue to explore cost efficiencies